

# **Finance Report**

## **Governing Body meeting**



#### 4 September 2014

| Author(s)                                 | Jackie Mills, Deputy Director of Finance             |  |  |  |
|---|--|--|--|--|
|   | Brian Richards, Senior Finance Manager               |  |  |  |
| Sponsor Julia Newton, Director of Finance |  |  |  |  |
| Is your repor                             | Is your report for Approval / Consideration / Noting |  |  |  |

This report is to allow Governing Body to consider the risks and challenges to be managed to deliver the CCG's overall planned 1% surplus for 2014/15. The paper is not requesting any specific decisions this month. There are no budget transfers over £2m for Governing Body to approve this month.

#### Are there any Resource Implications?

None.

#### Audit Requirement

#### CCG Objectives

#### Which of the CCG's objectives does this paper support?

Strategic Objective - To ensure there is a sustainable, affordable healthcare system in Sheffield. It supports management of the CCG's principal risks 3.2, 4.3 and 4.4 in the Assurance Framework.

#### Equality impact assessment

Have you carried out an Equality Impact Assessment and is it attached? No.

If not, why not? There are no specific issues associated with this report.

#### **PPE Activity**

*How does your paper support involving patients, carers and the public?* Not Applicable.

#### Recommendations

The Governing Body is asked to consider the risks and challenges to delivery of the financial plan based on Month 4 results.

# Finance Report

## **Governing Body meeting**

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## 1. Executive Summary

| Key Duties  | Year to<br>date                 | Forecast                  | Key Issues  |
|---|---------------------------------|---------------------------|---|
| Deliver 1% Surplus<br>(£7.2m) against<br>Commissioning Revenue<br>Resource Limit (RRL) +<br>RCA combined                                    | (£1.8m)<br>Under<br>spend       | (£5.4m)<br>Under<br>Spend | The CCG's statutory duty is to breakeven but<br>in the national planning guidance for 2014/15<br>CCGs have been set a minimum 1% surplus<br>target (or £7.2m for Sheffield) against total of<br>commissioning budgets and running cost<br>allowance.<br>At this stage of the year we are forecasting<br>delivery on the basis that we will be able to<br>flex budgets and plans in year as/when<br>pressures arise. M4 data shows some        |
|   |                                 |                           | pressure points.  |
| Remain within Running<br>Cost Allowance (RCA) of<br>£14m.   | (£0.7m)<br>Under<br>spend       | (£1.8m)<br>Under<br>spend | At the plan stage, we agreed £1.5m of our<br>required £7.2m total surplus should come from<br>our RCA, leaving a c£0.5m RCA contingency<br>reserve to manage in year pressures.<br>At M4 we have forecast under spends which<br>allow us to report an increased under spend to<br>contribute to our overall £7.2m requirement   |
| Remain within Cash Limit<br>(i.e. Maximum draw down<br>set by NHS England)  | £2.8m<br>closing<br>balance     | Breakeven                 | NHS England has yet to confirm maximum draw down for 2014/15.   |
| Ensure that only 97.5% of<br>CCG resources are spent<br>recurrently – i.e. to provide<br>a 2.5% recurrent surplus<br>(£17.4m for Sheffield) | Not<br>measured<br>year to date |                           | For 2014/15 all CCGs have to demonstrate 2.5% on non recurrent spend of which 1% is expected to be used on transformational test of change or "Call to Action" initiatives. By 2015/16 CCGs are able to reduce non recurrent spend to 1% of total allocation and hence it might be expected that a range of these test of change initiatives, if they prove successful, are made recurrent. This is the current position within our forecast. |

| Key:  |   |
|-------|---|
| Red   | Significant risk of non-delivery. Additional actions need to be urgently pursued. |
| Amber | Medium risk of non-delivery requires additional management effort.                |
| Green | Low risk of non-delivery – current management effort should deliver success.      |

## 2. Forecast Revenue Position

## <u>Overview</u>

The financial position at month 4 is detailed in **Appendices A to D.** In summary we are reporting a surplus of £2.5m year-to-date (YTD) which is very slightly ahead of plan due to underperformance on some contracts and a forecast outturn (FOT) surplus of £7.2m in line with the plan. However, as discussed below, we will need to manage a range of risks and challenges. The finance team's risk assessment of the reported position at month 4 suggests a range of +/- circa £3m (or 0.4%) net risk either side of the planned position. There are possible actions which can be taken in the latter months of the year to manage this risk.

