

Finance Report

Governing Body meeting

H

3 April 2014

Author(s)/Presenter and title	Jackie Mills, Deputy Director of Finance Brian Richards, Senior Finance Manager
Sponsor	Julia Newton, Director of Finance
Key messages	
<p>This report provides Governing Body with information on the financial position for the 11 months to 28 February 2014, together with an update on the year end forecast position.</p> <p>The CCG's forecast surplus at Month 11 continues to be £6.9m, so approximately at the 1% minimum surplus which all CCGs are expected to make. The CCG will be closing its year end position in order to submit draft (unaudited) accounts to NHS England and our external auditors for the national deadline of 23 April 2014. The intention remains to report a year end surplus position close to the 1%.</p> <p>The year to date position shows a surplus of £6.4m. The majority of the contingency reserve is now required to balance the overall CCG financial position. However, there are limited uncommitted reserves remaining which should be sufficient to offset any unexpected pressures emerging in the last month of the year or deployed on previously agreed initiatives.</p>	
Assurance Framework (AF)	
<p>Assurance Framework Number: Assurance Framework risks 3.2 and 4.3</p> <p>How does this paper provide assurance to the Governing Body that the risk is being addressed? RAG rated monthly financial performance report with sensitivity analysis to Governing Body on a monthly basis.</p> <p>Is this an existing or additional control: This is an existing control – AF 3.2 and 4.3</p>	
Equality/Diversity Impact	
<p>Has an equality impact assessment been undertaken? NO</p> <p>Which of the 9 Protected Characteristics does it have an impact on? There are no specific issues associated with this report.</p>	
Public and Patient Engagement	
<p>There are no specific issues associated with this report.</p>	

Recommendations

The Governing Body is asked to:

- Consider the key issues highlighted in the report
- Approve the termination of the current S75 Intermediate Care Pooled Budget Agreement

Finance Report

Governing Body meeting

3 April 2014

PART A: 2013/14 Financial Position

1 Executive Summary

Target	Year to Date	Forecast	Key Issues
Deliver 0.5% Surplus (£3.5m) against Commissioning Revenue Resource Limit (RRL)	(£3.3m) Under spend	(£3.4m) Under spend	Key pressures at M11 are acute hospital activity and prescribing. However, these pressures have been covered by release of reserves.
Remain within Running Cost Allowance (RCA) – revised at £13m	(£3.1m) Under spend	(£3.5m) Under spend	The CCG had an initial Running Cost Allowance of £14m. As Sheffield CCG is a large CCG we benefit from economies of scale and hence £1m of the allocation was transferred at plan stage to support commissioning activities. The CCG continues to underspend against its revised running cost budget and this is contributing to the delivery of the overall CCG surplus.
Remain within Cash Limit	(£1.8m) Closing balance	Breakeven	The CCGs has a maximum cash drawdown of £668.8m. The latest forecast position indicates this target will be achieved

Other Duties

Ensure that 98% of CCG resources are spent recurrently – i.e. to provide a 2% recurrent surplus (£13.8m for Sheffield)	Not measured year to date		Achievement is primarily linked to delivery of QIPP in Q4 and the level of forecast activity which is assessed as recurrent when we complete our 14/15 financial plan. At M11 it looks challenging to fully achieve an underlying surplus of 2% at year end.
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Key:

Red	Significant risk of non-delivery. Additional actions need to be urgently pursued.
Amber	Medium risk of non-delivery requires additional management effort.
Green	Low risk of non-delivery – current management effort should deliver success.

