

Finance Report

Item 3

Governing Body Information Pack

12 January 2017

Author(s)	Jackie Mills, Deputy Director of Finance Chris Cotton, Senior Finance Manager
Sponsor	Julia Newton, Director of Finance
Is your report for Approval / Consideration / Noting	
<p>This report provides information on the financial position at Month 8 (November 2016), together with a discussion on key risks and challenges to deliver the planned year end surplus of £3.5m (0.5%). The overall level of pressures has increased at Month 8 but are forecast to be just manageable within the scope of underspends on other budgets, together with available contingency reserves.</p>	
Are there any Resource Implications (including Financial, Staffing etc)?	
None.	
Audit Requirement	
<p><u>CCG Objectives</u></p> <p><i>Which of the CCG's objectives does this paper support?</i> Strategic Objective - To ensure there is a sustainable, affordable healthcare system in Sheffield. It supports management of the CCG's principal risks 3.1, 4.1, 4.2 and 4.3 in the Assurance Framework.</p>	
<p><u>Equality impact assessment</u></p> <p><i>Have you carried out an Equality Impact Assessment and is it attached?</i> No.</p> <p><i>If not, why not?</i> There are no specific issues associated with this report.</p>	
<p><u>PPE Activity</u></p> <p><i>How does your paper support involving patients, carers and the public?</i> Not Applicable.</p>	
Recommendations	
<p>Governing Body is asked to note the risks and challenges to delivery of the planned £3.5m surplus.</p>	

Finance Report based on Month 8

Governing Body Information Pack

12 January 2017

1. Executive Summary

Key Duties	Year to date	Forecast	Key Issues
Deliver £3.5m Surplus (CCG's Control Total) against Commissioning Revenue Resource Limit (RRL) + RCA combined	(£2.3m) Under Spend	(£3.5m) Under Spend	A CCG's statutory duty is to breakeven but NHSE have set a business rule of a 1% surplus as part of Planning Guidance and CCG Assurance Framework. After significant work and discussion with NHSE, Sheffield CCG has been allowed to plan on 0.5% surplus for 2016/17 but in the context that we implement a financial recovery plan to move back to 1% surplus in 2017/18.
a) Achieve a surplus against the Programme Allocation	(£1.6m) Under Spend	(£2.4m) Under Spend	A number of risks and challenges need to be managed (see section 2) but at present there appear to be sufficient mitigations to manage the overall level of risk that we are aware of to date.
b) Remain within Running Cost Allowance (RCA) of £12.65m.	(£0.7m) Under Spend	(£1.1m) Under Spend	At the plan stage, we agreed £1.0m of our surplus should come from the RCA, leaving the CCG with £11.65m to spend on running costs, noting that this would present challenges as we look to deliver an ambitious service change programme.
Remain within Cash Limit (i.e. Maximum draw down set by NHS England)	£2.1m closing balance	Breakeven	The CCG's maximum draw down for 2016/17 is £827.2m and it is expected we will remain within this limit.
Hold 1% of CCG resources as a reserve to be released only with agreement of NHSE and only spent non recurrently.			The CCG is holding a 1% reserve, which demonstrates compliance with this requirement.

Key:

Red	Significant risk of non-delivery. Additional actions need to be urgently pursued.
Amber	Medium risk of non-delivery requires additional management effort.
Green	Low risk of non-delivery – current management effort should deliver success.

2. Forecast Revenue Position

2.0 Overview

The financial position at month 8 is shown in summary on Appendix A. This shows an overall surplus of £2.3m year-to-date (YTD) and forecast outturn (FOT) achievement of the planned surplus of £3.5m. Appendix B breaks down the financial position by programme category.

As discussed in section 2.2 below, there are a range of risks and uncertainties to be managed to be able to deliver this position. Big areas of risk, where spend could increase or decrease against current estimates include prescribing (where monthly spend can fluctuate +/- £700k); acute spend (where estimates are included in the forecast position in relation to emergency activity over the winter months and additional elective activity to reduce waiting list queues, but where there is potential for further fluctuation which could result in a further £4m spend) and CHC spend where changes in client numbers and the costs of packages could fluctuate (+/- £900k). Our “middle ground” assessment is that release of all reserves/contingencies and ensuring likely slippage in spend in some areas is secured just allows us to offset where we believe spend could increase and hence we have continued to report to NHS England at month 8 that we should be able to mitigate our risks to deliver our planned position.

Table 1: Summary Position at 30 November 2016

	Annual Budget	Year to Date Variance	Forecast Variance	Forecast Variance
	£'000s	£'000s	£'000s	%
Acute Hospital Care	399,431	(1,017)	1,961	0.5%
Mental Health & Learning Disabilities	81,111	172	232	0.3%
Primary & Community Services (Incl. CHC)	239,230	658	2,339	1.0%
Primary Care	83,095	(1,028)	(505)	-0.6%
Reserves including planned surplus	18,012	(2,407)	(6,446)	-35.8%
Programme Costs	820,879	(1,588)	(2,418)	-0.3%
Running Costs (analysis in section 2.1.12)	12,654	(745)	(1,082)	-8.6%
Total Budget 2016/17	832,932	(2,437)	(3,500)	-0.4%

2.1 Key Financial Risks, Issues and Challenges

2.1.1 Acute Hospital Activity: **Sheffield Teaching Hospitals (STH)** is by far the most significant contract in value terms as it is planned to account for £386m (including the MSK and Primary Care Access Centre contracts).