|  | Annual<br>Budget<br>£'000s | Year to<br>Date<br>Variance<br>£'000s | Forecast<br>Variance<br>£'000s | Forecast<br>Variance<br>% |
|--|----------------------------|---------------------------------------|--------------------------------|---------------------------|
| Acute Hospital Care                      | 369,576                    | 89                                    | 3,018                          | 0.8                       |
| Mental Health & Learning Disabilities    | 81,151                     | (99)                                  | (131)                          | (0.2)                     |
| Primary & Community Services (Incl. CHC) | 233,096                    | 89                                    | 1,004                          | 0.4                       |
| Reserves                                 | 19,164                     | (1,900)                               | (9,283)                        |                           |
| Programme Costs                          | 702,987                    | (1,821)                               | (5,392)                        |                           |
| Running Costs                            | 14,057                     | (726)                                 | (1,808)                        |                           |
| Total Budget 2014/15                     | 717,044                    | (2,547)                               | (7,200)                        |                           |

## 2.1 Key Issues

From a programme perspective (Appendix B), the main financial pressures within the reported position are hospital urgent and elective care and continuing healthcare. The overspend in these areas is principally being offset through release of reserves and small under spends against Running Costs plan and GP Prescribing.

## 2.1.1 Acute Hospital Activity:

For **Sheffield Teaching Hospitals** (STH) in total we are reporting 0.4% or £449k overspend at month 4, which is a reduction from the £692K reported at Month 3. This reflects inpatient elective activity and an average case mix price approx £100 per item below plan for July.

However, contract monitoring information continues to indicate that both elective and nonelective activity will be above plan by the end of the year, which in conjunction with other elements of the contract suggests a £2.5m or 0.7% overspend by year end.

The overall number of patients on the elective waiting list at STH has slightly increased from 19,853 at the end of June to 20,467 at the end of July. STH have submitted revised elective plans in response to the RRT initiative announced in June 2014 and the CCG expects significant elective activity to be undertaken by STHFT during M5 and M6 in response to the extra national funding and this should realise a sizeable reduction on the reported list by the end of M6. How much of the c£3.6m funding available for this initiative

will relate to CCG as opposed to specialised activity commissioned by NHS England has still to be confirmed and an important risk which the CCG contracting team is monitoring is the need for further elective "catch up" activity beyond September.

In terms of urgent care, the cost of non-elective admissions is £1.39m (4.5%) above plan having reduced budgets for urgent care QIPP of £1.1m year to date. Proposals for reducing un-necessary admissions and length of stay as agreed through system resilience are not yet reflected in the financial information in the attached appendices.

Monitoring at month 4 for the **Sheffield Children's** contract indicates an under spend of £381k due to elective activity being significantly lower than plan, although the trust is still validating its data due to issues with the introduction of its new Patient Administration System. The Trust expects to catch up on surgical activity and the additional activity relating to the delivery of the national 18 week initiative commenced at the beginning of August. However, the year to date underperformance on medical elective activity is unlikely to be "recovered" and this means that despite A&E, Non Elective admissions and High Cost drugs continuing above plan we have forecast an overall underspend of £170k by year end.

2.1.2 We are continuing to see over performance on the emergency **Ambulance Service** contract with Yorkshire Ambulance Service (YAS) although this has reduced in percentage terms in the last two months leading to an improved year end overspend of £421k. **NHS 111 Service** provided by YAS is showing activity slightly above plan but within the reserve held by the CCG for increases in year and hence we are able to show a small (£51k) forecast year end under spend.

2.1.3 **Continuing Health Care** (CHC): Overall the forecast overspend is circa £1.3m as per last month. There has been a small reduction in forecast spend on CHC which has been offset by an adverse movement on Funded Nursing Care (FNC) as people are reviewed as part of the National Framework process and appropriate eligibility is determined. Within the CHC budget, expenditure on palliative care has increased compared to the previous financial year.

2.1.4 Actual **Prescribing** expenditure for June was slightly higher (£109k) than the local derived estimate of c£7.0m. For the second month in a row there has been an increase in the cost per item from £6.79 to £6.84 in June. (Due to the large volumes of items prescribed each year a 10p change in average price per item can change the forecast for a full year by £1m.) It is expected that the cost per item will continue to increase in quarter 2 to reflect the change in Cat M prices. As a result, although reporting a year to date under spend of £307k, the forecast year end under spend has been held at £337k. The Business Services Agency has yet to release profile percentages for 2014/15 but updated local scenarios have been modelled suggesting between breakeven and a £1.2m underspend.

