

Finance Report

Governing Body meeting

С

7 September 2017

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| | Julia Newton, Director of Finance | | | | | | |
| Sponsor Director | Julia Newton, Director of Finance | | | | | | |
| Purpose of Paper | | | | | | | |
| Fulpose of Faper | | | | | | | |
| This report provides information on the financial position at Month 4 (July 2017), together with an assessment of the risks and existing mitigations available to deliver the CCG's control total year end surplus of £13.2m. | | | | | | | |
| Key Issues | | | | | | | |
| | | | | | | | |
| been assessed to ha | pressures, challenges and risks to delivery of the financial plan has ave increased at Month 4. Hence delivery of the position has been ther than Amber – ie Additional Actions need to be urgently pursued. | | | | | | |
| The paper provides important context for the report being presented by the Director of Commissioning and Performance, looking at further options to support management of the financial risks. | | | | | | | |
| Is your report for Ap | proval / Consideration / Noting | | | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | | | | |
| Consideration of the f | inancial risks | | | | | | |
| | | | | | | | |
| Approve the budget n | novements noted in section 5. | | | | | | |
| Recommendations / | Action Required by Governing Body | | | | | | |
| | | | | | | | |

Governing Body is asked to:

- Consider the risk assessment and existing mitigations to manage the risks to deliver the CCG's year end control total of a £13.2m surplus.
- Approve the BCF budget changes set out in Section 5.

Governing Body Assurance Framework

Which of the CCG's objectives does this paper support?

Strategic Objective - To ensure there is a sustainable, affordable healthcare system in Sheffield. It supports management of the CCG's principal risks 3.1, 4.1, 4.2 and 4.3 in the Assurance Framework.

Are there any Resource Implications (including Financial, Staffing etc)?

There are resource implications from the additional actions which the CCG needs to take to manage the level of financial risk we are facing this year.

Have you carried out an Equality Impact Assessment and is it attached?

Please attach if completed. Please explain if not, why not Not applicable

Have you involved patients, carers and the public in the preparation of the report?

Not applicable



Finance Report at Month 4

Governing Body meeting

7 September 2017

1. Executive Summary

| Key Duties | Year to date | Forecast | Key Issues |
|--|-----------------------------|----------------------------|---|
| Deliver £13.2m Surplus (CCG's Control Total) against Commissioning Revenue Resource Limit (RRL) + RCA combined | (£4.5m) Under Spend | (£13.2m) Under Spend | The surplus brought forward from 2016/17 was £11.6m. In 2017/18, the CCG has to make progress towards a 1% surplus as part of an overall control total for South Yorkshire and Bassetlaw CCGs and has agreed an in year surplus of £1.6m with NHS England to take the overall planned surplus to £13.2m. There are significant pressures and risks to be managed against our programme allocation if we are to deliver our overall planned position. |
| a) Achieve a surplus against the Programme Allocation | (£4.0m) Under Spend | (£12.4m) Under Spend | A number of risks and challenges need to be managed (see section 2). Significant financial pressures continue in terms of acute activity. If these pressures continue at the current rate, the CCG has insufficient contingency reserves to cover these risks. There are also significant risks associated with the full delivery of the QIPP plan with c£2m of schemes still to be identified. NHS England requires CCGs to take action where they identify unmitigated net risks. This is discussed further in section 2. Hence a RAG rating of red indicating the need for urgent additional actions. |
| b) Remain within Running Cost Allowance (RCA) of £12.72m. | (£0.5m) Under Spend | (£0.8m) Under Spend | At the plan stage, we agreed £0.3m of our surplus should come from the RCA, leaving the balance, now £12.42m, to spend on running costs, noting that this would present challenges as we look to deliver an ambitious service change programme. Subsequently QIPP and underspends from vacancies have been identified, increasing the surplus to £0.8m. |
| Remain within Cash Limit (i.e. Maximum draw down set by NHS England) | £5.4m closing balance | Breakeven | The CCG's maximum draw down for 2017/18 is £837.5m and we will need to remain within this limit, which requires the revenue position to be brought in on plan. |
| Hold 0.5% of CCG resources as a reserve to be released only with agreement of NHSE | £3.4m | £3.4m | The CCG is holding a 0.5% reserve, which demonstrates compliance with this requirement. |
| Key: | | | |
| | | | nal actions need to be urgently pursued. |
| | | | additional management effort. |

Green Low risk of non-delivery – current management effort should deliver success.

2.0 Summary of the reported position

| Table 1: Summary Position at 31 July 2017 | Annual Budget £'000s | Year to Date Variance £'000s | Forecast Variance £'000s | Forecast Variance % |
|--|----------------------------|---------------------------------------|--------------------------------|---------------------------|
| Acute Hospital Care | 397,064 | 2,471 | 6,876 | 1.7% |
| Mental Health & Learning Disabilities | 81,382 | (75) | (67) | -0.1% |
| Primary & Community Services (Incl. CHC) | 245,750 | 70 | (1,334) | -0.5% |
| Primary Care | 88,788 | (258) | (12) | 0.0% |
| Reserves including planned surplus | 26,653 | (6,167) | (17,866) | |
| Programme Costs | 839,422 | (3,959) | (12,404) | -1.5% |
| Running Costs (analysis in section 2.1.12) | 12,722 | (511) | (800) | -6.3% |
| Year to date and Year end Surplus | 852,144 | (4,470) | (13,204) | -1.5% |

The overall position is summarised in table 1 below.

Further detail can been found on the summary at Appendix A and the position by programme category is then analysed on Appendix B.

We are reporting a £4.5m year-to-date (YTD) surplus broadly in line with our plan for the first four months of the year but this is only being achieved by releasing £1.95m or 30% of our general contingency reserves. We are also reporting achievement of the planned year end surplus of £13.2m but again this is to a large extent achieved by release of £5.2m of our reserves leaving only £1.8m general contingency reserves to cover any new pressures for the remainder of the year. As discussed in more detail below, there are a wide range of potentially significant risks to be managed and hence further mitigating actions are required for the CCG to be confident of delivery of the planned position. Possible actions are discussed in the separate paper being presented to this Governing Body meeting. Hence, as shown in the executive summary, delivery of the planned surplus has been RAG rated as Red - i.e. Significant risk of non-delivery. Additional actions need to be urgently pursued.

The analysis below shows the forecast over/(under)spend variances from budget by main category of spend and why we are needing to release a significant proportion of our reserves to cover these.

It is important to highlight that this analysis makes some critical assumptions:

- Activity continues a similar levels for the rest of the year .
- That £19m of the £19.5m QIPP plan is delivered as we have only built a small element of under-delivery into the forecast positions at M4. Further potential slippage against the plan is considered in the risk assessment in section 3
- There is NO allowance for abnormal winter pressures and there is no reserve for winter resilience initiatives other than the £350k currently being held within primary care budgets. A decision on whether or how to deploy this reserve will need to be taken by Primary Care Co-commissioning Committee in October in the context of the overall financial and service pressures being felt by our local health and social care economy.

