

**Finance Report**

**Governing Body meeting**

**G**

**4 July 2013**

Author(s)/Presenter and title	Jackie Mills, Deputy Director of Finance Brian Richards, Senior Finance Manager
Sponsor	Julia Newton, Director of Finance
<b>Key messages</b>	
<p>This report provides the Governing Body with information on the financial position for the two months to 31 May 2013, together with a discussion on key risks and challenges to deliver the planned 0.5% or £3.5m surplus at 31 March 2014.</p>	
<b>Assurance Framework (AF)</b>	
<p><b>Risk Reference (RR) Number :</b> 2013/14 New Assurance Framework risks 3.2 and 4.3; new Risk Register Ref. 18</p> <p><b>How does this paper provide assurance to the Governing Body that the risk is being addressed?</b> RAG rated monthly financial performance report with sensitivity analysis to Governing Body on monthly basis</p> <p><b>Is this an existing or additional control</b> This is an existing control - AF 3.2 and 4.3</p>	
<b>Equality/Diversity Impact</b>	
<p><b>Has an equality impact assessment been undertaken?</b> NO</p> <p><b>Which of the 9 Protected Characteristics does it have an impact on?</b> There are no specific issues associated with this report.</p>	
<b>Public and Patient Engagement</b>	
<p>There are no specific actions associated with this report.</p>	
<b>Recommendations</b>	
<p>The Governing Body is asked to consider the financial results at Month 2 and the risks and challenges which need to be managed as the year progresses.</p>	

**Finance Report**

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**1. 2013/14 Financial Position**

**1.1 Executive Summary**

<b>Target</b>	<b>Year to date</b>	<b>Forecast</b>	<b>Key Issues</b>
Deliver 0.5% Surplus (£3.5m) against Commissioning Revenue Resource Limit (RRL)	(£0.2m) Under spend	(£3.2m) Under spend	There are acute hospital activity pressures at M2. CCG will need to remain focussed on its QIPP plans for 2013-14 to ensure that the level of overspend at M2 does not continue and will also need to manage the pressures through its currently uncommitted reserves.  In addition, at the moment we are showing delivery of the total £3.5m surplus partly by a further underspend on running costs where we also have uncommitted reserves.
Remain within Running Cost Allowance (RCA)	(£0.5m)	(0.3m) Under spend	The CCG has an initial Running Cost Allowance of £14m. £1m of the allocation has been transferred to support commissioning activities and hence the CCG must stay within a revised allowance of £13m. Based on current commitments, an underspend of £0.3m is forecast.
Remain within Cash Limit	(£1.1m) under spend	Breakeven	NHS E have yet to confirm whether CCGs will have a cash limit in the same way as PCTs but we are monitoring cash spend to ensure it does not exceed the total of the Commissioning RRL and RCA.

**1.2 Other Duties**

Ensure that 98% of CCG resources are spent recurrently – i.e. to provide a 2% recurrent surplus (£13.8m for Sheffield)	Not measured year to date		The forecast position is to have a 2% recurrent surplus for the CCG going forward.
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**Key:**

<b>Red</b>	Significant risk of non delivery. Additional actions need to be urgently pursued.
<b>Amber</b>	Medium risk of non delivery requires additional management effort.
<b>Green</b>	Low risk of non delivery – current management effort should deliver success.

## 2. Revenue Position as at 31 May 2013

### 2.1 Overview

The financial position at month 2 is detailed in **Appendix A**. This shows a surplus of £696k year-to-date (YTD) and forecast outturn (FOT) achievement of the planned surplus of £3.5m. However, as discussed below there will be a requirement to manage a range of significant risks, pressures and challenges.

Table A: Summary Position at 31 May 2013

Category	Annual Budget £'000s	Year to Date Variance £'000s	Forecast Variance £'000s	% Forecast Variance %
Acute Services	371,063	1,520	2,000	0.5%
Mental Health Services	71,633	0	0	0.0%
Community and Primary Care Services	76,667	84	0	0.0%
Continuing Healthcare	52,426	-72	-430	-0.8%
Prescribing	87,626	0	0	0.0%
CSU Programme Costs	4,140	0	0	0.0%
Reserves	16,098	-1,172	-1,317	-8.1%
Planned Surplus	3,500	-583	-3,500	
<b>Commissioning Budget</b>	<b>683,154</b>	<b>-224</b>	<b>-3,247</b>	<b>-0.5%</b>
Running Costs (see section 2.2.8)	13,070	-473	-253	-1.9%
<b>Total Budget 2013/14</b>	<b>696,224</b>	<b>-696</b>	<b>-3,500</b>	<b>-0.5%</b>