## 2.1.5 Quality Innovation, Productivity & Prevention (QIPP)

The table below outlines the current position in relation to savings secured against each of the QIPP programme lines.

| Programme                                 | Net     | Net     | Net     | Net      |
|---|---------|---------|---------|----------|
|   | Savings | Savings | Savings | Variance |
|   | Plan    | Plan    | Actual  | (YTD)    |
|   | (YTD)   | (YTD)   | (YTD)   |          |
|   | £'000   | £'000   | £'000   | £'000    |
| Reducing Variations in Elective Care      | (1,258) | (204)   | (176)   | 29       |
| Urgent Care                               | (2,742) | (577)   | (363)   | 214      |
| Effective Use of Medicines                | (500)   | (64)    | (64)    | 0        |
| Continuing Health Care & End of Life Care | (500)   | (167)   | (167)   | 0        |
| Total                                     | (5,000) | (1012)  | (769)   | 243      |

The year to date net savings achieved are £769k against a plan of £1,012k resulting in an adverse variance of £242k which is a 24% variance against plan which makes us Amber on NHS England's performance 'Dash board' ratings for month 4.

We have reported elective care, effective use of medicines and continuing healthcare programmes broadly on plan at the end of month 4.

- For Elective Care this is possible because we have largely only profiled savings achieved through contract negotiations into Q1. Delivery will be much more challenging to sustain when the profile brings in other schemes if these do not come on line as planned. We know already there is slippage on some schemes and hence further work is required by the elective portfolio team.
- Effective use of medicines programme is delivering well and may produce additional savings.
- We have reported CHC on plan largely because we have secured systems resilience funding to recognise the direct adverse consequences of the discharge flow schemes on delivery of CHC QIPP that is the significant delays in nurse assessors to carry out 3 and 12 month reviews due to prioritising initial assessments. We are working with CSU to bring reviews back towards the 2014/15 planned numbers as this is crucial to overall delivery of the QIPP savings. We have recently agreed with SHSC and SCC an approach to S117 reviews which we are hopeful will generate savings towards the QIPP target later in the year.

The level of planned urgent care savings (£577k in month 4) was split between a reduction in excess bed days and in non-elective admissions. At month 4 the level of excess bed days has reduced above the planned level. Overall admissions are significantly over plan. This will be due to a complex set of factors and it remains very difficult to isolate and estimate the positive impact of the particular investment schemes made through Right First Time and included in the QIPP programme. However, it seems fair to make an estimate of the impact of the schemes.

## 2.1.6 2.5% Non-Recurrent Reserve:

At month 4 we have deployed £9.1m of the £17.3m into relevant commissioning contracts. £2.7m of the budget continues to be held as a reserve for CHC retrospective claims as required by NHS England. In respect of the balance of c£5.5m this has been assigned for specific issues but is largely being held back in reserves at this stage of the year as part of managing financial risk. This is important in the context that we have already deployed most of our £4m general contingency reserve to cover our current assessment of year end overspends.

## 2.1.7 General Contingency Reserve:

Given the forecast pressures in relation to Sheffield Teaching Hospitals acute activity and CHC spend, the majority of the £4m contingency reserve is currently shown as being required to offset these potential overspends.

#### 2.1.8 Running Costs:

The position against the £14.1m running cost allocation is summarised in the table below. There have been no major changes since last month.

| Category                      | Annual  | Year to          | Forecast | Forecast |
|-------------------------------|---------|------------------|----------|----------|
|                               | Budget  | Date<br>Variance | Variance | Variance |
|                               | C'0000  |                  | C'000a   | 0/       |
|                               | £'000s  | £'000s           | £'000s   | %        |
| Pay                           | 5,710   | (200)            | (359)    | -6.3%    |
| Non Pay                       | 6,959   | (22)             | 58       | 0.8%     |
| Income                        | (1,089) | (2)              | (7)      | -0.6%    |
| Running Costs Reserve         | 977     | 0                | 0        | -        |
| Running Costs Planned Surplus | 1,500   | (500)            | (1,500)  | -100.0%  |
| Running Cost Budget           | 14,057  | (724)            | (1,808)  | -12.9%   |

#### 3. Delivery of Cash Position

It is expected that the CCG will be notified by NHS England of its cash drawdown limit in September. The total cash used to the end of July was £205.9m, against the requested cash drawdown and other income sources of £208.7m. The closing bank balance of £2.8m is a £0.7m reduction on the previous month. The new internal cash forecasting model aims is to reduce the monthly closing balance to c£1m to support national cash management.

#### 4. Key Budget Movements

In line with the Scheme of Delegation the Governing Body is required to sign off all budget movements over £2m. There have been no budget movements over £2m actioned in month 4.

#### 5. Recommendations

The Governing Body is asked to consider the risks and challenges to delivery of the financial plan based on month 4 results.