As at the end of November, the contract shows an over-spend of almost £1m (0.4%) this movement reflects the high levels of Elective Inpatients and Outpatient activity seen in November along with an adverse movement of c. £0.3m against QIPP schemes.

The year-end forecast now shows a position of £1.5m (0.4%) over-spend, compared with the M7 forecast position of a £0.3m under-spend. Several key factors have resulted in this adverse £1.8m movement –

1. The very high additional activity in November - c £0.3m.
2. An increase in expenditure of £2.6m for QIPP schemes not delivering against plan; this was previously managed within the overall risk assessment but is now reflected against the STHFT contract position. The separate QIPP report provides more information in relation to movements to forecast QIPP savings.
3. Mitigating against the above, we have now incorporated into the forecast position the likely rebate for elements of the CQUIN scheme which STHFT is unlikely to achieve (£1m).

Month 8 data from **Sheffield Children's (SCH)** with an updated QIPP forecast has resulted in a forecast outturn overspend of £1m. SCH are currently assessing if the Outpatients and Elective activity can be increased before year end to be closer to their plan. An estimation of possible planned care catch-up is factored into the key risks assessment.

2.1.2 Individual Funding Requests (IFR): Spend on IFRs has decreased due to 4 patients being discharged. This has decreased the forecast by £203k to an expected overspend £508k for the year. All patients receiving ongoing treatment and funded via the IFR route are kept under regular review but as this budget relates to a small number of patients needing high cost packages, spend year on year can vary quite considerably.

2.1.3 Non Contract Activity (NCAs): Spend on NCAs has increased with an expected year end overspend of £676k. We are analysing increases in spend by provider and type of activity to aid understanding of why spend is increasing at a greater level than the CCG's local contracts and whether there is any proactive action we can take to manage.

2.1.4 Continuing Health Care (CHC) and Funded Nursing Care (FNC): The forecast for Adults CHC has increased by £338k due to an increased number of Mental Health and Learning Disability packages compared to plan. The expected overspend on Adults CHC is broadly offset by the underspend on Children's packages. The number of FNC packages continues to reduce (20 in November) therefore the forecast has reduced by a further £86k. The forecast overspend is still £2m due to the increase in national prescribed FNC rate earlier in the financial year.

2.1.5 Primary Care: The forecast position across co-commissioning and locally commissioned primary care is an under spend of c£0.5m, the under spend has grown by around £150k since Month 7 mainly due to updated figures on Premises costs.

2.1.6 Prescribing: Actual October spend was £7.87m which was slightly less than our previous local estimate. Due to this the forecast underspend has increased by £142k to £771k.

2.1.7 Quality Innovation, Productivity & Prevention (QIPP): A separate report is available to Governing Body members from the interim Director of Commissioning. The month 8 position shows a shortfall of £2.1m (23%) against net QIPP plan to date and the forecast outturn shows a shortfall of £6.3m (36%) on net QIPP plan. A comprehensive review of the forecasts has been carried out in month 8. This has resulted in an adverse movement of £3.0m. The revised position has been agreed with Programme Directors. A potential worsening of QIPP delivery had previously been factored into our risk assessment and has partially been mitigated by the release contingency reserves.

2.1.8 Section 75 Framework Partnership Agreement (Better Care Fund): Appendix E shows the citywide position in relation to the Better Care Fund. Overall, the forecast overspend has decreased by £375k to £11.4m is being reported (£5.1m in relation to CCG commissioned services and £6.2m in relation to SCC commissioned services) before any deployment of contingencies reserves or other mitigating actions.

Information reported on the CCG expenditure within the Better Care Fund (BCF) is included within the overall CCG reported position in appendix A to D.

Information received from Sheffield City Council (SCC) shows a forecast overspend of £6.2m against the SCC budgets of £107m (which equates to 5.4%). The main areas of overspend are as previously reported.

2.1.9 1.0% Non-Recurrent Reserve: (£8.1m, including primary care co –commissioning £748k) NHS England is still requiring that all CCGs continue to hold uncommitted and informal briefings suggest that all CCGs will be required to hold throughout 2016/17 with a requirement at year end to release and hence increase our reported surplus. This will be to mitigate against reported deficits mainly within NHS providers.

2.1.10 General Contingency Reserve & Commissioning Reserves: At month 8 the contingency reserve stands at £5.2m. A release of £2.2m is reported this month to enable achievement of the planned surplus. The rest is held as part of risk management arrangements. In addition we have released c£1.7m of commissioning reserves where we have confirmed/managed slippage in spend as part of managing our overall financial position.