### 2.2 Key Issues

**2.2.1 Acute Hospital Activity:** The first set of contract monitoring data has been received from Sheffield Teaching Hospitals. Further work is required to validate the data and ensure that all activity has been charged correctly. However, the data shows a significant over performance, particularly in relation to Non Elective admissions and A&E attendances (Appendix C provides a more detailed breakdown of the contract position). Whilst Elective activity was above plan the case mix of activity means that spend was slightly below plan. By the end of May, non elective activity and spend was 8.1% above the phased target, mainly in relation to acute medicine. A&E attendances were 1,345 higher than the planned level at the end of May (equating to £132k overspent). If this rate of activity continues to the end of the financial year, the level of overspend could rise to £8.6m. However, given that we are only at the end of the first quarter, actions can be taken to manage this over performance down to a more sustainable level, and as a result the forecast overspend has been reduced more in line with the year to date position, to £2m.

In terms of the information received from Sheffield Children's, there is a small over performance of £43k. However, there are pressures in terms of outpatient first attendances which may indicate further activity pressures in future months which will need to be discussed with the trust. In addition, activity in relation to the acute admissions unit gives early indication of slippage on QIPP savings.

2.2.2 Ambulance activity: Activity to May shows a small underspend on the main A&E contract. Ambulance usage can show quite significant peaks/troughs and hence the forecast out-turn has been held at budget.

2.2.3 Continuing Health Care (CHC): The CHC team continue to undertake reviews in order to ensure patients are receiving the most appropriate care and the CCG is achieves value for money from its contracts. Activity in May continued to be slightly below plan, with a small under spend of £0.4m forecast. However, activity can fluctuate, and attention will continue to be focused on managing this budget. Also it is important to note that the CCG inherits the responsibility to complete the review process for retrospective claims made to Sheffield PCT before 31 March 2013. During the year we will be able to assess whether the c£7m provision for these claims made in the PCT's accounts for 2012/13 was broadly correct. The CCG will need to manage the impact of any over or under estimate.

2.2.4 Prescribing: April data was received on 20 June 2013 showing spend of c£7m. This was c£0.5m higher than in April 2012 but this was partly expected due to a higher number of prescribing days this year due the timing of the Easter weekend. The number of items were up by c11% but the average cost per item was slightly less than April last year at £6.96 (as opposed to £7.06). Until the Business Services Authority produces the national profile for spend in 13/14 it is difficult to assess spend against budget in a meaningful way. This will not be until month 3 results are available. Until this information is available the year to date and forecast are being reported as breakeven.

2.2.5 Quality Innovation, Productivity & Prevention (QIPP):

The table below outlines the current position in relation to savings secured against each of the QIPP program lines.

<b>Program</b>	<b>Net Savings Plan for Full Year £'000</b>	<b>Net Savings Plan (April-May) £'000</b>	<b>Net Savings Actual (April-May) £'000</b>	<b>Net Variance against plan (April- May) £'000</b>
Reducing Variations in Elective Care	(900)	(43)	(30)	13
Right First Time	(900)	(21)	175	196
Effective Use of Medicines	(900)	(168)	(177)	(9)
Continuing Health Care & End of Life Care	(2,800)	(618)	(630)	(12)
<b>Total</b>	<b>(5,500)</b>	<b>(850)</b>	<b>(662)</b>	<b>188</b>

Whilst savings in relation to CHC and Effective Use of Medicines are slightly ahead of plan, the planned savings have not been secured particularly in relation to the Right First Time (unscheduled care) programme, where investment has proceeded to plan but very limited savings have been made. In terms of the specific projects within Right First Time the following schemes are currently not delivering to plan: revised models for A&E; planned reductions in excess beds days and Children's short stay admissions.

2.2.6 2% Non Recurrent Reserve (£13.8m): As reported previously, we are still awaiting formal sign off of our plans for utilisation of the 2% non recurrent reserve from NHS England. However, it has been necessary to commit some of this funding into contracts or partnership arrangements at the start of the year. This is why the

budget on Appendix A shows at c£9.9m. Whilst there is some risk in committing this funding in advance of the whole plan for use of the 2% being signed off, all the areas of spend are in line with the guidance received and so the risk is assessed as low.