Paper prepared by: Jackie Mills, Deputy Director of Finance, Brian Richards, Senior Finance Manager

On behalf of: Julia Newton, Director of Finance

August 2014

#### Appendix A

#### NHS Sheffield Clinical Commisisoning Group Finance Report 2014/15 - Financial Position for Period Ending 31 July 2014

|                                       | Year to Date: July |             |             | Year End Forecast Out-turn |         |          |           | Forecast  |            |
|---------------------------------------|--------------------|-------------|-------------|----------------------------|---------|----------|-----------|-----------|------------|
|                                       | Budget             | Expenditure | Varia       | nce                        | Budget  | Forecast | Varia     | nce       | Variance @ |
|                                       |                    |             | Over (+)/ l | Jnder(-)                   |         |          | Over (+)/ | Under(- ) | Month 3    |
|                                       | £'000s             | £'000s      | £'000s      | %                          | £'000s  | £'000s   | £'000s    | %         | £'000s     |
| PROGRAMME COSTS                       |                    |             |             |                            |         |          |           |           |            |
| Revenue Resource Limit                | 229,793            | 229,793     | 0           | 0%                         | 702,987 | 702,987  | 0         | 0%        | 0          |
| EXPENDITURE                           |                    |             |             |                            |         |          |           |           |            |
| Acute Hospital Care                   |                    |             |             |                            |         |          |           |           |            |
| Elective                              | 51,093             | 50,595      | (498)       | -1%                        | 152,781 | 152,992  | 211       | 0%        | 647        |
| Urgent care                           | 44,633             | 45,772      | 1,139       | 3%                         | 134,009 | 136,886  | 2,876     | 2%        | 3,150      |
| Other Acute Care / Ambulance Services | 27,680             | 27,129      | (552)       | -2%                        | 82,786  | 82,717   | (69)      | 0%        | (173)      |
|                                       | 123,406            | 123,495     | 89          |                            | 369,576 | 372,595  | 3,018     | 1%        | 3,624      |
| Mental Health & Learning Disabilities |                    |             |             |                            |         |          |           |           |            |
| Mental Health & Learning Disabilities | 27,034             | 26,936      | (99)        | 0%                         | 81,151  | 81,020   | (131)     | 0%        | (94)       |
| Primary & Community Services          |                    |             |             |                            |         |          |           |           |            |
| Elective Community Care               | 16,961             | 16,927      | (35)        | 0%                         | 50,921  | 51,009   | 88        | 0%        | (7)        |
| Urgent Community Care                 | 2,662              | 2,702       | 40          | 1%                         | 7,786   | 7,721    | (66)      | -1%       | 0          |
| Intermediate Care & Reablement        | 8,404              | 8,404       | 0           | 0%                         | 25,213  | 25,213   | 0         | 0%        | 0          |
| Long Term Care and End of Life        | 19,111             | 19,575      | 464         | 2%                         | 57,351  | 58,742   | 1,391     | 2%        | 1,264      |
| Prescribing                           | 30,314             | ,           | (380)       | -1%                        | 91,825  | 91,416   | (409)     | 0%        | (409)      |
|                                       | 77,453             | 77,541      | 89          | 0%                         | 233,096 | 234,100  | 1,004     | 0%        | 848        |
| Reserves                              |                    |             |             |                            |         |          |           |           |            |
| Reserves                              | 1,900              | 0           | (1,900)     | -100%                      | 19,164  | 9,881    | (9,283)   | -48%      | (9,763)    |
| TOTAL EXPENDITURE - PROGRAMME COSTS   | 229,793            | 227,972     | (1,821)     | -1%                        | 702,987 | 697,595  | (5,392)   | -1%       | (5,384)    |
| (UNDER)/OVER SPEND - Programme Costs  | 0                  | (1,821)     | (1,821)     |                            | 0       | (5,392)  | (5,392)   |           | (5,384)    |

| RUNNING COSTS ALLOWANCE            |       |       |               |        |         |           |        |         |
|------------------------------------|-------|-------|---------------|--------|---------|-----------|--------|---------|
| Running Cost Funding               | 4,664 | 4,664 | 0 0%          | 14,057 | 14,057  | 0         | 0%     | 0       |
| Total Running Cost Expenditure     | 4,664 | 3,938 | (726) -16%    | 14,057 | 12,249  | (1,808)   | -13%   | (1,815) |
| (UNDER)/OVER SPEND - Running Costs | 0     | (726) | (726) #DIV/0! | 0      | (1,808) | (1,808) # | DIV/0! | (1,815) |

| TOTAL                  |         |         |         |     |         |         |         |     |         |
|------------------------|---------|---------|---------|-----|---------|---------|---------|-----|---------|
| Revenue Resource Limit | 234,456 | 234,456 | 0       | 0%  | 717,044 | 717,044 | 0       | 0%  | 0       |
| Expenditure            | 234,456 | 231,910 | (2,546) | -1% | 717,044 | 709,844 | (7,200) | -1% | (7,200) |
| TOTAL                  | 0       | (2,546) | (2,546) |     | 0       | (7,200) | (7,200) |     | (7,200) |