2. Revenue Position as at 28 February 2014

2.1 Overview

The financial position at month 11 is detailed in **Appendix A**. This shows a surplus of £6.4m year-to-date (YTD) and a forecast outturn (FOT) surplus of £6.9m

Table A: Summary Position at 28 February 2014

Category	Annual Budget £'000s	Year to Date Variance £'000s	Forecast Variance £'000s	Forecast Variance %
Acute Services	379,207	2,423	2,769	0.7%
Mental Health Services	74,718	(159)	(175)	-0.2%
Primary and Community Services	83,085	(679)	(785)	-0.9%
Continuing Healthcare	49,256	(335)	(365)	-0.7%
Prescribing	87,626	145	188	0.2%
CSU Programme Costs	3,912	(51)	(57)	-1.5%
Reserves	4,101	(1,441)	(1,517)	-37.0%
Planned Surplus	3,500	(3,208)	(3,500)	-
Commissioning Budget	685,405	(3,305)	(3,443)	-0.5%
Running Costs	13,070	(3,050)	(3,457)	-26.5%
Total Budget 2013/14	698,475	(6,355)	(6,900)	-1.0%

2.2 Key Issues

2.2.1 Acute Hospital Activity: Contract monitoring information from **Sheffield Teaching Hospitals** for February showed high levels of acute activity, in particular in relation non-elective admissions and cost per case expenditure. This increase has been offset by reductions in forecast spend in relation to elective activity and critical care. Overall, the forecast variance has been maintained at £1.6m.

For **Sheffield Children's**, the position has improved slightly compared to month 10, mainly as a result of non-elective and A&E activity being lower than previously forecast.

2.2.2 There has been a slight deterioration in the forecast expenditure on **Ambulance Services**. This is due to the over performance in February on telephone triage. The over performances on the main A&E contract, renal activity and emergency care practitioners has been covered within the contingency built into the budget at the beginning of the year.

2.2.3 The position on **ISTC** reported at month 10 was based on April - December monitoring however actuals for January and February have shown orthopaedic inpatient activity above the previous forecast. This has led to an increase in the forecast overspend which is now £1.8m.

2.2.4 Within the **IFR – Acute** budget the CCG had been anticipating expenditure of c£90k in relation to 2 cases. The funding for these cases has now been resolved with one picked up through the STH contract and for the other the approved treatment has not been pursued. This has allowed the funding to be shown as slippage in month 11

2.2.5 **Continuing Health Care (CHC):** There was a slight reduction to the run rate (i.e. the net number of clients eligible for CHC) in February. However, given the point in the year, this has had little impact on the overall forecast position.

2.2.6 **Prescribing:** Actual prescribing information has now been received for the period April to January. The forecast spend has remained similar to last month overall but with two offsetting issues. The average cost per item has reduced to the same level as November (£6.84). This benefit has been offset by a cost pressure identified after receiving recent national clarification regarding the reconciliation of payments made in relation to personally administered drugs and how these costs are recorded in the standard reports received from the Business Service Authority.

2.2.7 Quality Innovation, Productivity & Prevention (QIPP)

The table below outlines the current position in relation to savings secured against each of the QIPP programme lines.

Programme	Net Savings Plan (Full Year) £'000	Net Variance (YTD) £'000	Forecast Variance Positive figure = Adverse Variance £'000
Reducing Variations in Elective Care	(900)	183	312
Right First Time (Urgent Care)	(900)	909	889
Effective Use of Medicines	(900)	(88)	(110)
Continuing Health Care & End of Life Care	(2,800)	(183)	(200)
Total	(5,500)	821	891

Savings year to date are £821k or 16.3% below plan. The in-month position has deteriorated since month 10 (£614k) as expected, given the larger proportion of QIPP savings were phased into the latter part of the year. In terms of NHS England's performance 'Dash board' ratings this gives amber-green.

2.2.8 **2% Non-Recurrent Reserve (£13.8m):** We have deployed £12.7m with most of the remaining £1.1m expected to be added to the existing S256 arrangements with the Local Authority in relation to Right First Time initiatives. Agreement on respective funding responsibilities for 2013/14 is currently being finalised.

2.2.9 **General Contingency Reserve:** At month 11 we have a contingency reserve of £2.4m, £1.5m of which is currently "released" to offset forecast pressures in acute activity and prescribing with the balance available as part of managing any late year end pressures.