2.2.7 General Contingency Reserve National Planning guidance required all CCGs to start the year with a general contingency reserve of 0.5% (£3.5m for Sheffield) to meet in year issues. £2.1m was deployed at M1 for the reasons set out in my report to Governing Body last month. At M2 a further £0.3m has been transferred to 'other NHS trusts' budget to compensate for the resources that have been transferred to NHS England in relation to specialised services. The remaining £1.1m is currently showing as being required to offset forecast pressures in acute activity at STH FT.

2.2.8 Running Costs: The position against the £13.1m running cost budget is summarised in the table below.

Category	Annual Budget	Year to Date Variance	Forecast Variance	Forecast Variance
	£'000s	£'000s	£'000s	%
Pay	4,591	-29	-19	-0.4%
Non Pay	7,288	-270	-34	-0.5%
income	-139	23	0	0.0%
Running Costs Reserve	1,330	-197	-200	-16.9%
<b>Running Cost Budget</b>	<b>13,070</b>	<b>-473</b>	<b>-253</b>	<b>-1.94%</b>

There are a number of potential commitments against reserves which will be firmed up in the coming months, in particular actual recharges from NHS Property Services Ltd and IT equipment requirements. However overall a year end under spend of c£250k is currently forecast.

### 3. Key Budget Movements

In line with the Scheme of Delegation the Governing Body is required to sign off all budget movements over £2m. During M2, there were no budget movements above £2m that require approval.

### 4. Cash

The CCG's anticipated cash limit at M2 stands at £696.6m (Appendix B).

The total cash used to the end of May was £47.6m, against a cash drawdown of £48.7m. At this early stage in the year it is anticipated that the CCG will remain within the cash limit. This will of course be closely monitored during the year.

### 5 Capital

In the last month CCGs have had notification from NHS England of whether any capital requests made via the plan submission process have been successful. We understand that nationally the requests significantly exceeded the overall resources available and hence many requests have not been agreed. Sheffield CCG put forward three requests with the following outcomes:

- A) £200k for additional developments associated with making our head quarters fit for purpose eg new technology in the conference/meeting rooms. It is understood that a provisional allocation of this funding has been made to NHS Property Services Ltd who hold the head lease for our HQ accommodation in line with new national arrangements. As a result, we will be liaising with colleagues at NHS Property Services Ltd about our proposals.
- B) £50k for our ongoing IT equipment replacement and development programme. In line with other CCGs, our request has not been approved. Any such purchases will have to be made against our revenue running cost budget going forward.
- C) £250k to support grants to partner organisations as part of whole health/social care system change. This request has not been approved. Any such grants would now need to be considered from our 2% reserve.

## **6 Recommendations**

The Governing Body is asked to consider the financial results at month 2 and the risks and challenges which need to be managed as the year progresses.

Paper prepared by Jackie Mills, Deputy Director of Finance and Brian Richards, Senior Finance Manager

On behalf of Julia Newton, Director of Finance

June 2013

NHS Sheffield Clinical Commissioning Group  
Finance Report 2013/14 - Financial Position for Period Ending 31 May 2013