| RESOURCE LIMIT ALLOCATIONS                            |           | Revenue     |         |
|---|-----------|-------------|---------|
|   | Confirmed | Anticipated | Total   |
|   | £'000s    | £'000s      | £'000s  |
| Opening Limits  |           |             |         |
| Programme Costs                                       | 702,936   |             | 702,936 |
| Paediatric insulin pumps & consumables                | (173)     |             | (173)   |
| Transfer of PH costs in the maternity pathway payment | 224       |             | 224     |
| Month 3 Programme Costs Resource Limit                | 702,987   | 0           | 702,987 |
| Running Costs   | 14,057    |             | 14,057  |
| Changes since last month:                             | 0         |             | 0       |
| Month 3 Running Cost Resource Limit                   | 14,057    | 0           | 14,057  |
| CLOSING LIMITS  | 717,044   | 0           | 717,044 |

| Cash Limits |             |        |  |  |  |  |  |
|-------------|-------------|--------|--|--|--|--|--|
| Confirmed   | Anticipated | Total  |  |  |  |  |  |
| £'000s      | £'000s      | £'000s |  |  |  |  |  |
| tbc         | tbc         | 0      |  |  |  |  |  |
|             |             |        |  |  |  |  |  |
|             |             |        |  |  |  |  |  |
|             |             | 0      |  |  |  |  |  |
|             |             |        |  |  |  |  |  |
| 0           | 0           | 0      |  |  |  |  |  |

#### Appendix B

#### NHS Sheffield Clinical Commisisoning Group

Finance Report 2014/15 - Financial Position for Period Ending 31 July 2014

|  |            |              |               |            |                |                |                       |           | Forecast  |
|--|------------|--------------|---------------|------------|----------------|----------------|-----------------------|-----------|-----------|
|  |            | Year to Date | e: Julv       |            | Ye             | n              | Variance @<br>Month 3 |           |           |
|  | Budget     | Expenditure  |               |            | Budget         | Forecast       |                       |           | Wonth 5   |
|  | 3          |              | er (+)/ Under | (- )       |                |                | er (+)/ Under         | (- )      |           |
|  | £'000s     | £'000s       | £'000s        | %          | £'000s         | £'000s         | £'000s                | %         | £'000s    |
|  |            |              |               |            |                |                |                       |           |           |
| PROGRAMME COSTS  |            |              |               |            |                |                |                       |           |           |
| Revenue Resource Limit   | 229,793    | 229,793      | 0             | 0%         | 702,987        | 702,987        | 0                     | 0%        | 0         |
| EXPENDITURE  |            |              |               |            |                |                |                       |           |           |
| Acute Hospital Care  |            |              |               |            |                |                |                       |           |           |
| Elective   |            |              |               |            |                |                |                       |           |           |
| Sheffield Teaching Hospitals NHS FT  | 41,910     | 41,865       | (45)          | 0%         | 124,967        | 125,289        | 322                   | 0%        | 553       |
| Sheffield Children's NHS FT  | 4,303      | 3,794        | (509)         | -12%       | 12,860         | 12,160         | (700)                 | -5%       | (447)     |
| Other NHS Trusts   | 1,039      | 1,074        | 35            | 3%         | 3,105          | 3,161          | 56                    | 2%        | 56        |
| ISTC & Extended Choice   | 2,540      | 2,638        | 98            | 4%         | 7,605          | 8,219          | 614                   | 8%        | 575       |
| IFRs & NCAs  | 1,300      | 1,224        | (77)          | -6%        | 4,244          | 4,162          | (82)                  | -2%       | (89)      |
| Elective Care  | 51,093     | 50,595       | (498)         | -1%        | 152,781        | 152,992        | 211                   | 0%        | 647       |
| Urgent care  |            |              |               |            |                |                |                       |           |           |
| Sheffield Teaching Hospitals NHS FT - Urgent                                       | 39,469     | 40,613       | 1,143         | 3%         | 118,256        | 121,143        | 2,887                 | 2%        | 3,018     |
| Sheffield Children's NHS FT - Urgent   | 3,429      | 3,504        | 75            | 2%         | 10,612         | 10,813         | 201                   | 2%        | 343       |
| Other NHS Trusts - Urgent  | 1,734      | 1,655        | (79)          | -5%        | 5,141          | 4,930          | (211)                 | -4%       | (211)     |
| Urgent Care  | 44,633     | 45,772       | 1,139         | 3%         | 134,009        | 136,886        | 2,876                 | 2%        | 3,150     |
| Other Acute Care / Ambulance Services  |            |              |               |            |                |                |                       |           |           |
| eg critical care, cost per case, block   | 40.000     | 10.010       | (000)         | 40/        | 50.004         | 57.000         | (0.40)                | 404       | (1.000)   |
| Sheffield Teaching Hospitals NHS FT - Other<br>Sheffield Children's NHS FT - Other | 19,609     | 18,916       | (693)         | -4%        | 58,664         | 57,822         | (842)                 | -1%       | (1,033)   |
| Other NHS Trusts - other   | 535<br>515 | 602<br>587   | 67<br>72      | 13%<br>14% | 1,656<br>1,403 | 2,026<br>1,488 | 370<br>85             | 22%<br>6% | 440<br>87 |
| ISTC & Extended Choice - other   | 105        | 50           | (55)          | -52%       | 315            | 275            | (40)                  | -13%      | (34)      |
| Ambulance Services   | 6,916      | 6,974        | (33)          | -52 %      | 20,748         | 21,106         | . ,                   | -13%      | 367       |
| Other Acute Care   | 27,680     | 27,129       | (552)         | -2%        | 82,786         | 82,717         | (69)                  | 0%        | (173)     |
|  |            |              | ()            |            |                | ,              | (**)                  |           | (         |
| Mental Health & Learning Disabilities  |            |              |               |            |                |                |                       |           |           |
| Sheffield Health and Social Care NHS FT  | 24,668     | 24,668       | 0             | 0%         | 74,003         | 74,003         | 0                     | 0%        | 0         |
| Sheffield Children's NHS FT - CAMHs  | 1,093      | 1,079        | (14)          | -1%        | 3,279          | 3,238          | (41)                  | -1%       | (36)      |
| Local Authority via S256 and S75   | 537        | 537          | 0             | 0%         | 1,611          | 1,611          | 0                     | 0%        | 0         |
| IFRs MH + Other MH contracts + Vol Sector MH                                       | 737        | 652          | (85)          | -11%       | 2,258          | 2,168          | (90)                  | -4%       | (58)      |
| Mental Health & Learning Disabilities  | 27,034     | 26,936       | (99)          | 0%         | 81,151         | 81,020         | (131)                 | 0%        | (94)      |