2.2.10 **Running Costs:** The position against the £13.1m running cost budget is summarised in the table below. There has been an increase in the under spend which is partly due to some late income from NHS England which without a corresponding increase in expenditure. In addition, following discussions with the CSU, the analysis of the CSU contract value has been reapportioned between the costs relating to programme spend (which has increased) and the costs relating to running costs (which have

decreased). The reduction to the value allocated to running costs has been transferred to reserves. In addition, taking into account there is only one month left the CCG is now in a position to release further running costs reserves to offset commissioning pressures.

Category	Annual Budget £'000s	Year to Date Variance £'000s	Forecast Variance £'000s	Forecast Variance %
Pay	4,591	(111)	(165)	-3.6%
Non Pay	7,539	(1,030)	(1,129)	-14.9%
Income	(1,129)	(132)	(182)	-16.1%
Running Costs Reserve	2,070	(1,777)	(1,982)	-95.7%
Running Cost Budget	13,070	(3,050)	(3,457)	-26.4%

3. Delivery of Cash Position

CCGs have a duty to remain within the cash drawdown figure of £668.8m, set by NHS England. At the end of February the remaining cash left to drawdown was £66.8m. This remaining balance, along with the cash in the bank at the end of February of £1.8m, provides the CCG with £68.6m for March payments. With daily cash forecasting the CCG is expected to achieve this financial target.

4. Key Budget Movements

In line with the Scheme of Delegation the Governing Body is required to sign off all budget movements over £2m (see appendix D). There have been no movements over £2m actioned in month 11. The main budget movement in M11 relates to an additional £1.5m Section 256 transfer with Sheffield City Council in relation to the joint initiatives under the Right First Time programme, in particular the impact of the 'Home of Choice' initiative.

5. Termination of the Intermediate Care Pooled Budget

The Intermediate Care Pooled Budget Section 75 Agreement between Sheffield City Council and Sheffield Health Commissioners has existed since October 2000 with the original aim of establishing Intermediate Care services across Sheffield, based on a unified model. The value of the pooled budget in 2012/13 was £402.2k made up of contributions of £293.8k from the CCG and £108.4k from SCC. These contributions represented only a very small proportion of the overall level of investment in Intermediate Care made by both partners and whilst it was originally intended to maintain the pooled budget arrangements as a CCG in 2013/14, it is clear that this funding can be better channelled into services without these formal arrangements in the current financial year. The members are therefore asked to formally approve the termination of the Intermediate Care Pooled Budget as residually inherited from the PCT.

Going forward, national guidance and local discussions in relation to the Better Care Fund and Right First Time programme are now driving the overall Integration agenda, of which Intermediate Care is a key element. As a result, as members are aware, we expect to implement integrated commissioning on a much larger scale from 2014/15 including for intermediate care.

Recommendations:

The Governing Body is asked to:

- Consider the key issues highlighted in the report
- Approve the termination of the current S75 Intermediate Care Pooled Budget Agreement

Paper prepared by Jackie Mills, Deputy Director of Finance, Brian Richards, Senior Finance Manager

On behalf of Julia Newton, Director of Finance

March 2014

NHS Sheffield Clinical Commissioning Group
Finance Report 2013/14 - Financial Position for Period Ending 28 February 2014