	Year to Date: May				Year End Forecast Out-turn				Forecast Variance @ Month 1 £000
	Budget	Expenditure	Variance		Budget	Forecast	Variance		
	£000	£000	Over (+)/ Under(-) £000	%	£000	£000	Over (+)/ Under(-) £000	%	
<b>COMMISSIONING</b>									
Revenue Resource Limit	112,730	112,730	0	0.0%	683,154	683,154	0	0.0%	-
<b>EXPENDITURE</b>									
<b>Acute Services</b>									
Sheffield Teaching Hospitals NHS FT	50,056	51,565	1,509	3.0%	298,134	300,134	2,000	0.7%	-
Sheffield Children's NHS FT	4,959	5,002	43	0.9%	29,747	29,747	0	0.0%	-
Ambulance Services	3,495	3,463	(32)	-0.9%	20,969	20,969	0	0.0%	-
Other NHS Trusts	2,029	2,029	0	0.0%	10,627	10,627	0	0.0%	-
ISTC & Extended Choice	789	789	0	0.0%	5,356	5,356	0	0.0%	-
Individual Funding Requests	342	342	0	0.0%	2,053	2,053	0	0.0%	-
Non Contract Activity	616	616	0	0.0%	4,177	4,177	0	0.0%	-
<b>Sub Total Acute</b>	<b>62,286</b>	<b>63,806</b>	<b>1,520</b>	<b>2.4%</b>	<b>371,063</b>	<b>373,063</b>	<b>2,000</b>	<b>0.5%</b>	-
<b>Mental Health</b>									
Sheffield Health and Social Care NHS FT	11,697	11,697	0	0.0%	70,184	70,184	0	0.0%	-
Individual Funding Requests - MH	84	84	0	0.0%	506	506	0	0.0%	-
Other Mental Health	157	157	0	0.0%	943	943	0	0.0%	-
<b>Sub Total Mental Health</b>	<b>11,939</b>	<b>11,939</b>	<b>0</b>	<b>0.0%</b>	<b>71,633</b>	<b>71,633</b>	<b>0</b>	<b>0.0%</b>	-
<b>Primary &amp; Community Services</b>									
Sheffield Teaching Hospitals NHS FT - Comm	8,753	8,753	0	0.0%	52,516	52,516	0	0.0%	-
Sheffield Children's NHS FT - Comm	527	527	0	0.0%	3,160	3,160	0	0.0%	-
Primary Care Access Centre	489	489	0	0.0%	2,935	2,935	0	0.0%	-
Other Community	210	210	0	0.0%	1,184	1,184	0	0.0%	-
St Lukes Hospice	416	416	0	0.0%	2,495	2,495	0	0.0%	-
Voluntary Organisations	118	118	0	0.0%	709	709	0	0.0%	-
Enhanced Services	517	517	0	0.0%	3,104	3,104	0	0.0%	-
111	172	172	0	0.0%	1,033	1,033	0	0.0%	-
Optometry	44	44	0	0.0%	265	265	0	0.0%	-
Pharmacy	61	61	0	0.0%	363	363	0	0.0%	-
<b>Local Authority</b>									
Section 256 - Grants	329	329	0	0.0%	1,977	1,977	0	0.0%	-
Section 75 - LD Pooled Budget	446	446	0	0.0%	2,676	2,676	0	0.0%	-
Section 75 - Equipment Service Pooled Budget	269	269	0	0.0%	1,615	1,615	0	0.0%	-
Other Commissioning	366	450	84	22.9%	2,635	2,635	0	0.0%	-
<b>Sub Total Primary &amp; Community Services</b>	<b>12,718</b>	<b>12,802</b>	<b>84</b>	<b>0.7%</b>	<b>76,667</b>	<b>76,667</b>	<b>0</b>	<b>0.0%</b>	-
<b>Continuing Healthcare</b>									
Continuing Care	7,896	7,823	(72)	-0.9%	47,375	46,945	(430)	-0.9%	(200)
Funded Nursing Care	842	842	0	0.0%	5,051	5,051	0	0.0%	-
<b>Sub Total Continuing Health Care</b>	<b>8,738</b>	<b>8,665</b>	<b>(72)</b>	<b>-0.8%</b>	<b>52,426</b>	<b>51,996</b>	<b>(430)</b>	<b>-0.8%</b>	<b>(200)</b>