2.1.11 Running Costs: The split of the £12.6m running cost allocation is summarised in the table below. The Governing Body approved at the planning stage to allocate £1.0m towards the delivered of the overall surplus.

Table 2: Running Cost Variances

Category	Annual Budget £'000s	YTD Variance £'000s	Forecast Variance £'000s
Pay	8,933	(18)	12
Non Pay	4,049	47	99
Income	(1,371)	(107)	(150)
Running Costs Reserve	43	0	(43)
Running Costs Planned Surplus	1,000	(667)	(1,000)
Running Cost Budget	12,654	(745)	(1,082)

2.2 Key Risks. NHS England requires all CCGs to submit a summary of their key financial risks and mitigations on a monthly basis. Our latest assessment is attached at Appendix F. At M8, we continued to present a balanced assessment of risk. Although NHSE's form does not allow CCGs to provide a range from different scenarios, this is what we undertake locally and provides the wide range discussed in the overview section above.

3. Delivery of Cash Position

The CCG was notified of a maximum cash drawdown limit of £827.2m at month 8. The total cash used to the end of November was £487.6m against a requested cash drawdown of £479.2m and other income of £10.5m. The cash balance at bank at the end of the month was £2.1m. A minimal cash balance at bank is planned for the year end with in depth work commencing in the new year to achieve this.

Paper prepared by: Jackie Mills, Deputy Director of Finance, Chris Cotton, Senior Finance Manager

On behalf of: Julia Newton, Director of Finance

January 2017

NHS Sheffield Clinical Commissioning Group
Finance Report 2016/17 - Financial Position for Period Ending 30 November 2016

	Year to Date: November				Year End Forecast Out-turn				Forecast Variance @ Month 7
	Budget	Expenditure	Variance		Budget	Forecast	Variance		
	£'000s	£'000s	£'000s	%	£'000s	£'000s	£'000s	%	
PROGRAMME COSTS									
Revenue Resource Limit	540,894	540,894	0	0.0%	820,879	820,879	0	0.0%	0
EXPENDITURE									
Acute Hospital Care									
Elective	108,360	107,948	(411)	-0.4%	160,378	160,644	266	0.2%	(2,467)
Urgent care	93,201	93,074	(127)	-0.1%	138,119	138,361	242	0.2%	1,042
Other Acute Care / Ambulance Services	67,643	69,198	1,555	2.3%	100,933	102,387	1,454	1.4%	1,804
	269,204	270,221	1,017	0.4%	399,431	401,392	1,961	0.5%	379
Mental Health & Learning Disabilities									
Mental Health & Learning Disabilities	53,908	54,080	172	0.3%	81,111	81,343	232	0.3%	230
Community Services									
Elective Community Care	18,515	18,555	40	0.2%	27,653	27,852	199	0.7%	(110)
Urgent Community Care	3,232	3,288	56	1.7%	4,832	4,899	67	1.4%	67
Intermediate Care & Reablement	29,766	30,713	947	3.2%	44,648	45,831	1,183	2.6%	1,150
Long Term Care and End of Life	41,090	41,830	740	1.8%	61,247	63,118	1,871	3.1%	1,667
Prescribing	66,169	65,135	(1,034)	-1.6%	98,738	97,825	(914)	-0.9%	(767)
Other Commissioning	1,358	1,267	(91)	-6.7%	2,111	2,044	(68)	-3.2%	(60)
	160,130	160,788	658	0.4%	239,230	241,569	2,339	1.0%	1,946
Primary Care									
Primary Care Co-commissioning	46,916	46,628	(288)	-0.6%	70,383	70,159	(224)	-0.3%	(111)
Locally Commissioned Primary Care Services	8,330	7,589	(741)	-8.9%	12,712	12,431	(281)	-2.2%	(241)
	55,246	54,218	(1,028)	-1.9%	83,095	82,590	(505)	-0.6%	(352)
Reserves									
Reserves	2,407	0	(2,407)	-100.0%	18,012	11,567	(6,446)	-35.8%	(4,635)
TOTAL EXPENDITURE - PROGRAMME COSTS	540,894	539,306	(1,588)	-0.3%	820,879	818,460	(2,418)	-0.3%	(2,430)
(UNDER)/OVER SPEND - Programme Costs	(0)	(1,588)	(1,588)		(0)	(2,419)	(2,418)		(2,430)
RUNNING COSTS ALLOWANCE									
Running Cost Funding	8,372	8,372	0	0.0%	12,654	12,654	0	0.0%	0
Total Running Cost Expenditure	8,372	7,627	(745)	-8.9%	12,654	11,572	(1,082)	-8.5%	(1,070)
(UNDER)/OVER SPEND - Running Costs	0	(745)	(745)		0	(1,082)	(1,082)		(1,070)
TOTAL									
Revenue Resource Limit	549,266	549,266	0	0.0%	833,533	833,533	0	0.0%	0
Expenditure	549,266	546,933	(2,332)	-0.4%	833,533	830,033	(3,500)	-0.4%	(3,500)
TOTAL (A)	(0)	(2,332)	(2,332)		(0)	(3,500)	(3,500)		(3,500)