 Prescribing underspend ignores any windfall benefit from the reduction in Category M prices from August given that NHS England have confirmed that they intend to hold these centrally (possible lost benefit of £1.2m to CCG) but at the same time does not build in any further pressures from potential stock shortages other than those known about at month 4.

| <u>Summary of Key Forecast Variance from</u> <u>Plan</u> | £'m Variance |
|---|-----------------|
| () = underspend | |
| Planned Care | 2.4 |
| Urgent Care | 3.3 |
| Other acute care | 1.2 |
| Mental Health & learning disabilities | (0.1) |
| Community services | 0.4 |
| Continuing care /FNC | (0.8) |
| Primary Care | (0.0) |
| Prescribing | (1.0) |
| Running Costs including QIPP delivery | (0.2) |
| Forecast out-turn net pressure at month 4 | 5.2 |
| Mitigated by release of reserves: | |
| Slippage from commissioning reserves | (0.5) |
| Release of general contingency reserves | (4.8) |
| | (5.2) |

3 <u>Financial Risks, Challenges and Mitigations to Allow Delivery of Year End</u> <u>Planned Position</u>

Table 2 below provides an assessment of key known risks and mitigations identified to date. It is important to be clear that these are risks and mitigations over and above those incorporated into the reported position discussed in section 2 above. Given the uncertainty in a number of areas, the net risks could range from an upside forecast of additional costs of £4.3m (c0.5% of total spend) to a downside forecast of additional costs of fotal spend). This is quite a wide range but not exceptionally so for this stage in the financial year. What is of greater concern is the level of reserves we have already deployed to manage existing/forecast pressures and hence the shortfall in reserves to manage the remainder of the year. Taking into account a whole range of factors, the 'most likely' assessment is that risks will crystallise to give an extra expenditure of £8.3m and we have £6.1m of reserves/potential mitigations, suggesting we need actions to address a minimum of £2m uncovered risk.

A range of additional actions are already ongoing following a series of meetings over the last three months and endorsement of seven financial management principles by Governing Body on 26 May and of additional QIPP schemes at meetings on 6 July and 3 August. Possible additional actions are discussed in more detail in a separate paper being presented to this meeting of Governing Body but broadly fall into 3 categories:

• "Re-double" efforts to deliver existing QIPP schemes where there is slippage which is likely to take significant additional managerial and clinical engagement and effort

primarily with our member practices and other key providers across the city. As part of this ensure we focus on schemes which will make "**in year**" savings.

- Ensure that across our health system we are adhering to existing policies and pathways to ensure expenditure and treatment is based on clinical need.
- Proactively work to secure additional income into our local system to target investment on the service changes to make so that our whole system becomes more sustainable. This is in the context that Governing Body has already agreed through the seven financial management principles approved in May 2017 that the CCG is unable to prioritise any further new investment in 2017/18 unless from ring fenced allocations or there is a proven "in year" invest to save case.

Table 2: Net financial risks and potential mitigations

| | Key Financial Risks 1. Unidentified QIPP | Downside £'m 2.1 | Upside £'m 2.1 | Likely? £'m 2.1 |
|-----------------------|--|--|--|---|
| | Potential non delivery current QIPP Plan current view equating to 26% | 7.8 | 4.4 | 5.3 |
| | 3. Acute activity pressures (non QIPP)- in addition to that in reported forecast out-turn | 1.0 | (0.9) | 0.1 |
| | 4. Mental Health net of risk reserve | 1.1 | 0.7 | 0.8 |
| | 5. CHC, Prescribing and Primary Care | 2.5 | (0.8) | 0.8 |
| | 6. Contractual issues - CQUIN/challenges | (0.5) | (1.3) | (0.7) |
| | 7. Bad winter | 2.0 | 0.0 | 0.0 |
| | | 16.0 | 4.3 | 8.4 |
| | | | | |
| | Potential Mitigations | £'m | £'m | £'m |
| | Potential Mitigations - as per 7 Financial Management Principles | £'m | £'m | £'m |
| R | - | £'m No new schei | | |
| R I | - as per 7 Financial Management Principles | | | |
| | - as per 7 Financial Management Principles Rolling QIPP | No new scher (1.8) | mes since 3 / | August GB |
| I | - as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves | No new scher (1.8) | mes since 3 / (1.8) | August GB |
| I P | - as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves Practice involvement and variations | No new schei (1.8) in | mes since 3 / (1.8) rolling QIPP | August GB (1.8) |
| I P C | as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves Practice involvement and variations Contingency reserves | No new scher (1.8) in (2.2) | mes since 3 / (1.8) rolling QIPP (2.2) | August GB (1.8) (2.2) |
| I P C O | as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves Practice involvement and variations Contingency reserves Other income generation | No new scher (1.8) in (2.2) (0.9) (0.3) | mes since 3 / (1.8) rolling QIPP (2.2) (1.1) | August GB (1.8) (2.2) (0.9) (0.6) |
| I P C O R | as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves Practice involvement and variations Contingency reserves Other income generation Running cost slippage | No new scher (1.8) in (2.2) (0.9) (0.3) | mes since 3 / (1.8) rolling QIPP (2.2) (1.1) (0.7) | August GB (1.8) (2.2) (0.9) (0.6) |
| I P C O R | as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves Practice involvement and variations Contingency reserves Other income generation Running cost slippage Disinvestment | No new scher (1.8) in (2.2) (0.9) (0.3) | mes since 3 / (1.8) rolling QIPP (2.2) (1.1) (0.7) | August GB (1.8) (2.2) (0.9) (0.6) |
| I P C O R | as per 7 Financial Management Principles Rolling QIPP Release ALL Investment Reserves Practice involvement and variations Contingency reserves Other income generation Running cost slippage Disinvestment other | No new scher (1.8) in (2.2) (0.9) (0.3) Refer te | mes since 3 / (1.8) rolling QIPP (2.2) (1.1) (0.7) o separate pa | August GB (1.8) (2.2) (0.9) (0.6) aper |

<u>Key Assumptions</u>: The key assumptions to be drawn to Governing Body's attention are as follows:

- Further slippage against the existing £19.5m QIPP plan Likely scenario has £5.3m slippage on top of £0.5m within the reported forecast and so delivery of £13.7m QIPP. (This would make QIPP delivery broadly similar to that achieved in 2016/17 ie approx. £13m of our £19.5m programme.) While lead directors for each scheme (clinical and non clinical), with their teams. Some slippage is likely either due to delays in implementation or non alignment with provider incentives.
- The likely scenario assumes NO additional funding for winter resilience in 2017/18 and no abnormally adverse winter conditions. Clearly this in itself is a risk.

Existing Reserves and Mitigating Actions:

We are holding only £2.2m of un-committed general reserves with a further £1.8m which we had previously planned to invest in new services but is currently held back in line with principle 2 of the 7 financial management principles approved by Governing Body back in May 2017.

We have assessed c£1.5m of further income to come into the CCG from a variety of sources including the Quality Premium we expect to earn from achievement of 2016/17 targets which we can deploy against current pressures. We are also working hard to ensure that the CCG's Running Cost Allowance is only deployed on essential requirements (financial management principle 6) and have estimated that we may be able to secure £0.6m of further slippage, subject to needing to deploy further resources on additional mitigating actions if we think these will bring greater financial return.

Further Information on Key Budgets

Acute Hospital Activity: Sheffield Teaching Hospitals (STH) is by far the most significant contract in value terms as it is planned to account for £384m (including the MSK and Walk in Centre contracts).

<u>Year to date</u>: At month 4, the budget for the contract overall is £2.2m (1.7%) overspent, a very slight improvement in percentage terms on last month's position of a 2.1%. Although activity is above contract target in a number of areas, the average price is higher than plan in a number of areas, particularly in relation to non- elective inpatients. A breakdown of the contract variances by activity and price is shown in the table below. The case mix shift appears to be an issue in a range of specialties and there is no one obvious explanation for this shift. Work is continuing to explore several issues which may be contributing to this including the national coding change regarding sepsis diagnosis and whether nationally provided planning tools accurately predicted the changes to national coding, tariff (HRG4+) and specialised services identification rules, all of which came into effect from 1st April 2017.

| | Activity Variance | Cost variance | Variance (£000's) | Volume of activity (£000's) | Pricing/ case mix element (£000's) |
|-----------------------|----------------------|------------------|----------------------|--------------------------------------|--|
| Planned Inpatients | 2.5% | 3.5% | £ 547 | £ 396 | £ 151 |
| Outpatient Firsts | 0.3% | -1.1% | -£ 74 | £ 18 | -£ 92 |
| Outpatient Follow-Ups | 4.8% | 8.2% | £ 576 | £ 335 | £ 240 |
| Urgent Inpatients | -0.5% | 2.9% | £1,064 | -£ 186 | £1,250 |
| A&E | -1.2% | -0.1% | -£ 8 | -£ 65 | £ 57 |
| | | | £2,106 | £ 499 | £1,607 |

QIPP schemes which should result in reduced spend with STHFT currently stand at £12.3m but only £1.1m is phased into the first 4 months of the year. We have assessed that circa £1m of QIPP has been delivered with higher than planned savings in excess bed days offsetting shortfalls elsewhere.