<b>Prescribing</b>	<b>14,604</b>	<b>14,604</b>	<b>0</b>	<b>0.0%</b>	<b>87,626</b>	<b>87,626</b>	<b>0</b>	<b>0.0%</b>	-
<b>Services from CSU - Programme</b>									
Continuing Healthcare Assessments	307	307	0	0.0%	1,840	1,840	0	0.0%	-
Medicines Management	287	287	0	0.0%	1,721	1,721	0	0.0%	-
Development Nurses	96	96	0	0.0%	579	579	0	0.0%	-
<b>Sub Total Services from CSU - Programme</b>	<b>690</b>	<b>690</b>	<b>0</b>	<b>0.0%</b>	<b>4,140</b>	<b>4,140</b>	<b>0</b>	<b>0.0%</b>	-
<b>Reserves</b>									
Commissioning Reserves	70	0	(70)	-100.0%	5,130	4,915	(215)	-4.2%	-
General Contingency Reserve	1,102	0	(1,102)	-100.0%	1,102	0	(1,102)	-100.0%	200
2% Non Recurrent Reserve	0	0	0	0.0%	9,866	9,866	0	0.0%	-
Planned Surplus	583	0	(583)	-100.0%	3,500	0	(3,500)	-100.0%	(3,500)
<b>Sub Total Reserves</b>	<b>1,755</b>	<b>0</b>	<b>(1,755)</b>		<b>19,598</b>	<b>14,781</b>	<b>(4,817)</b>		<b>(3,300)</b>
<b>TOTAL EXPENDITURE - COMMISSIONING</b>	<b>112,730</b>	<b>112,506</b>	<b>(224)</b>	<b>-0.2%</b>	<b>683,154</b>	<b>679,907</b>	<b>(3,247)</b>	<b>-0.5%</b>	<b>(3,500)</b>
<b>(UNDER)OVER SPEND - COMMISSIONING</b>	<b>(0)</b>	<b>(224)</b>	<b>(224)</b>		<b>(0)</b>	<b>(3,247)</b>	<b>(3,247)</b>		<b>(3,500)</b>
<b>RUNNING COSTS ALLOWANCE</b>									
Funding net of £1m transfer to commissioning budgets	2,178	2,178	0	0.0%	13,070	13,070	0	0.0%	-
<b>EXPENDITURE</b>									
Governing Body & Chief Officers	429	316	(113)	-26.4%	2,575	2,541	(34)	-1.3%	-
Finance & Contracting	291	215	(76)	-26.1%	1,749	1,730	(19)	-1.1%	-
Operations Management	221	223	2	1.1%	1,324	1,324	0	0.0%	-
Clinical Quality & Clinical Services	208	188	(19)	-9.2%	1,245	1,245	0	0.0%	-
Premises and Bought In Services	832	763	(69)	-8.3%	4,993	4,993	0	0.0%	-
Running Cost Reserve	197	0	(197)	-100.0%	1,185	985	(200)	-16.9%	-
<b>TOTAL EXPENDITURE - RUNNING COSTS</b>	<b>2,178</b>	<b>1,705</b>	<b>(473)</b>	<b>-21.7%</b>	<b>13,070</b>	<b>12,817</b>	<b>(253)</b>	<b>-1.9%</b>	-
<b>(UNDER)OVER SPEND - RUNNING COSTS</b>	<b>(0)</b>	<b>(473)</b>	<b>(473)</b>		<b>0</b>	<b>(253)</b>	<b>(253)</b>		-
<b>TOTAL</b>									
Revenue Resource Limit - Commissioning	112,730	112,730	0		683,154	683,154	0		-
Revenue Resource Limit - Running Costs	2,178	2,178	0		13,070	13,070	0		-
<b>Revenue Resource Limit - TOTAL</b>	<b>114,908</b>	<b>114,908</b>	<b>0</b>		<b>696,224</b>	<b>696,224</b>	<b>0</b>		-
<b>EXPENDITURE</b>									
Commissioning	112,730	112,506	(223)	-0.2%	683,154	679,907	(3,247)	-0.5%	(3,500)
Running Costs	2,178	1,705	(473)	-21.7%	13,070	12,817	(253)	-1.9%	-
<b>EXPENDITURE - TOTAL</b>	<b>114,908</b>	<b>114,212</b>	<b>(696)</b>		<b>696,224</b>	<b>692,724</b>	<b>(3,500)</b>		<b>(3,500)</b>
<b>(UNDER)OVER SPEND - CCG</b>	<b>(0)</b>	<b>(697)</b>	<b>(696)</b>		<b>0</b>	<b>(3,500)</b>	<b>(3,500)</b>		<b>(3,500)</b>