| Primary & Community Services (including Urgent Care)<br>Elective Care |               |                      |                      |                     |                        |                        |               |                  |               |
|---|---------------|----------------------|----------------------|---------------------|------------------------|------------------------|---------------|------------------|---------------|
|   |               |                      |                      |                     |                        |                        |               |                  |               |
| Sheffield Teaching Hospitals NHS FT - Community Services Contract     | 11,509        | 11,533               | 24                   | 0%                  | 34,860                 | 34,933                 | 73            |                  | 24            |
| Sheffield Children's NHS FT - Community Services Contract             | 1,612         | 1,612                | 0                    | 0%                  | 4,835                  | 4,835                  | 0             | 0%               | 0             |
| Other Community incl voluntary sector                                 | 655           | 645                  | (10)                 | -2%                 | 1,741                  | 1,713                  | (28)          | -2%              | (47)          |
| Locally Commissioned Services   | 2,205         | 2,222                | 17                   | 1%                  | 6,644                  | 6,706                  | 62            | 1%               | 17            |
| Local Authority - S256 and S75 arrangements                           | 229           | 230                  | 0                    | 0%                  | 688                    | 688                    | 0             | 0%               | 0             |
| Other Commissioning   | 584           | 547                  | (37)                 | -6%                 | 1,650                  | 1,641                  | (9)           | -1%              | 9             |
| PC Development Nurses   | 168           | 138                  | (29)                 | -18%                | 503                    | 493                    | (10)          | -2%              | (10)          |
| Elective Community Care   | 16,961        | 16,927               | (35)                 | 0%                  | 50,921                 | 51,009                 | 88            | 0%               | (7)           |
| Urgent Care   |               |                      |                      |                     |                        |                        |               |                  |               |
| Primary Care Access Centre  | 924           | 981                  | 57                   | 6%                  | 2,771                  | 2,757                  | (15)          | -1%              | 0             |
| 111   | 449           | 432                  | (17)                 |                     | 1,147                  | 1,096                  | (51)          |                  | 0             |
| Out of Hours  | 1,289         | 1,289                | ()                   | 0%                  | 3,868                  | 3,868                  | (0.)          | 0%               | 0             |
| Urgent Community Care   | 2,662         | 2,702                | 40                   |                     | 7,786                  | 7,721                  | (66)          | -1%              | 0             |
| Intermediate Care & Reablement  |               |                      |                      |                     |                        |                        |               |                  |               |
|   |               |                      |                      |                     |                        |                        |               |                  |               |
| Sheffield Teaching Hospitals NHS FT - Comm. and Bed based Care        | 7,046         | 7,046                | 0                    |                     | 21,138                 | 21,138                 | 0             | 0%               | 0             |
| Local Authority - S256 eg STIT  | 780           | 780                  | 0                    |                     | 2,339                  | 2,339                  | 0             | 0%               | 0             |
| Section 75 Community Equipment Pooled Budget                          | 579           | 579                  | 0                    | 0%                  | 1,736                  | 1,736                  | 0             | 0%               | 0             |
| Intermediate Care   | 8,404         | 8,404                | 0                    | 0%                  | 25,213                 | 25,213                 | 0             | 0%               | 0             |
| Long Term Care and End of Life  |               |                      |                      |                     |                        |                        |               |                  |               |
| Continuing Care   | 14,680        | 15,067               | 387                  | 3%                  | 44,041                 | 45,202                 | 1,161         | 3%               | 1,341         |
| Funded Nursing Care   | 1,846         | 1,897                | 51                   | 3%                  | 5,537                  | 5,691                  | 154           | 3%               | (13)          |
| St Lukes Hospice  | 832           | 837                  | 5                    | 1%                  | 2,495                  | 2,511                  | 16            | 1%               | 16            |
| Continuing Healthcare Assessments                                     | 491           | 491                  | 0                    | 0%                  | 1,492                  | 1,492                  | 0             | 0%               | (18)          |
| Sheffield Teaching Hospitals NHS FT - EOL and LTC Teams               | 1,262         | 1,282                | 20                   | 2%                  | 3,785                  | 3,846                  | 61            | 2%               | (62)          |
| Long Term Care  | 19,111        | 19,575               | 464                  | 2%                  | 57,351                 | 58,742                 | 1,391         | 2%               | 1,264         |
|   |               |                      |                      |                     |                        |                        |               |                  |               |
| GP Prescribing  | 20.027        | 20 624               | (207)                | 10/                 | 00.664                 | 00 227                 | (227)         | 0%               | (227)         |
| Prescribing   | 29,927        | 29,621               | (307)                |                     | 90,664                 | 90,327                 | (337)         | 0%<br>-6%        | (337)         |
| Medicines Management Team Prescribing                                 | 387<br>30,314 | 313<br><b>29,934</b> | (74)<br>(380)        | -19%<br>- <b>1%</b> | 1,161<br><b>91,825</b> | 1,089<br><b>91,416</b> | (72)<br>(409) | -6%<br><b>0%</b> | (72)<br>(409) |
|   | 30,314        | 23,354               | (300)                | -170                | 31,023                 | 51,710                 | (+03)         | 0 /0             | (409)         |
| Reserves  |               |                      |                      |                     |                        |                        |               |                  |               |
| Commissioning Reserves  | 0             | 0                    | 0                    |                     | 522                    | 522                    | (0)           | 0%               | 0             |
| General Contingency Reserve   | 0             | 0                    | 0                    | #DIV/0!             | 4,701                  | 1,118                  | (3,583)       | -76%             | (4,063)       |
| Non Recurrent incl Call to Action                                     | 0             | 0                    | 0                    | #DIV/0!             | 8,241                  | 8,241                  | 0             | 0%               | 0             |
| Planned Surplus   | 1,900         | 0                    | (1,900)              | -100%               | 5,700                  | 0                      | (5,700)       | -100%            | (5,700)       |
| Reserves  | 1,900         | 0                    | (1,900)              | -100%               | 19,164                 | 9,881                  | (9,283)       | -48%             | (9,763)       |
| TOTAL EXPENDITURE - PROGRAMME COSTS                                   | 229,793       | 227,972              | (1,821)              | -1%                 | 702,987                | 697,595                | (5,392)       | -1%              | (5,384)       |
|   | ,             | ,•,•                 | (.,==1)              | . /0                |                        | ,                      | (0,002)       | . 70             | (0,004)       |
| (UNDER)/OVER SPEND - Programme Costs                                  | 0             | <mark>(1,821)</mark> | <mark>(1,821)</mark> |                     | 0                      | <mark>(5,392)</mark>   | (5,392)       |                  | (5,384)       |