There remains a higher than normal level of recorded activity which has not been fully coded within the contract data provided by STHFT. Overall 0.6% of total activity was uncoded at the end of M4 (0.7% at end of June). An estimate of £2.5m for the cost of this activity has been included in the year to date position. This chiefly relates to July as STHFT have focused their efforts on ensuring that the Quarter one activity is accurately coded in time for the contractual freeze date.

Monitoring information indicates the outpatient queue at the end of July is 2.6% higher than March, whilst the inpatient waiting list has reduced by 7.5%. Performance against the Incomplete RTT (Referral to Treatment) target of 92% remains high at 95.8% for July (April 95.3% May 96.1%, June 95.9%). All these factors combined at least partly explain the high activity levels in the first few months of the year. We are in discussion with STHFT where activity levels are greater than the activity plan in the contract to consider whether it is appropriate to take any actions to bring activity back closer to plan and still deliver the RTT targets.

<u>Forecast Out-turn:</u> Based on the month 4 data, we are forecasting an overall £6.5m overspend, this is a deterioration against the position reported last month which incorporates an additional pressure on High Cost Drugs of £0.7m (now data has been received for the first four months) and a technical movement resulting from the assumed and forecast QIPP impact. It is really important to highlight that the way the forecast has been put together we continue to assume that all of the £12.3m QIPP schemes relating to STHFT are delivered by the year end, with the exception of £0.1m not achieved year to date. This is a very significant risk as discussed above.

Month 4 data from **Sheffield Children's** (SCH) shows a year to date overspend of £46k, which translates in to a forecast overspend of £34k. This assumes that the QIPP projects deliver the remaining planned financial saving by year-end. We believe there is at least a ± 0.4 m high risk of this not being achieved.

Non Contract Activity relates to providers across the United Kingdom that the CCG does not hold contracts with. At month 4, now a reasonable number of invoices have been received, an overspend of £0.3m is expected. The budget was based on expected 2016/17 spend at February 2017 but this is an area where quite a lot invoices can be received as part of year end accounts processes post year end. It is now evident that the

actual spend in 2016/17 was £240k higher than expected in February. Further growth is possible and has been built into the risk assessment.

Continuing Health Care (CHC) and Funded Nursing Care (FNC): Adults CHC has a year to date underspend of £0.2m with an expected underspend of nearly £0.6m by year end. This forecast is predicated on the full achievement of the planned QIPP savings of £2.7m against CHC budgets (£1.3m of which is part of the Mental Health Transformation work). Children's CHC spend is broadly on plan and is forecast to end the year similarly provided the £0.1m QIPP is delivered. FNC packages continued to reduce but by a lower amount than previous seen, with has resulted in the forecast underspend reducing slightly to around £0.2m.

Primary Care: The year to date position is an underspend of £258k largely due to the phasing of some expenditure e.g. the provisions made for future list size increases and additional premises costs are likely to be required later in the financial year. At this early stage, the forecast is for Primary Care expenditure to roughly breakeven by year end with any pressures managed within the 0.5% general contingency reserve.

Prescribing: Prescribing data is available for April - June, with a local estimate, based on sample data, available for July. This has given rise to a small overspend of £265k at month 3. This movement from an underspend one month ago has been driven by shortage of supply of certain drugs which has meant prices have increased. To date it is estimated this has resulted in a cost pressure of over £500k. The forecast position is an underspend of £851k. This includes an expected benefit from price reductions of Pregabalin and full delivery of nearly £3m QIPP (good progress is being made on the delivery of the QIPP projects).

Nationally certain price reductions have been announced to come into effect from August 2017. However, NHS England has sent a letter to CCGs indicating that the financial benefit will not be immediately passed on to CCGs due to the need to ensure an appropriate level of national contingency reserves. At the time of writing this report we await further guidance on how this will be enacted in practice and how this might impact on our local forecasting. Any benefits relating to these price reductions have not been included in the forecast.

Quality Innovation, Productivity & Prevention (QIPP): A separate QIPP report is available each month to Governing Body members from the Director of Commissioning. A brief summary of the position at month 4 is also provided as part of this finance report.

To deliver our commissioning plan for 2017/18 Governing Body approved the need for a minimum £21.6m QIPP plan. At month 2 a circa £4m gap in the plan existed, with approved schemes totalling c£17.7m gross savings. Additional schemes totalling £1.75m have been subsequently approved taking the residual gap to £2.1m.

At month 4 we are reporting a saving of £2,746k of gross QIPP against the current plan of $\pounds 2,845k$, so a small shortfall of $\pounds 99k$ (3%). The reported year end position assumes delivery of $\pounds 19m$ of the identified QIPP programme of $\pounds 19.5m$, so a forecast shortfall of $\pounds 0.5m$. The phasing of the QIPP plan, however, is heavily back loaded in the latter months of the year and hence the risk of non-delivery has the potential to grow significantly in year. As noted above, the assessment of the financial risk of QIPP under-delivery is a further c $\pounds 5.3m$.

Section 75 Framework Partnership Agreement (Better Care Fund): Appendix E shows the citywide positon in relation to the Better Care Fund. Overall, with a forecast overspend of £9.4m. Of this, £5.1m relates to SCC services within the BCF, which is an improvement of £5.7m compared to month 3, mainly as a result of the allocation of £5m funding from the iBCF grant, anticipated underspends against the Disabled Facilities Grant capital funding, offset by an increase to expected spend on adult social care.

Information reported on the CCG expenditure within the Better Care Fund (BCF) is included within the overall CCG reported positon in appendix A to D. As noted in the relevant sections, forecasts for services within the CCG largely assume the delivery of the CCGs planned QIPP programme.

0.5% Non-Recurrent Reserve: NHS England business rules require that all CCGs plan on creating a 1% non recurrent reserve at the beginning of the year. In a change to the previous year, in 2017/18 NHS England has agreed that 0.5% of this reserve can be utilised by CCGs, with the proviso that this is used to fund non recurrent expenditure. The remaining 0.5% (£4.1m including £0.4m relating to primary care) must be retained, uncommitted, by CCGs to support the overall NHS financial position.

General Contingency Reserve & Commissioning Reserves: At month 4 the contingency reserve stands at £6.6m. A release of £4.8m is required to enable achievement of the planned surplus before taking into account additional potential risks.

Running Costs: The split of the £12.7m running cost allocation is summarised in the table below. At the planning stage Governing Body approved planned underspend of £0.3m towards delivery of the overall surplus. Various QIPP schemes have since been identified, totalling £250k, which increase this figure to £0.55m. In addition to the planned surplus, additional underspends have been identified, mainly in relation to slippage on recruitment to vacant posts.

| Category | Annual Budget £'000s | YTD Variance £'000s | Forecast Variance £'000s |
|-------------------------------|----------------------------|---------------------------|--------------------------------|
| | | | |
| Pay | 9,136 | (55) | 136 |
| Non Pay | 3,985 | (138) | (10) |
| Income | (1,293) | (135) | (235) |
| Running Costs Reserve | 344 | 0 | (141) |
| Running Costs Planned Surplus | 550 | (183) | (550) |
| Running Cost Budget | 12,722 | (511) | (800) |

Additional Income Under the Financial Management principles approved by Governing Body we are seeking to maximise additional income, over and above the CCG's core allocation, to be able to support delivery of our commissioning intentions. A table summarising the additional allocations secured to date is attached at Appendix F. Work is ongoing to finalise plans to agree detailed spending plans, including the phasing of the expected spend.