check to appendix B

	0	-	0	-	0	-	0	-	0
RESOURCE LIMIT ALLOCATIONS	Revenue			Maximum Cash Drawdown incl Capital					
	Recurrent	Non Rec	Total	Confirmed	Anticipated	Total			
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s			
Programme Costs				827,213		827,213			
Initial CCG Programme Allocation	737,037		737,037						
Primary Care Co-Commissioning	74,747		74,747						
2015/16 recurrent transfers post allocation setting (mth07)	(249)		(249)						
Brought Forward surplus/(deficit)		7,490	7,490						
PMS Premium	362		362						
Q1 Eating Disorder Service Correction		302	302						
Latent TB Q1		21	21						
PYE transfer of One Health July - March 2017		66	66						
PYE transfer of Claremont July- March 2017		250	250						
Transfer of NHSE support re Embed and Third Party Contracts		41	41						
PYE April-June 2016 transfer of Claremont		86	86						
PYE April-June 2016 transfer of One health		21	21						
GP Development Programme - reception & clerical training		51	51						
Budget re suspended doctors transferred with other Co-Commissioning in error	(94)		(94)						
Latent TB Q2		21	21						
NHS E adjustment re One Health & Claremont	423	(423)	0						
CYP Local Transformation Mental Health M7		126	126						
Overseas visitors adjustment		445	445						
South Yorkshire, North Derbyshire & Bassetlaw Cancer Alliance		156	156						
Month 8 Programme Costs Resource Limit	812,226	8,653	820,879	827,213	0	827,213			
Running Costs									
Initial Running Costs allocation	12,654		12,654						
Month 8 Running Cost Resource Limit	12,654	0	12,654						
CLOSING LIMITS (B)	824,880	8,653	833,533	827,213	0	827,213			

Memo Table: NHS England Presentation of CCGs financial position

In-year allocation:			
16/17 Core Allocation	833,533	C	
Allocation of prior years surplus for drawdown	-7,490	D	
Total share of NHSE mandate for 2016/17	826,043	E=C+D	
Expenditure:			
Forecast Expenditure (Programme Spend plus Running Costs)	829,032	A	
Forecast under/(over)-spend against in year allocation	-2,989	E-A	
In-year performance:			
Performance against 16/17 core allocation	4,501	F=C-A	
Made up of:			
Planned use of prior year surpluses (agreed drawdown)	-7,490	D	
Other in year under/(over)-spend against resource limit	-2,989	G=D+F	
Memorandum: cumulative (historic) surplus/(deficit)			
Total share of NHSE mandate for 2016/17	826,043	E	
Return of remaining prior year surplus/(deficit)	7,490	H	
Total allocation plus historic surplus/deficit (equals closing limits per table above)	833,533	B (or E+H)	
Forecast Surplus / (deficit) against total allocation	3,500	I=B-A	
Target additional surplus/(deficit) required to meet business rules	-3,990	I-H	

NHS Sheffield Clinical Commissioning Group				
Finance Report 2016/17 - Financial Position for Period Ending 30 November 2016				