| RUNNING COSTS ALLOWANCE                                |       |         |         |      |        |         |         |      |         |
|--|-------|---------|---------|------|--------|---------|---------|------|---------|
| Funding net of £1.5m transfer to commissioning budgets | 4,664 | 4,664   | 0       | 0%   | 14,057 | 14,057  | 0       | 0%   | 0       |
| EXPENDITURE  |       |         |         |      |        |         |         |      |         |
| Governing Body & Chief Officers                        | 953   | 947     | (7)     | -1%  | 2,859  | 2,838   | (21)    | -1%  | (6)     |
| Finance & Contracting                                  | 576   | 552     | (24)    | -4%  | 1,728  | 1,671   | (57)    | -3%  | (57)    |
| Operations Management                                  | 562   | 423     | (139)   | -25% | 1,691  | 1,460   | (231)   | -14% | (236)   |
| Clinical Quality & Clinical Services                   | 520   | 522     | 2       | 0%   | 1,670  | 1,596   | (74)    | -4%  | (72)    |
| Premises and Bought In Services                        | 1,164 | 1,106   | (58)    | -5%  | 3,535  | 3,604   | 68      | 2%   | 49      |
| Collaborative  | 6     | 6       | (0)     | -5%  | 96     | 103     | 7       | 7%   | 7       |
| Running Cost Reserve                                   | 383   | 383     | 0       | 0    | 977    | 977     | 0       | 0    | 0       |
| Running Cost Planned Surplus                           | 500   | 0       | (500)   |      | 1,500  | 0       | (1,500) | -1   | (1,500) |
| TOTAL EXPENDITURE - RUNNING COSTS                      | 4,664 | 3,938   | (726)   | -16% | 14,057 | 12,249  | (1,808) | -13% | (1,815) |
| (UNDER)/OVER SPEND - Running Costs                     | 0     | (726)   | (726)   |      | 0      | (1,808) | (1,808) |      | (1,815) |
| TOTAL (UNDER)/OVER SPEND                               | 0     | (2,546) | (2,546) | -    | 0      | (7,200) | (7,200) | -    | (7,200) |