4. Delivery of Cash Position

The CCG was notified of a maximum cash drawdown limit of £837.5m at month 4. The total cash used to the end of July was £250.5m against a requested cash drawdown of £251.6m, other income of £4.2m and a brought forward balance of £141k. The cash balance at bank at the end of the month was £5.4m. A minimal cash balance at bank is planned for the year end.

5. Key Budget Movements

In line with the Scheme of Budgetary Delegation, the Governing Body is required to sign off all budget movements over £2m. No budget movements over £2m have been actioned at month 4.

In addition, Governing Body approved changes to the Better Care Fund Section 75 agreement with Sheffield City Council at its meeting in May whereby any changes to BCF budgets in excess of £1m should be approved by Governing Body. All changes to BCF budgets were considered (and for budgets changes below £1m agreed) by the Executive Management Group on 14th August. The following budget changes in excess of £1m are presented to this meeting for approval:

| Justification | Theme/Service | Organisation | Total £'000 |
|---|--------------------------|--------------|----------------|
| Remove original net QIPP target | Theme 6 Mental Health | CCG | 1,500.0 |
| Revised Gross QIPP target - SHSCT activity | Theme 6 Mental Health | CCG | -1,240.0 |
| Revised Gross QIPP target - CHC mental health packages | Theme 6 Mental Health | CCG | -1,269.0 |
| Risk Share Agreement - payment to SCC based on delivery of joint QIPP programme | Theme 6 Mental Health | CCG | 2,132.0 |
| Total* | | | 1,123.0 |

* a further adjustment re the mental health QIPP of -£1,043k was made against STH acute activity, but in relation to budgets which sit outside the BCF

Recommendations

Governing Body is asked to

- Consider the risk assessment and existing mitigations to manage the risks to deliver the CCG's year end control total of a £13.2m surplus.
- Approve the BCF budget changes set out in Section 5.

Paper prepared by: Jackie Mills, Deputy Director of Finance, Chris Cotton, Senior Finance Manager, Pat Lunness, Senior Finance Manager

On behalf of: Julia Newton, Director of Finance August 2017

Appendix A

NHS Sheffield Clinical Commisisoning Group Finance Report 2017/18 - Financial Position for Period Ending 31 July 2017

| | | Year to Date: July | | | | Very Field Fernand Out from | | | | |
|--|---------|--------------------|-----------|---------|----------------------------|-----------------------------|-------------|--------|---------------|------------------------|
| | | | | | Year End Forecast Out-turn | | | | 1 | Forecast Variance @ |
| | Budget | Expenditure | Varia | | Budget | Forecast | Varia | | Change | Month 3 |
| | 01000 | | Over (+)/ | . , | 0.000 | 010.00 | Over (+)/ l | | from prev | |
| | £'000s | £'000s | £'000s | % | £'000s | £'000s | £'000s | % | month* | £'000s |
| PROGRAMME COSTS | | | | | | | | | | |
| Revenue Resource Limit | 279,690 | 279,690 | 0 | 0.0% | 839,422 | 839,422 | 0 | 0.0% | \rightarrow | 0 |
| EXPENDITURE | | <u>г г</u> | | | r | | | | | |
| Acute Hospital Care | | | | | | | | | | |
| Elective | 51.881 | 52,745 | 864 | 1.7% | 153,600 | 155,982 | 2,381 | 1.6% | ↑ | 2,205 |
| Urgent care | 49,780 | | 941 | 1.9% | 143,370 | 146,653 | 3,283 | 2.3% | l ∱ | 2,203 |
| Other Acute Care / Ambulance Services | 33,338 | | 666 | 2.0% | 143,370 | 140,000 | 1,212 | 1.2% | ↓ | 636 |
| Other Acute Care / Ambulance Services | 134,999 | | 2.471 | 2.0% | 397.064 | 403,940 | 6.876 | 1.2% | ↑ | 5.128 |
| | | | | | , | , | ., | | | |
| Mental Health & Learning Disabilities | | | | | | | | | | |
| Mental Health & Learning Disabilities | 27,133 | 27,058 | (75) | -0.3% | 81,382 | 81,315 | (67) | -0.1% | \downarrow | (54) |
| Community Services | 11 | | | | | | | | | |
| Elective Community Care | 11.527 | 11,463 | (64) | -0.6% | 34,587 | 34,399 | (188) | -0.5% | \downarrow | (62) |
| Urgent Community Care | 1.661 | 1.661 | (0) | 0.0% | 5,039 | 5,039 | () | 0.0% | \rightarrow | () |
| Intermediate Care & Reablement | 15,197 | | 202 | 1.3% | 44,983 | 45,588 | 605 | 1.3% | | 481 |
| Long Term Care and End of Life | 20,548 | | (291) | -1.4% | 60.768 | 59,924 | (845) | -1.4% | | (1,064) |
| Prescribing | 32,327 | | 252 | 0.8% | 96,738 | 95,869 | (868) | -0.9% | | (1,385) |
| Other Commissioning | 1,140 | | (29) | -2.5% | 3,634 | 3,596 | (38) | -1.1% | Ļ | (1,000) |
| Other Commissioning | 82,400 | | (29) | 0.1% | 245,750 | 244,415 | (1,334) | -0.5% | ↑ T | (2,045) |
| | | | | | | | | | | |
| Primary Care | | | | | | | | | | |
| Primary Care Co-commissioning | 23,674 | | (213) | -0.9% | 71,324 | 71,324 | 0 | 0.0% | \rightarrow | 0 |
| Locally Commissioned Primary Care Services | 5,317 | | (45) | -0.8% | 17,249 | 17,237 | (12) | -0.1% | \downarrow | 0 |
| | 28,991 | 28,733 | (258) | -0.9% | 88,573 | 88,561 | (12) | 0.0% | Ļ | 0 |
| Reserves | | | | | | | | | | |
| Reserves | 6,167 | 0 | (6,167) | -100.0% | 26,653 | 8,787 | (17,866) | -67.0% | \downarrow | (15,682) |
| TOTAL EXPENDITURE - PROGRAMME COSTS | 279,690 | 275,731 | (3,959) | -1.4% | 839,422 | 827,018 | (12,404) | -1.5% | 1 | (12,653) |
| (UNDER)/OVER SPEND - Programme Costs | | (3,959) | (3,959) | | (0) | (12,404) | (12,404) | | • | (40.050) |
| (UNDER)/OVER SPEND - Programme Costs | | (3,959) | (3,959) | | (U) | (12,404) | (12,404) | | | (12,653) |
| RUNNING COSTS ALLOWANCE | | | | | | | | | | |
| Running Cost Funding | 4,145 | 4,145 | 0 | 0.0% | 12,722 | 12,722 | 0 | 0.0% | \rightarrow | 0 |
| Total Running Cost Expenditure | 4,145 | 3,634 | (511) | -12.3% | 12,722 | 11,922 | (800) | -6.3% | \downarrow | (550) |
| (UNDER)/OVER SPEND - Running Costs | | (511) | (511) | | 0 | (800) | (800) | | | (550) |
| | | (116) | (311) | | U | (000) | (000) | | ¥ | (350) |
| TOTAL | | | | | | | | | | |
| Revenue Resource Limit | 283,835 | 283,835 | 0 | 0.0% | 852,144 | 852,144 | 0 | 0.0% | \rightarrow | 0 |
| Expenditure | 283,835 | | (4,470) | -1.6% | 852,144 | 838,941 | (13,203) | -1.5% | \rightarrow | (13,203) |
| TOTAL (A) | | (4,470) | (4,470) | | (0) | (13,203) | (13,203) | | \rightarrow | (13,203) |

* \uparrow = deterioration, \downarrow = improvement, g = no change.