	Year to Date: February				Year End Forecast Out-turn				Forecast Variance @ Month 10
	Budget	Expenditure	Variance		Budget	Forecast	Variance		
	£'000	£'000	Over (+)/ Under(-)	%	£'000	£'000	Over (+)/ Under(-)	%	
COMMISSIONING									
Revenue Resource Limit	623,682	623,682	0	0.0%	685,405	685,405	0	0.0%	-
EXPENDITURE									
Acute Services									
Sheffield Teaching Hospitals NHS FT	279,768	281,335	1,566	0.6%	306,327	307,954	1,627	0.5%	1,572
Sheffield Children's NHS FT	27,934	28,148	214	0.8%	30,495	30,744	249	0.8%	303
Ambulance Services	19,416	19,071	(345)	-1.8%	21,186	20,822	(364)	-1.7%	(402)
Other NHS Trusts	9,719	9,379	(340)	-3.5%	10,605	10,248	(358)	-3.4%	(361)
ISTC & Extended Choice	4,909	6,494	1,585	32.3%	5,356	7,190	1,834	34.3%	1,723
Individual Funding Requests	1,105	804	(301)	-27.2%	1,224	958	(266)	-21.7%	(161)
Non Contract Activity	3,667	3,710	43	1.2%	4,013	4,059	45	1.1%	(73)
Sub Total Acute	346,517	348,941	2,423	0.7%	379,207	381,976	2,769	0.7%	2,601
Mental Health									
Sheffield Health and Social Care NHS FT	67,193	67,193	0	0.0%	73,269	73,269	0	0.0%	-
Individual Funding Requests - MH	464	300	(163)	-35.2%	506	326	(180)	-35.5%	(163)
Other Mental Health	864	869	4	0.5%	943	948	5	0.5%	5
Sub Total Mental Health	68,521	68,362	(159)	-0.2%	74,718	74,543	(175)	-0.2%	(158)
Primary & Community Services									
Sheffield Teaching Hospitals NHS FT - Comm	47,957	47,683	(274)	-0.6%	52,350	52,025	(325)	-0.6%	(325)
Sheffield Children's NHS FT - Comm	2,897	2,897	0	0.0%	3,160	3,160	0	0.0%	-
Primary Care Access Centre	2,690	2,622	(69)	-2.6%	2,935	2,860	(75)	-2.6%	(6)
Other Community	1,086	1,074	(12)	-1.1%	1,184	1,172	(13)	-1.1%	34
St Lukes Hospice	2,321	2,334	13	0.5%	2,532	2,546	14	0.5%	-
Voluntary Organisations	616	616	(0)	0.0%	672	672	0	0.0%	-
Locally Commissioned Services	3,892	4,030	138	3.5%	4,246	4,391	145	3.4%	143
111	1,100	995	(105)	-9.6%	1,200	1,095	(105)	-8.8%	(105)
Optometry	243	217	(26)	-10.8%	265	243	(22)	-8.3%	(22)
Pharmacy	397	391	(6)	-1.6%	406	398	(8)	-1.9%	(8)
Local Authority									
Section 256 - Grants	4,495	4,504	9	0.2%	6,508	6,508	0	0.0%	-
Section 75 - LD Pooled Budget	2,453	2,454	0	0.0%	2,676	2,676	0	0.0%	-
Section 75 - Equipment Service Pooled Budget	1,663	1,663	0	0.0%	1,814	1,814	0	0.0%	-
Other Commissioning	2,954	2,607	(347)	-11.7%	3,136	2,741	(396)	-12.6%	(327)
Sub Total Primary & Community Services	74,764	74,085	(679)	-0.9%	83,085	82,300	(785)	-0.9%	(616)
Continuing Healthcare									
Continuing Care	39,718	40,030	312	0.8%	43,205	43,546	341	0.8%	356