	Year to Date: November				Forecast Out-turn				Forecast Variance @ Month 7
	Budget	Expenditure	Variance		Budget	Forecast	Variance		
			Over (+)/	Under(-)			Over (+)/	Under(-)	
	£'000s	£'000s	£'000s	%	£'000s	£'000s	£'000s	%	£'000s
PROGRAMME COSTS									
Revenue Resource Limit	540,894	540,894	0	0%	820,879	820,879	0	0%	0
EXPENDITURE									
Acute Hospital Care									
Planned Care									
Sheffield Teaching Hospitals NHS FT	95,558	95,646	88	0%	141,255	142,328	1,073	1%	(1,622)
Sheffield Children's NHS FT	8,466	8,173	(293)	-3%	12,700	12,135	(565)	-4%	(708)
Other NHS Trusts	2,214	2,375	161	7%	3,276	3,405	128	4%	135
ISTC & Extended Choice	2,122	1,754	(367)	-17%	3,147	2,776	(371)	-12%	(273)
Planned Care	108,360	107,948	(411)	0%	160,378	160,644	266	0%	(2,467)
Urgent Care									
Sheffield Teaching Hospitals NHS FT	81,482	81,168	(314)	0%	120,560	120,390	(170)	0%	473
Sheffield Children's NHS FT	7,724	8,056	332	4%	11,644	12,080	436	4%	588
Other NHS Trusts	3,972	3,818	(154)	-4%	5,879	5,841	(38)	-1%	(32)
ISTC & Extended Choice	24	33	9	38%	37	51	14	37%	14
Urgent Care	93,201	93,074	(127)	0%	138,119	138,361	242	0%	1,042
Other Acute Care / Ambulance Services									
Sheffield Teaching Hospitals NHS FT	46,515	46,873	359	1%	69,522	68,920	(602)	-1%	42
Sheffield Children's NHS FT	1,215	1,671	456	38%	1,891	3,040	1,149	61%	935
Other NHS Trusts	1,215	1,146	(69)	-6%	1,800	1,705	(95)	-5%	(100)
ISTC & Extended Choice	53	60	7	14%	79	92	14	17%	9
Ambulance Services	15,284	15,300	16	0%	22,926	22,923	(3)	0%	(23)
Other Acute Services	3,361	4,148	787	23%	4,715	5,706	991	21%	940
Other Acute Care	67,643	69,198	1,555	2%	100,933	102,387	1,454	1%	1,804
Mental Health & Learning Disabilities									
Sheffield Health and Social Care NHS FT	49,053	49,053	(0)	0%	73,580	73,580	(0)	0%	0
Sheffield Children's NHS FT	2,947	2,977	29	1%	4,421	4,432	11	0%	27
Local Authority	1,369	1,369	0	0%	2,303	2,303	0	0%	0
Other Mental Health Services	538	681	143	27%	808	1,028	221	27%	203
Mental Health & Learning Disabilities	53,908	54,080	172	0%	81,111	81,343	232	0%	230
Community Services									
Planned Care									
Sheffield Teaching Hospitals NHS FT	5,326	5,461	135	3%	7,867	8,192	325	4%	2
Sheffield Children's NHS FT	2,917	2,917	0	0%	4,376	4,376	0	0%	0
Local Authority	9,207	9,207	0	0%	13,811	13,811	0	0%	0
Development Nurses	316	223	(93)	-29%	474	353	(120)	-25%	(110)
Other Community Services	748	746	(2)	0%	1,125	1,119	(5)	0%	(2)
Planned Community Care	18,515	18,555	40	0%	27,653	27,852	199	1%	(110)
Urgent Care									
111	796	796	(0)	0%	1,194	1,161	(33)	-3%	(33)
Out of Hours	2,436	2,492	56	2%	3,638	3,738	100	3%	100
Urgent Community Care	3,232	3,288	56	2%	4,832	4,899	67	1%	67
Intermediate Care & Reablement									
Sheffield Teaching Hospitals NHS FT	27,271	27,937	667	2%	40,906	41,668	762	2%	700
Local Authority	1,212	1,212	0	0%	1,817	1,817	0	0%	0
Community Equipment	1,283	1,564	281	22%	1,925	2,346	421	22%	450
Intermediate Care	29,766	30,713	947	3%	44,648	45,831	1,183	3%	1,150
Long Term Care and End of Life									
Continuing Care	31,200	30,766	(434)	-1%	46,926	46,961	35	0%	(311)
Continuing Care Retrospectives	1,028	1,028	0	0%	1,028	1,028	0	0%	0
Continuing Healthcare Assessments	1,671	1,547	(124)	-7%	2,507	2,382	(125)	-5%	(96)
Continuing Care - IFRs	44	33	(11)	-25%	66	63	(2)	-3%	5
Funded Nursing Care	4,209	5,526	1,318	31%	6,313	8,290	1,977	31%	2,063
St Lukes Hospice	1,531	1,536	6	0%	2,296	2,305	9	0%	11
Sheffield Teaching Hospitals NHS FT	1,408	1,394	(14)	-1%	2,112	2,091	(21)	-1%	(5)
Long Term Care	41,090	41,830	740	2%	61,247	63,118	1,871	3%	1,667
GP Prescribing									
Prescribing	65,220	64,321	(898)	-1%	97,269	96,498	(771)	-1%	(629)
Medicines Management Team	950	814	(136)	-14%	1,469	1,326	(143)	-10%	(138)
Prescribing	66,169	65,135	(1,034)	-2%	98,738	97,825	(914)	-1%	(767)
Other Commissioning	1,358	1,267	(91)	-7%	2,111	2,044	(68)	-3%	(60)
Other Commissioning	1,358	1,267	(91)	-7%	2,111	2,044	(68)	-3%	(60)
Primary Care									
Co-Commissioning									
Core Contract	31,874	31,836	(39)	0%	47,816	47,816	0	0%	0
Premises	6,679	6,475	(203)	-3%	10,019	9,881	(138)	-1%	(25)
QoF	4,955	4,955	0	0%	7,433	7,412	(21)	0%	(21)
Enhanced Services	2,032	2,032	0	0%	3,049	3,049	0	0%	0
Primary Care Other	1,377	1,331	(46)	-3%	2,066	2,001	(65)	-3%	(65)
Primary Care Reserve	0	0	0	0%	0	0	0	0%	0
Locally Commissioned Primary Care Services	8,330	7,589	(741)	-9%	12,712	12,431	(281)	-2%	(241)
Primary Care	55,246	54,218	(1,028)		83,095	82,590	(505)	-1%	(352)
Reserves									
Commissioning Reserves	740	0	(740)	-100%	2,191	451	(1,741)	-79%	(712)
General Contingency Reserve	0	0	0	0%	5,207	3,002	(2,205)	-42%	(1,423)
Primary Care	0	0	0	0%	0	0	0	0%	0
1.0% Non Recurrent Reserve	0	0	0	0%	8,114	8,114	0	0%	0
Planned Surplus	1,667	0	(1,667)	-100%	2,500	0	(2,500)	-100%	(2,500)
Reserves	2,407	0	(2,407)	-100%	18,012	11,567	(6,446)	-36%	(4,635)
TOTAL EXPENDITURE - PROGRAMME COSTS	540,894	539,306	(1,588)	0%	820,879	818,460	(2,418)	0%	(2,430)
(UNDER)/OVER SPEND - Programme Costs	(0)	(1,588)	(1,588)		(0)	(2,419)	(2,418)		(2,430)
RUNNING COSTS ALLOWANCE									
Funding net of £1.5m transfer to commissioning budgets	8,372	8,372	0	0%	12,654	12,654	0	0%	0
EXPENDITURE									
Accountable Officer	1,264	1,362	98	8%	1,896	2,272	377	20%	362
Commissioning & Performance	1,539	912	(626)	-41%	2,308	2,237	(71)	-3%	(65)
Finance & Facilities	2,142	2,414	272	13%	3,265	2,994	(271)	-8%	(185)
Nursing,Quality & Workforce	1,735	1,669	(66)	-4%	2,603	2,541	(63)	-2%	(25)
Strategy & Integration	525	956	431	82%	788	752	(36)	-5%	(86)
Transformation & Delivery	500	314	(186)	-37%	750	775	25	3%	(27)
Running Cost Reserve - Contingency	0	0	0	0%	43	0	(43)	-100%	(43)
Running Cost Reserve	0	0	0	0%	0	0	(0)	-100%	(0)
Running Cost Planned surplus	667	0	(667)	-100%	1,000	0	(1,000)	-100%	(1,000)
TOTAL EXPENDITURE - RUNNING COSTS	8,372	7,627	(745)	-9%	12,654	11,572	(1,082)	-9%	(1,110)
(UNDER)/OVER SPEND - Running Costs	0	(745)	(745)		0	(1,082)	(1,082)		(1,110)
TOTAL (UNDER)/OVER SPEND	(0)	(2,332)	(2,332)	-	(0)	(3,500)	(3,500)	-	(3,500)