Appendix A (cont)

| RESOURCE LIMIT ALLOCATIONS | Revenue | | Maximum Cash Drawdown incl | | | |
|---|-----------|------------|----------------------------|-----------|-------------|---------|
| | Recurrent | Non Rec | Total | Confirmed | Anticipated | Total |
| | £'000s | £'000s | £'000s | £'000s | £'000s | £'000s |
| Programme Costs | | | | 837,542 | | 837,542 |
| Initial CCG Programme Allocation | 748,941 | | 748,941 | | | |
| Primary Care Co-Commissioning | 76,122 | | 76,122 | | | |
| CHIS funding currently in Sheffield Children's Hospital | (249) | | (249) | | | |
| PMS Premium - Co Commissioning | 362 | | 362 | | | |
| PYE transfer of One Health July - March 2017 | 66 | | 66 | | | |
| PYE transfer of Claremont July- March 2017 | 250 | | 250 | | | |
| PYE April-June 2017 transfer of Claremont | 86 | | 86 | | | |
| PYE April-June 2017 transfer of One health | 21 | | 21 | | | |
| Budget re suspended doctors transferred with other Co-Comm in error | (94) | | (94) | | | |
| PMCF - GP Access Fund and TA Improving Access Allocations | 854 | | 854 | | | |
| IR changes | | (94) | (94) | | | |
| HRG4+ changes | | (2,190) | (2,190) | | | |
| Planned surplus carry forward from 2016/17 | | 11,620 | 11,620 | | | |
| Surplus/Deficit Carry Forward - 1617 Final Outturn | | 4 | 4 | | | |
| Reception and clerical training | | 101 | 101 | | | |
| Diabetes Treatment and Care Transformation Fund | | 143 | 143 | | | |
| NHS WiFi | | 164 | 164 | | | |
| Market rents adjustment | | (580) | (580) | | | |
| Paramedic Rebanding Additional Funding 2017-18 | | (300) | (300) | | | |
| TB allocations Qtr 1 | | 17 | 17 | | | |
| Cancer Alliance Running Cost FY 2017/18 | | 275 | 275 | | | |
| Cancer Phase 1 Early Diagnosis Q1 2017/18 | | 805 | 805 | | | |
| £176,961 - HSCN - GP funding , £59,917 - HSCN - CCG funding | | 237 | 237 | | | |
| CYPT IAPT Trainee staff support costs | | 237 | 7 | | | |
| Adult IAPT Wave 2 | | , 453 | 453 | | | |
| | | 455 134 | 455 | | | |
| Acute hospital urgent & emergency liaison mental health services | | | | | | |
| Transfer NHCN - CCG funding from programme to running costs | | (60) | (60) 281 | | | |
| Infrastructure funding for STPs | | 281 | - | | | |
| Acute hospital urgent and emergency liaison mental health services | | 134 | 134 | | | |
| Adult IAPT Wave 2 | | 453 | 453 | | | |
| STP comms and egagement | | 175 | 175 | | | |
| Cancer Phase 1 Early diagnosis Q2 | | 805 | 805 | | | |
| Month 4 Programme Costs Resource Limit | 826,359 | 13,063 | 839,422 | 837,542 | 0 | 837,542 |
| Running Costs | | | | | | |
| Initial Running Costs allocation | 12,634 | | 12,634 | | | |
| Market rents - Admin adjustment | | 28 | 28 | | | |
| Transfer NHCN - CCG funding from programme to running costs | | 60 | 60 | | | |
| Month 4 Running Cost Resource Limit | 12,634 | 88 | 12,722 | | | |
| CLOSING LIMITS (B) | 838,993 | 13,151 | 852,144 | 837,542 | 0 | 837,542 |

Memo Table: Planned Surplus

| | £'000 |
|---|--------------------|
| Historic Surplus b/f | 3,500 |
| Plus release of 1% reserve in 2016/17 added to surplus b/f | 8,124 |
| Cumulative surplus carried forward from 2016/17 | 11,624 |
| Planned increase to surplus in 2017/18 | 1,579 |
| Total planned surplus for 2017/18 | 13,203 |
| Balance of surplus required to be 'drawn up' in future years (to meet business rules) | 2,608 |
| | |
| Memo Table: Forecast In Year Financial Performance | |
| | 852,144 |
| Memo Table: Forecast In Year Financial Performance Total Allocation 17/18 from the above table Less cumulative surplus carried forward from 2016/17 | 852,144 -11,624 |
| Total Allocation 17/18 from the above table Less cumulative surplus carried forward from 2016/17 | -11,624 |
| Total Allocation 17/18 from the above table | -11,624 |
| Total Allocation 17/18 from the above table Less cumulative surplus carried forward from 2016/17 In Year Allocation | , |