Funded Nursing Care	5,547	4,900	(647)	-11.7%	6,051	5,345	(706)	-11.7%	(707)
Sub Total Continuing Health Care	45,264	44,929	(335)	-0.7%	49,256	48,891	(365)	-0.7%	(352)
Prescribing	80,380	80,525	145	0.2%	87,626	87,814	188	0.2%	148
Services from CSU - Programme									
Continuing Healthcare Assessments	1,479	1,428	(51)	-3.5%	1,613	1,556	(57)	-3.5%	-
Medicines Management	1,548	1,548	0	0.0%	1,689	1,689	0	0.0%	-
Development Nurses	559	559	0	0.0%	610	610	0	0.0%	-
Sub Total Services from CSU - Programme	3,586	3,535	(51)	-1.4%	3,912	3,855	(57)	-1.5%	-
Reserves									
Commissioning Reserves	441	0	(441)	-100.0%	646	646	0	0.0%	(0)
General Contingency Reserve	1,000	0	(1,000)	-100.0%	2,360	843	(1,517)	-64.3%	(2,197)
2% Non Recurrent Reserve	0	0	0	0.0%	1,095	1,095	0	0.0%	-
Planned Surplus	3,208	0	(3,208)	-100.0%	3,500	0	(3,500)	-100.0%	(3,500)
Sub Total Reserves	4,650	0	(4,650)	-100.0%	7,601	2,584	(5,017)	-66.0%	(5,697)
TOTAL EXPENDITURE - COMMISSIONING	623,682	620,376	(3,305)	-0.5%	685,405	681,962	(3,443)	-0.5%	(4,074)
(UNDER)/OVER SPEND - COMMISSIONING	0	(3,305)	(3,305)		0	(3,443)	(3,443)		(4,074)
RUNNING COSTS ALLOWANCE									
Funding net of £1m transfer to commissioning budgets	11,863	11,863	0	0.0%	13,070	13,070	0	0.0%	-
EXPENDITURE									
Governing Body & Chief Officers	2,422	2,221	(201)	-8.3%	2,647	2,480	(167)	-6.6%	(155)
Finance & Contracting	1,587	1,365	(223)	-14.0%	1,731	1,488	(243)	-14.0%	(210)
Operations Management	1,192	1,174	(18)	-1.5%	1,301	1,207	(94)	-7.2%	(80)
Clinical Quality & Clinical Services	1,189	1,109	(79)	-6.7%	1,295	1,236	(59)	-4.6%	(91)
Premises and Bought In Services	3,654	2,878	(776)	-21.2%	3,607	3,099	(508)	-14.1%	(440)
Collaborative	41	66	25	60.7%	45	76	31	70.7%	16
Running Cost Reserve	1,777	0	(1,777)	-100.0%	2,445	26	(2,419)	-96.4%	(1,865)
TOTAL EXPENDITURE - RUNNING COSTS	11,863	8,813	(3,050)	-25.7%	13,070	9,613	(3,457)	-26.5%	(2,826)
(UNDER)/OVER SPEND - RUNNING COSTS	0	(3,050)	(3,050)		0	(3,457)	(3,457)		(2,826)
TOTAL									
Revenue Resource Limit - Commissioning	623,682	623,682	0	0.0%	685,405	685,405	0	0.0%	-
Revenue Resource Limit - Running Costs	11,863	11,863	0	0.0%	13,070	13,070	0	0.0%	-
Revenue Resource Limit - TOTAL	635,545	635,545	0	0.0%	698,475	698,475	0	0.0%	-
EXPENDITURE									
Commissioning	623,682	620,376	(3,305)	-0.5%	685,405	681,962	(3,443)	-0.5%	(4,074)
Running Costs	11,863	8,813	(3,050)	-25.7%	13,070	9,613	(3,457)	-26.5%	(2,826)
EXPENDITURE - TOTAL	635,545	629,189	(6,355)	-0.8%	698,475	691,575	(6,900)	-0.8%	(6,900)