Appendix C

NHS Sheffield Clinical Commissioning Group Finance Report 2016/17 - Financial Position for Period Ending 30 November 2016

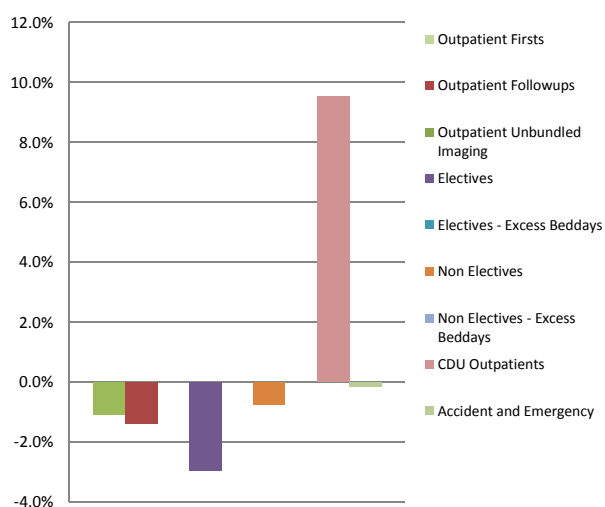
Main Provider Contracts

	Year to Date: November				Year End Forecast Out-turn			
	Budget	Expenditure	Variance		Budget	Forecast	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	%
EXPENDITURE								
Sheffield Teaching Hospitals NHS FT								
Planned Care	95,558	95,646	88	0.1%	141,255	142,328	1,073	0.8%
Urgent Care	81,482	81,168	(314)	-0.4%	120,560	120,390	(170)	-0.1%
Community Care	5,326	5,461	135	2.5%	7,867	8,192	325	4.1%
Other Acute	30,024	29,580	(443)	-1.5%	44,786	43,097	(1,688)	-3.8%
High Cost Drugs	8,221	9,204	983	12.0%	12,332	13,689	1,357	11.0%
Maternity Services	8,270	8,089	(180)	-2.2%	12,404	12,134	(271)	-2.2%
Primary Care - Out of Hours	2,436	2,492	56	2.3%	3,638	3,738	100	2.7%
Intermediate Care & Reablement	27,271	27,937	667	2.4%	40,906	41,668	762	1.9%
End of Life Care	1,408	1,394	(14)	-1.0%	2,112	2,091	(21)	-1.0%
<i>Sub Total</i>	259,996	260,972	976	0.4%	385,861	387,328	1,467	0.4%
Sheffield Children's NHS FT								
Planned Care	8,466	8,173	(293)	-3.5%	12,700	12,135	(565)	-4.4%
Urgent Care	7,724	8,056	332	4.3%	11,644	12,080	436	3.7%
Community Care	2,679	2,679	0	0.0%	4,019	4,019	0	0.0%
Mental Health Services	2,947	2,977	29	1.0%	4,421	4,432	11	0.3%
Other Acute	746	1,142	396	53.1%	1,187	2,246	1,059	89.2%
High Cost Drugs	469	529	60	12.8%	704	794	90	12.8%
Safeguarding	238	238	0	0.0%	357	357	0	0.0%
<i>Sub Total</i>	23,270	23,794	524	2.3%	35,031	36,063	1,032	2.9%
Sheffield Health and Social Care NHS FT								
Mental Health & Learning Disabilities	49,053	49,053	(0)	0.0%	73,580	73,580	(0)	0.0%
<i>Sub Total</i>	49,053	49,053	(0)	0.0%	73,580	73,580	(0)	0.0%
	332,319	333,819	1,500	0.5%	494,472	496,970	2,498	0.5%