| | | | | | | | Forecast Variance @ | | |
|--|-----------------|----------------------------|--------------------|--------------------|-----------------|------------------------|------------------------|-------------------|-----------------|
| | Budget | Year to Dat Expenditure | e: July Varia | ince | Budget | Forecast Forecast | Out-turn Varia | ince | Month 3 |
| | | | Over (+)/ | Under(-) | <u> </u> | | Over (+)/ | Under(-) | |
| | £'000s | £'000s | £'000s | % | £'000s | £'000s | £'000s | % | £'000s |
| PROGRAMME COSTS | | | | | | | | | |
| Revenue Resource Limit | 279,690 | 279,690 | 0 | 0% | 839,422 | 839,422 | 0 | 0% | 0 |
| EXPENDITURE | | | | | | | | | |
| Acute Hospital Care Planned Care | | | | | | | | | |
| Sheffield Teaching Hospitals NHS FT | 45,821 | 46,824 | 1,003 | 2% | 135,269 | 137,976 | 2,707 | 2% | 2,454 |
| Sheffield Children's NHS FT Other NHS Trusts | 3,908 1,137 | 3,816 1,126 | (92) (11) | -2% -1% | 11,725 3,411 | 11,527 3,378 | (197) (33) | -2% -1% | (160) (105) |
| ISTC & Extended Choice | 1,015 | 979 | (36) | -4% | 3,195 | 3,100 | (95) | -3% | 15 |
| Planned Care | 51,881 | 52,745 | 864 | 2% | 153,600 | 155,982 | 2,381 | 2% | 2,205 |
| Urgent Care Sheffield Teaching Hospitals NHS FT | 43,770 | 44,757 | 987 | 2% | 125,342 | 128,758 | 3,416 | 3% | 2,719 |
| Sheffield Children's NHS FT | 3,969 | 3,920 | (49) | -1% | 11,907 | 11,765 | (142) | -1% | (282) |
| Other NHS Trusts ISTC & Extended Choice | 2,040 | 2,043 | 3 | 0% | 6,121 | 6,130 0 | 9 | 0% | (149) |
| Urgent Care | 49,780 | 50,721 | 941 | 2% | 143,370 | 146,653 | 3,283 | 2% | 2,288 |
| Other Acute Care / Ambulance Services | | | | | | | | | |
| Sheffield Teaching Hospitals NHS FT Sheffield Children's NHS FT | 22,552 581 | 22,839 781 | 287 200 | 1% 34% | 67,901 1,720 | 68,371 2,109 | 470 389 | 1% 23% | 196 404 |
| Other NHS Trusts | 625 | 618 | (7) | -1% | 1,720 | 1,842 | (17) | -1% | (51) |
| ISTC & Extended Choice Ambulance Services | 26 7,858 | 26 7,870 | 0 12 | 0% 0% | 54 23,548 | 54 23,613 | 0 65 | 0% 0% | 0 87 |
| Other Acute Services | 1,696 | 1,870 | 175 | 10% | 5,011 | 5,316 | 305 | 6% | 0 |
| Other Acute Care | 33,338 | 34,004 | 666 | 2% | 100,093 | 101,305 | 1,212 | 1% | 636 |
| Mental Health & Learning Disabilities | | | | | | | | | |
| Sheffield Health and Social Care NHS FT Sheffield Children's NHS FT | 24,433 1,658 | 24,433 1,645 | (0) (13) | 0% -1% | 73,298 4,973 | 73,298 4,958 | 0 (15) | 0% 0% | 0 (2) |
| Local Authority | 726 | 726 | (13) | 0% | 2,178 | 2,178 | (13) | 0% | (2) |
| Other Mental Health Services Mental Health & Learning Disabilities | 317 27,133 | 254 27,058 | (62) (75) | -20% | 933 81,382 | 881 81,315 | (52) (67) | -6% 0% | (52) |
| | 27,100 | 21,000 | (13) | 078 | 01,302 | 01,515 | (07) | 070 | (34) |
| <u>Community Services</u> Planned Care | | | | | | | | | |
| Sheffield Teaching Hospitals NHS FT | 2,743 | 2,743 | 0 | 0% | 8,229 | 8,229 | 0 | 0% | 0 |
| Sheffield Children's NHS FT | 1,342 6,950 | 1,342 6,934 | 0 | 0% 0% | 4,026 20,851 | 4,026 | 0 | 0% 0% | 0 |
| Local Authority Development Nurses | 146 | 98 | (17) (47) | -33% | 438 | 20,801 300 | (50) (138) | -32% | (62) |
| Other Community Services Planned Community Care | 346 11,527 | 346 11,463 | (0) (64) | 0% -1% | 1,044 34,587 | 1,044 34,399 | 0 (188) | 0% -1% | 0 (62) |
| | 11,527 | 11,403 | (04) | -170 | 34,307 | 34,399 | (100) | -170 | (02) |
| Urgent Care | 414 | 414 | (0) | 0% | 1,297 | 1,297 | 0 | 0% | 0 |
| Out of Hours Urgent Community Care | 1,247 1,661 | 1,247 1,661 | 0 (0) | 0% 0% | 3,742 5,039 | 3,742 5,039 | 0 0 | 0% 0% | 0 |
| | 1,001 | 1,001 | (0) | 0% | 5,039 | 5,039 | | 0% | |
| Intermediate Care & Reablement Sheffield Teaching Hospitals NHS FT | 13,950 | 13,950 | 0 | 0% | 41,241 | 41,241 | 0 | 0% | 0 |
| Local Authority | 606 | 606 | 0 | 0% | 1,817 | 1,817 | 0 | 0% | 0 |
| Community Equipment Intermediate Care | 642 15,197 | 843 15,399 | 202 202 | 31% 1% | 1,925 44,983 | 2,530 45,588 | 605 605 | 31% 1% | 481 481 |
| | | | | | | | | | |
| Long Term Care and End of Life Continuing Care | 15,665 | 15,497 | (168) | -1% | 46,198 | 45,693 | (505) | -1% | (684) |
| Continuing Care Retrospectives | 0 | 0 | 0 | | 0 | 0 | Ó | | 0 |
| Continuing Healthcare Assessments Continuing Care - IFRs | 817 22 | 797 21 | (20) (2) | -2% -9% | 2,374 67 | 2,340 63 | (34) (4) | -1% -6% | (5) (4) |
| Funded Nursing Care | 2,555 | 2,475 | (80) | -3% | 7,666 | 7,425 | (241) | -3% | (327) |
| St Lukes Hospice Sheffield Teaching Hospitals NHS FT | 778 709 | 778 689 | (0) (20) | 0% -3% | 2,335 2,128 | 2,335 2,068 | 0 (60) | 0% -3% | 0 (43) |
| Long Term Care | 20,548 | 20,258 | (291) | -1% | 60,768 | 59,924 | (845) | -1% | (1,064) |
| GP Prescribing | | | | | | | | | |
| Prescribing | 31,801 | 32,066 | 265 | 1% | 95,153 | 94,302 | (851) | -1% | (1,372) |
| Medicines Management Team Prescribing | 526 32,327 | 513 32,579 | (13) 252 | -2% 1% | 1,585 96,738 | 1,568 95,869 | (17) (868) | -1% -1% | (13) (1,385) |
| | | | | | | | | | |
| Other Commissioning Other Commissioning | 1,140 1,140 | 1,111 1,111 | (29) (29) | -3% - 3% | 3,634 3,634 | 3,596 3,596 | (38) (38) | -1% -1% | (16) (16) |
| | ., | ., | () | | -, | -, | (/ | | (14) |
| Primary Care Co-Commissioning | | | | | | | | | |
| Core Contract | 16,568 | 16,503 | (65) | 0% | 49,704 | 49,604 | (100) | 0% | 0 |
| Premises | 3,297 | 3,255 | (41) | -1% | 9,669 | 9,748 | 79 | 1% | 0 |
| QoF Enhanced Services | 2,519 455 | 2,519 410 | (0) (46) | 0% -10% | 7,574 1,611 | 7,574 1,582 | 0 (29) | 0% -2% | 0 |
| Primary Care Other | 835 | 774 | (40) | -7% | 2,766 | 2,816 | (23) | 2% | 0 |
| Primary Care Reserve | 0 | 0 | 0 | | 0 | 0 | 0 | | 0 |
| Locally Commissioned Primary Care Services | 5,317 | 5,273 | (45) | -1% | 17,249 | 17,237 | (12) | 0% | 0 |
| | | | | | | | | | |
| Primary Care | 28,991 | 28,733 | (258) | | 88,573 | 88,561 | (12) | 0% | . 0 |

| | | Year to Da | te: July | | | Forecast | Out-turn | | Forecast Variance @ Month 3 |
|--|---------|-------------|-------------|----------|---------|----------|-----------|----------|-----------------------------------|
| | Budget | Expenditure | Varia | nce | Budget | Forecast | Varia | nce | Month 5 |
| | | | Over (+)/ l | Inder(-) | | | Over (+)/ | Under(-) | |
| | £'000s | £'000s | £'000s | % | £'000s | £'000s | £'000s | % | £'000s |
| Reserves | | | | | | | | | |
| Commissioning Reserves | 0 | 0 | 0 | | 2,896 | 2,444 | (452) | -16% | (452) |
| General Contingency Reserve | 1,950 | 0 | (1,950) | -100% | 6,632 | 1,871 | (4,761) | -72% | (2,577) |
| Primary Care | 0 | 0 | 0 | | 726 | 726 | Ó | 0% | 0 |
| 0.5% Non Recurrent Reserve | 0 | 0 | 0 | | 3,746 | 3,746 | 0 | 0% | 0 |
| Planned Surplus | 4,217 | 0 | (4,217) | -100% | 12,653 | 0 | (12,653) | -100% | (12,653) |
| Reserves | 6,167 | 0 | (6,167) | -100% | 26,653 | 8,787 | (17,866) | -67% | (15,682) |
| TOTAL EXPENDITURE - PROGRAMME COSTS | 279,690 | 275,731 | (3,959) | -1% | 839,422 | 827,018 | (12,404) | -1% | (12,653) |
| (UNDER)/OVER SPEND - Programme Costs | 0 | (3,959) | (3,959) | | (0) | (12,404) | (12,404) | | (12,653) |
| RUNNING COSTS ALLOWANCE | | | | | | | | | |
| Funding net of £1.5m transfer to commissioning budgets | 4,145 | 4,145 | 0 | 0% | 12,722 | 12,722 | 0 | 0% | 0 |
| EXPENDITURE | | | | | | | | | |
| Accountable Officer | 664 | 653 | (11) | -2% | 1,991 | 1,995 | 4 | 0% | 34 |
| Commissioning & Performance | 778 | 715 | (63) | -8% | 2,326 | 2,276 | (50) | -2% | (0) |
| Finance & Facilities | 1,054 | 1,004 | (51) | -5% | 3,113 | 3,103 | (10) | 0% | (0) |
| Nursing,Quality & Workforce | 903 | 785 | (118) | -13% | 2,711 | 2,654 | (57) | -2% | 0 |
| Strategy & Integration | 270 | 233 | (37) | -14% | 811 | 803 | (8) | -1% | (0) |
| Transformation & Delivery | 292 | 245 | (47) | -16% | 875 | 888 | 12 | 1% | 0 |
| Running Cost Reserve | 0 | 0 | 0 | | 344 | 203 | (141) | -41% | (33) |
| Running Cost Planned surplus | 183 | 0 | (183) | -100% | 550 | 0 | (550) | -100% | (550) |
| TOTAL EXPENDITURE - RUNNING COSTS | 4,145 | 3,634 | (511) | -12% | 12,722 | 11,922 | (800) | -6% | (550) |
| (UNDER)/OVER SPEND - Running Costs | 0 | (511) | (511) | | 0 | (800) | (800) | | (550) |
| TOTAL (UNDER)/OVER SPEND | 0 | (4,470) | (4,470) | - | (0) | (13,203) | (13,203) | - | (13,203) |