Sheffield Clinical Commissioning Group  
Finance Report 2013/14 - Resource Limits for Period Ending 31 March 2014

**REVENUE RESOURCE LIMIT**

COMMISSIONING	Month	Sheffield Total			
		Rec £ ' 000	Non-Rec £ ' 000	Total £ ' 000	Cash £ ' 000
2013/14 Initial Baseline	1	675,336		675,336	675,336
2013/14 Recurrent Uplift	1	15,533		15,533	15,533
		<b>690,869</b>	<b>0</b>	<b>690,869</b>	<b>690,869</b>
<b>Notified Adjustments</b>					
				0	0
				0	0
<b>Anticipated</b>					
Share of Surplus c/f from PCT	1		353	353	0
Transfer to NHS E (Family Nurse Partnership £244k & Community Dental £146k)	1	(390)		(390)	(390)
Transfer to NHS E (Specialised Services)	1	(8,678)		(8,678)	(8,678)
Virement from Running Costs RRL	1	1,000		1,000	1,000
<b>Commissioning Revenue Resource Limit - Board Report - Month 2</b>		<b>682,801</b>	<b>353</b>	<b>683,154</b>	<b>682,801</b>

	Month Identified	Sheffield Total			
		Rec £ ' 000	Non-Rec £ ' 000	Total £ ' 000	Cash £ ' 000
<b>Notified Adjustments</b>					
Running costs revenue resource limit confirmation		14,070		14,070	14,070
<b>Anticipated</b>					
Virement to Commissioning RRL		(1,000)		(1,000)	(1,000)
<b>Total</b>		<b>13,070</b>	<b>0</b>	<b>13,070</b>	<b>13,070</b>
<b>Running Costs Revenue Resource Limit - Board Report - Month 2</b>		<b>13,070</b>	<b>0</b>	<b>13,070</b>	<b>13,070</b>

**CAPITAL RESOURCE LIMIT**

	Month Identified	Sheffield Total			
		Rec £ ' 000	Non-Rec £ ' 000	Total £ ' 000	Cash £ ' 000
<b>Confirmed Adjustments</b>					
<b>Total Confirmed</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Anticipated Adjustments</b>					
<b>Total Anticipated</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Resource Limit - Board Report - Month 2</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Total Cash Limit - Board Report - Month 2**

**695,871**



**Sheffield Teaching Hospitals NHS Foundation Trust Contract: Financial Performance**

		Performance to 31st May 2013						
	Annual Budget	Budget to date	Spend to date	Variance to date	% Variance	Forecast Outturn	Forecast Variance	% Variance
	£000's	£000's	£000's	£000's		£000's	£000's	
Elective In Patients	63,412	10,636	10,335	(301)	-2.8%	61,617	(1,795)	-2.8%
Outpatients (including Procedures and Imaging)	50,017	8,431	8,721	291	3.5%	50,986	969	1.9%
<b>Total Elective Services</b>	<b>113,429</b>	<b>19,066</b>	<b>19,056</b>	<b>(10)</b>	<b>-0.1%</b>	<b>112,603</b>	<b>(826)</b>	<b>-0.7%</b>
Non-Elective In Patients	101,654	17,133	18,523	1,390	8.1%	104,536	2,882	2.8%
A&E	12,791	2,138	2,270	132	6.2%	13,276	485	3.8%
<b>Total Non-Elective services</b>	<b>114,445</b>	<b>19,271</b>	<b>20,793</b>	<b>1,523</b>	<b>7.9%</b>	<b>117,812</b>	<b>3,367</b>	<b>2.9%</b>
Quality (CQUINS) Payments	7,255	1,218	1,258	39	3.2%	7,319	65	0.9%
Cost per case (drugs and devices)	17,373	2,895	2,895	0	0.0%	17,373	0	0.0%
Direct Access (tests and imaging)	10,065	1,678	1,663	(14)	-0.8%	9,980	(85)	-0.8%
Maternity Pathway payments	12,707	2,118	2,118	0	0.0%	12,707	0	0.0%
Critical Care	10,400	1,733	1,813	79	4.6%	10,527	127	1.2%
Other services ( Block, other out of contract)	12,460	2,077	1,969	(108)	-5.2%	11,813	(647)	-5.2%
<b>Total Acute</b>	<b>298,134</b>	<b>50,056</b>	<b>51,565</b>	<b>1,509</b>	<b>3.0%</b>	<b>300,134</b>	<b>2,000</b>	<b>0.7%</b>
<b>Community contract (incl CICS and MSK)</b>	<b>52,516</b>	<b>8,753</b>	<b>8,753</b>	<b>0</b>	<b>0.0%</b>	<b>52,516</b>	<b>0</b>	<b>0.0%</b>
<b>Total STHFT Combined Acute and Community contract</b>	<b>350,650</b>	<b>58,809</b>	<b>60,318</b>	<b>1,509</b>	<b>2.6%</b>	<b>352,650</b>	<b>2,000</b>	<b>0.6%</b>