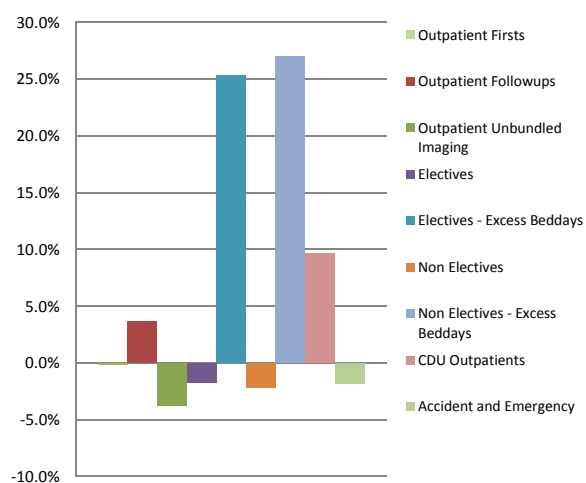
Sheffield CCG Commissioned Activity and Costs - November 2016

Sheffield Teaching Hospitals NHS FT

Variance in Actual vs Target Activity



Variance in Actual vs Target (inc. QIPP) Cost



Point of Delivery	Year to Date Activity Plan	Year to Date Actual Activity	Variance	
			Activity	%
Outpatient Firsts	83,572	82,670	-902	-1.1%
Outpatient Followups	192,259	189,618	-2,641	-1.4%
Outpatient Unbundled Imaging				
Electives	45,541	44,199	-1,342	-2.9%
Electives - Excess Beddays				
Non Electives	35,426	35,162	-264	-0.7%
Non Electives - Excess Beddays				
CDU Outpatients	20,183	22,106	1,923	9.5%
Accident and Emergency	88,488	88,363	-125	-0.1%
Total				

Year to Date Budget	Actual Expenditure	Variance	
		£'000s	%
£'000s	£'000s	£'000s	%
12,986	12,966	-20	-0.2%
17,063	17,682	619	3.6%
2,541	2,446	-95	-3.7%
36,055	35,429	-626	-1.7%
324	406	82	25.3%
65,628	64,173	-1,455	-2.2%
4,478	5,687	1,209	27.0%
1,110	1,216	107	9.6%
10,165	9,981	-184	-1.8%
150,349	149,985	-365	-0.2%

MFF Uplift Applied to Contract Monitoring Costings at 2.9422% for PbR Activity Only
Includes PbR and Non-PbR Activity (and CDU (A&E) activity)
Includes Financial Adjustments and QIPP
A&E does not include Primary Care Access Centre activity or costs

Note - This appendix now excludes the MSK contract activity

Appendix E

NHS Sheffield Clinical Commisisoning Group
Finance Report 2016/17 - Financial Position for Period Ending 30 November 2016