NHS Sheffield Clinical Commisisoning Group Finance Report 2017/18 - Financial Position for Period Ending 31 July 2017

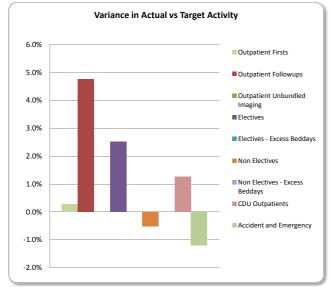
r

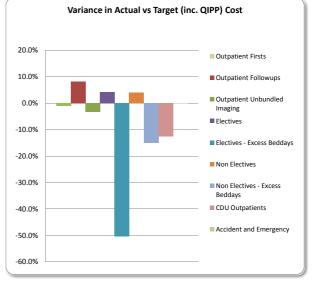
Main Provider Contracts

| | | | Year to Date: July | | | | Year End Forecast Out-turn | | | |
|---|-----------|---------|---------------------|-------|-------|---------|----------------------------|-------|-------|--|
| | | Budget | Expenditure | Varia | ance | Budget | Forecast | Varia | ance | |
| | | | Over (+)/ Under(-) | | | | Over (+)/ Under(-) | | | |
| | | £'000 | £'000 | £'000 | % | £'000 | £'000 | £'000 | % | |
| EXPENDITURE | | | I | [| | | 1 | | | |
| Sheffield Teaching Hospitals NHS FT | | | | | | | | | | |
| Planned Care - STH | | 45,821 | 46,824 | 1,003 | 2.2% | 135,269 | 137,976 | 2,707 | 2.0% | |
| Urgent Care - STH | | 43,770 | 44,757 | 987 | 2.3% | 125,342 | 128,758 | 3,416 | 2.7% | |
| Community Care - STH | | 2,743 | 2,743 | 0 | 0.0% | 8,229 | 8,229 | 0 | 0.0% | |
| Other Acute - STH | | 14,340 | 14,355 | 15 | 0.1% | 43,019 | 42,494 | (525) | -1.2% | |
| High Cost Drugs - STH | | 4,275 | 4,788 | 513 | 12.0% | 13,070 | 14,637 | 1,567 | 12.0% | |
| Maternity Services | | 3,937 | 3,696 | (241) | -6.1% | 11,811 | 11,239 | (572) | -4.8% | |
| Primary Care - Out of Hours | | 1,247 | 1,247 | 0 | 0.0% | 3,742 | 3,742 | 0 | 0.0% | |
| Intermediate Care & Reablement | | 13,950 | 13,950 | 0 | 0.0% | 41,241 | 41,241 | 0 | 0.0% | |
| End of Life Care | | 709 | 689 | (20) | -2.8% | 2,128 | 2,068 | (60) | -2.8% | |
| | Sub Total | 130,792 | 133,050 | 2,257 | 1.7% | 383,851 | 390,384 | 6,533 | 1.7% | |
| Sheffield Children's NHS FT | | | | | | | | | | |
| Planned Care - SCH | | 3,908 | 3,816 | (92) | -2.4% | 11,725 | 11,527 | (197) | -1.7% | |
| Urgent Care - SCH | | 3,969 | 3,920 | (49) | -1.2% | 11,907 | 11,765 | (142) | -1.2% | |
| Community Care - SCH | | 1,223 | 1,223 | 0 | 0.0% | 3,668 | 3,668 | 0 | 0.0% | |
| Mental Health Services - SCH | | 1,658 | 1,645 | (13) | -0.8% | 4,973 | 4,958 | (15) | -0.3% | |
| Other Acute - SCH | | 295 | 478 | 183 | 62.0% | 862 | 1,198 | 336 | 39.0% | |
| High Cost Drugs - SCH | | 286 | 303 | 17 | 6.1% | 858 | 910 | 52 | 6.1% | |
| Safeguarding | | 119 | 119 | 0 | 0.0% | 358 | 358 | 0 | 0.0% | |
| | Sub Total | 11,458 | 11,504 | 46 | 0.4% | 34,351 | 34,385 | 34 | 0.1% | |
| Sheffield Health and Social Care NHS FT | | | | | | | | | | |
| Mental Health & Learning Disabilities | | 24,433 | 24,433 | (0) | 0.0% | 73,298 | 73,298 | 0 | 0.09 | |
| - | Sub Total | 24,433 | | | | 73,298 | | | 0.0% | |
| | | 166,683 | 168,986 | 2,303 | 1.4% | 491,500 | 498,068 | 6,568 | 1.3 | |

Sheffield CCG Commissioned Activity and Costs - July 2017

Sheffield Teaching Hospitals NHS FT





| Point of Delivery | Year to Date Activity Plan | Year to Date Actual Activity | Varia | nce | Year to Date Budget | E |
|--------------------------------|----------------------------------|------------------------------------|----------|-------|---------------------------|---|
| , | | | Activity | % | £'000s | |
| Outpatient Firsts | 39,098 | 39,206 | 108 | 0.3% | 6,643 | 3 |
| Outpatient Followups | 91,015 | 95,347 | 4,332 | 4.8% | 7,050 |) |
| Outpatient Unbundled Imaging | | | | | 1,313 | 3 |
| Electives | 18,787 | 19,260 | 473 | 2.5% | 15,510 |) |
| Electives - Excess Beddays | | | | | 208 | 3 |
| Non Electives | 17,625 | 17,536 | -89 | -0.5% | 34,524 | ŀ |
| Non Electives - Excess Beddays | | | | | 2,277 | , |
| CDU Outpatients | 11,088 | 11,228 | 140 | 1.3% | 549 |) |
| Accident and Emergency | 44,277 | 43,751 | -526 | -1.2% | 5,518 | 3 |
| Total | | | | | 73,592 | |

| Year to Date Budget | Actual Expenditure | Va | riance |
|---------------------------|-----------------------|--------|--------|
| £'000s | £'000s | £'000s | % |
| 6,643 | 6,569 | -74 | -1.1% |
| 7,050 | 7,625 | 575 | 8.2% |
| 1,313 | 1,268 | -45 | -3.4% |
| 15,510 | 16,162 | 651 | 4.2% |
| 208 | 103 | -105 | -50.5% |
| 34,524 | 35,928 | 1,404 | 4.1% |
| 2,277 | 1,937 | -340 | -14.9% |
| 549 | 480 | -69 | -12.6% |
| 5,518 | 5,510 | -8 | -0.1% |
| 73,592 | 75,582 | 1,991 | 2.7% |

MFF Uplift Applied to Contract Monitoring Costings at 2.9422% for PbR Activity Only

Includes PbR and Non-Pbr Activity (and CDU (A&E) activity)

Includes Financial Adjustments and QIPP

A&E does not include Primary Care Access Centre activity or costs

There are some minor differences between the finance report and the BI version due to financial adjustments which are not reflected in BI data

Note - This appendix now

Appendix E

NHS Sheffield Clinical Commisisoning Group Finance Report 2017/18 - Financial Position for Period Ending 31 July 2017