Sheffield Clinical Commissioning Group
Finance Report 2013/14 - Resource Limits for Period Ending 31 March 2014

REVENUE RESOURCE LIMIT

COMMISSIONING	Month	Sheffield Total			
		Rec £'000	Non-Rec £'000	Total £'000	Cash £'000
2013/14 Initial Baseline	1	675,336		675,336	
2013/14 Recurrent Uplift	1	15,533		15,533	
		690,869	0	690,869	0
Notified Adjustments					
Share of Surplus c/f from PCT	1		353	353	
Transfer to NHS E (Family Nurse Partnership £244k)	1	(244)		(244)	
Transfer to NHS E (Community Dental £146k)	1	(146)		(146)	
Transfer to NHS E (Specialised Services)	1		(8,678)	(8,678)	
Transfer to NHS E (Marginal Rate Adjustment)	1		(315)	(315)	
Transfer from NHS E (Marginal Rate Adjustment - return)	1		315	315	
Virement from Running Costs RRL	1		1,000	1,000	
Transfer to NHS England (APMS contracts correction)	4	(205)		(205)	
Movement to surplus per final accounts	6		(16)	(16)	
Transfer to NHS E (Primary Care)	6	(550)		(550)	
Transfer to NHS E (Specialised Services - made recurrent)	6	(8,678)	8,678	0	
Transfer to NHS E (Specialised Services - out of area)	6	(962)		(962)	
Transfer to NHS E (Specialised Services - out of area - non recurrent adjustment)	6		962	962	
Winter Pressures - STH NHS FT	8		2,049	2,049	
Winter Pressures - SCH NHS FT	8		834	834	
STHFT bowel screening	9		(76)	(76)	
RFT Health visiting & family nurse practitioner	9		(12)	(12)	
STHFT neonatal screening	9		223	223	
STHFT Downs screening & antenatal haemoglobinopathy	9		(31)	(31)	
Services from Barnsley (NORCOM)	9		24	24	
PAM license	11		1	1	
Support to planning	11		10	10	
Maximum Cash Drawdown - Commissioning & Running Costs	10				668,800
Maximum Cash Drawdown - Commissioning & Running Costs additional legacy balances	11				18
Commissioning Revenue Resource Limit - Board Report - Month 11		680,084	5,321	685,405	668,818

	Month Identified	Sheffield Total			
		Rec £'000	Non-Rec £'000	Total £'000	Cash £'000
Notified Adjustments					
Running costs revenue resource limit confirmation	1	14,070		14,070	
Virement to Commissioning RRL	1		(1,000)	(1,000)	
Anticipated					
Total Confirmed		14,070	(1,000)	13,070	0
Running Costs Revenue Resource Limit - Board Report - Month 11		14,070	(1,000)	13,070	0

CAPITAL RESOURCE LIMIT

	Month Identified	Sheffield Total			
		Rec £'000	Non-Rec £'000	Total £'000	Cash £'000
Confirmed Adjustments					
Anticipated CRL					
Total Confirmed		0	0	0	0
Anticipated Adjustments					
Total Anticipated		0	0	0	0
Capital Resource Limit - Board Report - Month 11		0	0	0	0
Total Maximum Cash Drawdown - Board Report - Month 11					668,818

Contract with Sheffield Teaching Hospitals NHS FT

Appendix C

Performance to 28th February 2014									
	Annual Budget	Note	Budget to date	Spend to date	Variance to date	% Variance	Forecast Outturn	Forecast Variance	% Variance
	£000's		£000's	£000's	£000's		£000's	£000's	
Elective In Patients	63,512		58,227	56,496	- 1,731	-3.0%	61,681	- 1,831	-2.9%
Outpatients (including Procedures and Imaging)	49,070		45,039	48,501	3,463	7.7%	52,926	3,856	7.9%
Total Elective Services	112,582		103,265	104,997	1,732	1.7%	114,607	2,025	1.8%
Non-Elective In Patients	106,928		97,170	96,878	- 292	-0.3%	106,069	- 858	-0.8%
Outpatients (CDU)	1,062		975	1,115	140	14.3%	1,216	154	14.6%
A&E	12,791		11,705	12,265	560	4.8%	13,418	627	4.9%
Total Non-Elective services	120,781		109,850	110,257	407	0.4%	120,704	77	-0.1%
Quality (CQUINS) Payments	7,406		6,769	6,824	55	0.8%	7,389	- 17	-0.2%
Cost per case (drugs and devices)	17,373		15,925	15,774	- 151	-1.0%	17,474	101	0.6%
Direct Access (tests and imaging)	10,065		9,226	9,454	227	2.5%	10,313	248	2.5%
Maternity Pathway payments	12,707		11,648	11,646	- 2	0.0%	12,705	- 2	0.0%
Critical Care	10,400		9,534	9,339	- 194	-2.0%	10,243	- 157	-1.5%
Other services (Block, other out of contract)	15,014		13,551	13,043	- 508	-3.7%	14,521	- 494	-3.3%
Total Acute	306,328		279,768	281,334	1,566	0.6%	307,955	1,627	0.5%
Community contract (incl CICS, MSK and CQUINS)	52,350		47,957	47,684	- 274	-0.6%	52,024	- 325	-0.6%
Total STHFT Combined Acute and Community contract	358,678		327,726	329,018	1,292	0.4%	359,980	1,303	0.4%