Memorandum: Section 75 - Better Care Fund

Theme	Year to Date: November				Year End Forecast Out-turn				Forecast Variance @ Month 7 £'000s
	Budget	Expenditure	Variance Over (+)/ Under(-)		Budget	Forecast	Variance Over (+)/ Under(-)		
	£'000s	£'000s	£'000s	%	£'000s	£'000s	£'000s	%	
Citywide Position									
People Keeping Well in their local community	5,376	5,152	(224)	-4.2%	7,969	7,657	(312)	-3.9%	(264)
Active Support & Recovery	34,347	35,569	1,222	3.6%	51,098	51,852	754	1.5%	700
Independent Living Solutions	2,586	2,978	392	15.1%	3,879	4,457	578	14.9%	648
Ongoing Care	101,539	107,467	5,928	5.8%	151,926	161,332	9,406	6.2%	9,362
Emergency Medical Admissions - STH	37,188	38,265	1,077	2.9%	54,565	56,392	1,827	3.3%	1,932
Capital Grants	3,176	1,552	(1,624)	-51.1%	5,015	4,177	(838)	-16.7%	(589)
TOTAL EXPENDITURE	184,212	190,983	6,771	3.7%	274,453	285,866	11,414	4.2%	11,788
NHS Sheffield CCG									
People Keeping Well in their local community	1,228	1,067	(160)	-13.1%	1,859	1,709	(150)	-8.1%	(150)
Active Support & Recovery	28,779	29,446	667	2.3%	43,169	43,931	762	1.8%	700
Independent Living Solutions	1,284	1,564	280	21.8%	1,925	2,346	421	21.8%	450
Ongoing Care	43,609	44,738	1,129	2.6%	65,579	67,899	2,320	3.5%	2,068
Emergency Medical Admissions - STH	37,188	38,265	1,077	2.9%	54,565	56,392	1,827	3.3%	1,932
Capital Grants	0	0	0		0	0	0	0.0%	0
CCG Total	112,087	115,080	2,993	2.67%	167,097	172,276	5,179	3.1%	4,999
Sheffield City Council (SCC)									
People Keeping Well in their local community	4,148	4,085	(64)	-1.5%	6,110	5,948	(162)	-2.7%	(114)
Active Support & Recovery	5,568	6,123	555	10.0%	7,930	7,922	(8)	-0.1%	(0)
Independent Living Solutions	1,303	1,414	111	8.5%	1,954	2,111	157	8.0%	198
Ongoing Care	57,930	62,729	4,799	8.3%	86,347	93,433	7,086	8.2%	7,294
Emergency Medical Admissions - STH	0	0	0	0.0%	0	0	0	0.0%	0
Capital Grants	3,176	1,552	(1,624)	-51.1%	5,015	4,177	(838)	-16.7%	(589)
SCC Total	72,125	75,903	3,778	5.2%	107,356	113,590	6,235	5.8%	6,789

Notes:

Key elements of each theme are summarised below:

People Keeping Well in their local community	Includes Care Planning, Health trainers/ Community Support Workers, Community Grants and Support to VCF sector, Public Health, Housing related support to Older People and other support services
Active Support & Recovery	Includes community nursing, Intermediate Care Beds, CICs, Transfer of Care Teams, STIT, Intermediate Care Assessment teams
Independent Living Solutions	Includes community equipment and adaptations
Ongoing Care	Includes CHC& FNC, Learning Disabilities, Adult Social Care
Emergency Medical Admissions - STH	Includes Adult Inpatient Medical Emergency Admissions (excluding gastroenterology)

Risks	Potential Risk Value £m	Commentary
Acute SLAs	2.90	Allow for elective catch up (given current performance issues and focus on reducing waiting lists), as well as potential for increase in NEL activity
Community SLAs	0.00	Nil as block contracts
Mental Health SLAs	0.62	Potential activity pressures. Impact of Transforming Care requirements. Potential transfer of high cost MH patients from NHSE to CCG. This would be a part year impact.
Continuing Care SLAs	0.00	Run rate (ie new patients to deaths/discharges) could reduce compared to current forecast
QIPP Under-Delivery	1.00	Current assessment by Directors is possible slippage (in relation to gross savings before investment) of c£6.3m. This is reflected in the reported forecast outturn position. A higher proportion of QIPP savings are profiled into the second half of the financial year compared to the first half. A more prudent view is potential slippage of £7.3m (ie an additional £1m).
Performance Issues	(0.30)	CCG plan assumes Trusts deliver against all CQUIN, KPIs etc. National CQUINS are challenging and two of the main providers have highlighted risks to delivery. In addition, a range of queries have been raised with the providers which may deliver an additional financial saving.
Primary Care	(0.44)	The current forecast assumes that expenditure will be in line with budgets. There is potential for further slippage in relation to QOF and DESs within the scope of the national contract, as well as further slippage in relation to premises spend.
Prescribing	0.00	We have factored in £2m price benefit reflecting NHSE e-mail end of March on what likely to be proposed nationally. Expenditure could increase or decrease around the reported forecast
Running Costs	0.00	We plan to use £1m of RCA to spend against programme costs leaving us limited headroom. The forecast position incorporates some additional slippage from the tightening of internal controls as part of the financial recovery plan. Additional pressures from capacity required to support QIPP/STP/place based plans etc potentially offset by non pay underspends.
Other Risks	0.00	

TOTAL RISKS	3.79
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Mitigations	Expected Mitigation Value £m	Commentary
Uncommitted Funds (Excl 1% Headroom)		
Contingency Held	3.30	Utilise all contingency
Contract Reserves	0.00	
Investments Uncommitted	0.30	slippage on planned investments
Uncommitted Funds Sub-Total	3.60	
Actions to Implement		
Further QIPP Extensions	0.00	Recovery plan factored into reported position
Non-Recurrent Measures	0.00	
Delay/ Reduce Investment Plans	0.00	Recovery plan factored into reported position
Other Mitigations	0.19	Through arbitration or negotiation with NHSE prevent transfer of responsibility for high cost MH patient
Mitigations relying on potential funding	0.00	
Actions to Implement Sub-Total	0.19	

TOTAL MITIGATION	3.78
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NET RISK / HEADROOM	(0.00)
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