Memorandum: Section 75 - Better Care Fund

| | | Year to Da | te: July | y | | | ar End Fore | ecast Out-t | urn | |
|--|------------------|-----------------------|------------------------------|--------|---|------------------|--------------------|------------------------------|------------------------|---|
| Theme | Budget £'000s | Expenditure £'000s | Varia Over (+)/ £'000s | | | Budget £'000s | Forecast £'000s | Varia Over (+)/ £'000s | ance Under(-) % | Forecast Variance @ Month 3 £'000s |
| | 20003 | 20003 | 20003 | 70 | 1 | 20003 | 20003 | 20003 | 70 | 20003 |
| Citywide Position | | | | | 1 | | | | | |
| People Keeping Well in their local community | 2,830 | 3,059 | 229 | 8.1% | | 7,694 | 7,680 | (15) | -0.2% | 119 |
| Active Support & Recovery | 16,889 | 16,801 | (88) | -0.5% | | 50,117 | 50,015 | (102) | -0.2% | (12) |
| Independent Living Solutions | 1,287 | 1,643 | 356 | 27.7% | | 3,864 | 4,740 | 876 | 22.7% | 691 |
| Ongoing Care | 42,528 | 45,945 | 3,417 | 8.0% | | 126,329 | 130,371 | 4,041 | 3.2% | 8,070 |
| Emergency Medical Admissions - STH | 20,136 | 21,892 | 1,756 | 8.7% | | 56,354 | 60,950 | 4,596 | 8.2% | 1,341 |
| Mental Health | 33,732 | 33,854 | 122 | 0.4% | | 101,330 | 102,572 | 1,242 | 1.2% | 1,120 |
| Capital Grants | 831 | 709 | (122) | -14.7% | | 5,537 | 4,327 | (1,210) | -21.9% | (121) |
| TOTAL EXPENDITURE | 118,234 | 123,903 | 5,669 | 4.8% | 1 | 351,226 | 360,655 | 9,429 | 2.7% | 11,208 |
| | | _ | | | - | | | | | |
| NHS Sheffield CCG | | | | | | | | | | |
| People Keeping Well in their local community | 658 | | () | -5.0% | | 1,959 | 1,909 | · · · · | -2.6% | 0 |
| Active Support & Recovery | 14,556 | | | 0.0% | | 43,057 | 43,057 | 0 | 0.0% | 0 |
| Independent Living Solutions | 642 | | | 31.4% | | 1,925 | 2,530 | | 31.4% | 481 |
| Ongoing Care | 16,409 | -, | | -0.9% | | 48,428 | 47,977 | (451) | -0.9% | (763) |
| Emergency Medical Admissions - STH | 20,136 | , | | 8.7% | | 56,354 | 60,950 | | 8.2% | 1,341 |
| Mental Health | 31,171 | 30,991 | (180) | -0.6% | | 93,498 | 93,091 | (407) | -0.4% | (652) |
| Capital Grants | 0 | 0 | Ŷ | 0.0% | | 0 | 0 | 0 | 0.0% | 0 |
| CCG Total | 83,571 | 85,166 | 1,595 | 1.91% | | 245,221 | 249,514 | 4,293 | 1.8% | 406 |
| 01 - ((1 - 1 + 0)(- 0 | | r | | | 1 | | | | | |
| Sheffield City Council (SCC) | 0.470 | 0.400 | 004 | 10.000 | | 5 700 | F 774 | 05 | 0.00/ | 110 |
| People Keeping Well in their local community | 2,172 | | | 12.0% | | 5,736 | 5,771 | 35 | 0.6% | 119 |
| Active Support & Recovery | 2,334 | | | -3.8% | | 7,060 | 6,958 | (102) | -1.4% | (12) |
| Independent Living Solutions | 646 | | | 23.9% | | 1,939 | 2,210 | | 14.0% | 210 |
| Ongoing Care | 26,119 | - , | 3,567 | 13.7% | | 77,901 | 82,394 | 4,492 | 5.8% | 8,834 |
| Emergency Medical Admissions - STH | 0 | 0 | × | 0.0% | | 0 | 0 | 0 | 0.0% | 0 |
| Mental Health | 2,561 | 2,863 | | 11.8% | | 7,832 | 9,481 | 1,649 | 21.1% | 1,772 |
| Capital Grants | 831 | 709 | | -14.7% | | 5,537 | 4,327 | (1,210) | -21.9% | (121) |
| SCC Total | 34,663 | 38,737 | 4,075 | 11.8% | | 106,005 | 111,141 | 5,136 | 4.8% | 10,802 |

Notes:

Key elements of each theme are summarised below:

| | Includes Care Planning, Health trainers/ Community Support Workers, Community Grants and |
|--|---|
| People Keeping Well in their local community | Support to VCF sector, Public Health, Housing related support to Older People and other support services |
| Active Support & Recovery | Includes community nursing, Intermediate Care Beds, CICs, Transfer of Care Teams, STIT, Intermediate Care Assessment teams |
| Independent Living Solutions | Includes community equipment and adaptations |
| Ongoing Care | Includes CHC& FNC, Learning Disabilities, Adult Social Care. From April 2017, this excludes spend on mental health which is now included in the mental health theme. |
| Emergency Medical Admissions - STH | Includes Adult Inpatient Medical Emergency Admissions (excluding gastroenterology) |
| Mental Health | Includes all adult mental health services as commissioned by the CCG, with those for under 65 years purchased by SCC in 2017/18. |

Additional Funding via CCG into Sheffield System 2017/18 - Status as at August 2017

There are opportunities to bid for additional resources being held centrally and being released via STP / FYFV and other workstreams. To date we have been successful in securing the following:

| Funding Name | Source | Provider | Description | Recurrent? | Funding £'000 |
|--|------------------------------------|-------------------|---|--------------------------|------------------|
| Mental Health Liaison | NHSE through A&E Delivery Board | SHSC | Ensure Liaison service in STH meets Core 24 standard - additional A&E , ward, and medical liasion staffing | Non- Recurrent | 536 |
| ΙΑΡΤ | NHSE through STP | SHSC | Additional IAPT services covering Cardiology, NCCP, COPD, MSK, Cancer, Diabetes, CFS/ME, Irritable Bowel, Medically Unexplained Symptoms & Health Anxiety | Non- Recurrent | 1,812 |
| Integrated Personalised Commissioning | NHSE | Mainly CCG Costs | Project to increase integrated Personalised Commissioning and number of personal health budgets | Non- Recurrent | 200 |
| Diabetes Prevention | NHSE | Various practices | Diabetes Prevention | Non- Recurrent | 45 |
| Diabetes Treatment & | NHSE | STH | Structural Education, Multi-Discplinary Foot Team, Specialist Nursing | Non- Recurrent (expect | 405 |
| Care | NHSE | ТВС | Currently determining plan for remainder | some funding in 18/19) - | 165 |
| Digital inclusion | Good Things Foundation | ТВС | Upskill patients with the use of healthcare technology to promote self- care | | 50 |
| Cancer Alliance Running Cost FY 2017/18 | твс | твс | | Non- Recurrent | 275 |
| Cancer Phase 1 Early Diagnosis Q1 & Q2 2017/18 | твс | ТВС | | Non- Recurrent | 1,610 |
| Falls Prevention | ТВС | | | 3 years (2017-20) | 250 |
| Latent TB Initiative | NHSE | STH/Primary Care | | Non- Recurrent | 68 |
| | | | | | 5,416 |

In addition the CCG is in receipt of certain earmarked allocations linked to the Primary Care FYFV as follows:

| Training Care Navigators and Practice Staff | NHSE | ТВС | Part of GPFYFV, also £102k available in 18/19. Training staff to be able to signpost patients to other available services and help to free up GP resource | Non-Recurrent | 101 |
|--|------|-----|---|---------------|-------|
| GP Extended Access | NHSE | PCS | Initial continuation of 4 primary care hubs, with view to exploring possible future options. £3,535k available in 18/19 | Non-Recurrent | 3,479 |
| On-Line Consultation Systems | NHSE | ТВС | Part of GPFYFV, also £203k available in 18/19. For practices to purchase on-line consultation systems improving access and making full use of clinicians' time | Non-Recurrent | 153 |
| | • | | • | | 3,733 |