Movements from Budgets Previously Approved by Committee

	Revised Budgets	Allocations	Investments	Cost Pressures	Budget virements	Other	Revised Budgets	Comments
	Month 10						Month 11	
	£000	£000	£000	£000	£000	£000	£000	
INCOME								
Revenue Resource Limit	698,464	11					698,475	
EXPENDITURE								
COMMISSIONING								
Acute Care								
Sheffield Teaching Hospitals NHS FT	306,328						306,328	
Sheffield Children's NHS FT	30,478		17				30,495	Complex needs case
Ambulance Services	21,186						21,186	
Other NHS Trusts	10,605						10,605	
ISTC & Extended Choice	5,356						5,356	
Individual Funding Requests	1,224						1,224	
Non Contract Activity	4,013						4,013	
Mental Health								
Sheffield Health and Social Care NHS FT	73,269						73,269	
Individual Funding Requests - MH	506						506	
Other Mental Health	943						943	
Primary & Community Services								
Sheffield Teaching Hospitals NHS FT - Comm	52,350						52,350	
Sheffield Children's NHS FT - Comm	3,160						3,160	
Primary Care Access Centre	2,935						2,935	
Other Community	1,184						1,184	
St Lukes Hospice	2,531						2,531	
Voluntary Organisations	672						672	
Enhanced Services	4,246						4,246	
111	1,200						1,200	
Optometry	265						265	
Pharmacy	460					(54)	406	surplus budget to reserves
Local Authority								
Section 256 - Grants	5,008			1,500			6,508	Right First Time initiatives
Section 75 - LD Pooled Budget	2,676						2,676	
Section 75 - Equipment Service Pooled Budget	1,814						1,814	
Other Commissioning	3,136						3,136	

	Revised Budgets	Allocations	Investments	Cost Pressures	Budget virements	Other	Revised Budgets	Comments
	Month 10 £000	£000	£000	£000	£000	£000	Month 11 £000	
Continuing Healthcare								
Continuing Care	43,205						43,205	
Funded Nursing Care	6,051						6,051	
Prescribing	87,626						87,626	
Services from CSU - Programme								
Continuing Healthcare Assessments	1,653				(40)		1,613	updated analysis from CSU
Medicines Management	1,453				236		1,689	updated analysis from CSU
Development Nurses	689				(79)		610	updated analysis from CSU
Reserves								
Commissioning Reserves	2,152	11	(17)	(1,500)			646	
General Contingency Reserve	2,422				(117)	54	2,359	
2% Non Recurrent Reserve	1,097						1,097	
Planned Surplus	3,500						3,500	
	685,394	11	0	0	0	0	685,405	
Running Cost Allocation								
Governing Body & Chief Officers	2,647						2,647	
Finance & Contracting	1,731						1,731	
Operations Management	1,301						1,301	
Clinical Quality & Clinical Services	1,296						1,296	
Premises and Bought In Services	4,098				(117)	(375)	3,606	re-analysis of expenditure
Collaborative	44						44	
Running Cost Reserve	1,954				117	375	2,446	
	13,070	0	0	0	0	0	13,070	
CLINICAL COMMISSIONING GROUP TOTAL	698,464	11	0	0	0	0	698,475	