NHS Sheffield Clinical Commisisoning Group Finance Report 2014/15 - Financial Position for Period Ending 31 July 2014

#### Main Provider Contracts

|        | Year to Da  |                     | Ye | ar End Fore         | ecast Out-to | urn      |       |      |           |          |
|--------|-------------|---------------------|----|---------------------|--------------|----------|-------|------|-----------|----------|
| Budget | Expenditure | Variance            |    |                     | Budget       | Forecast | Varia | ance |           |          |
|        |             | Over (+)/ Under(- ) |    | Over (+)/ Under(- ) |              |          |       |      | Over (+)/ | Under(-) |
| £'000  | £'000       | £'000               | %  |                     | £'000        | £'000    | £'000 | %    |           |          |

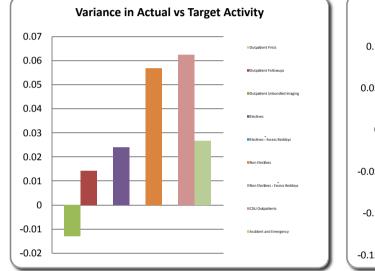
| EXPENDITURE                         |           | ·       |         |       |        |       |             | 1       |       |
|-------------------------------------|-----------|---------|---------|-------|--------|-------|-------------|---------|-------|
| Sheffield Teaching Hospitals NHS F  | г         |         |         |       |        |       |             |         |       |
| Planned Care - STH                  |           | 41,910  | 41,865  | (45)  | -0.1%  | 124,9 | 67 125,289  | 322     | 0.3%  |
| Urgent Care - STH                   |           | 39,469  | 40,613  | 1,143 | 2.9%   | 118,  | 256 121,143 | 2,887   | 2.4%  |
| Community Care - STH                |           | 18,590  | 18,614  | 24    | 0.1%   | 56,   | 01 56,174   | 73      | 0.1%  |
| Other Acute - STH                   |           | 10,413  | 9,480   | (933) | -9.0%  | 31,0  | 076 29,515  | (1,560) | -5.0% |
| High Cost Drugs - STH               |           | 4,906   | 4,906   | 0     | 0.0%   | 14,   | 14,719      | 0       | 0.0%  |
| Maternity Services                  |           | 4,290   | 4,529   | 239   | 5.6%   | 12,8  | 13,588      | 718     | 5.6%  |
| Primary Care - Out of Hours         |           | 1,271   | 1,271   | 0     | 0.0%   | 3,8   | 312 3,812   | 0       | 0.0%  |
| End of Life Care                    |           | 1,057   | 1,077   | 20    | 1.9%   | 3,1   | 70 3,231    | 61      | 1.9%  |
| Other - STH                         |           | 182     | 182     | 0     | 0.0%   |       | 547 547     | -       |       |
|                                     | Sub Total | 122,088 | 122,537 | 449   | 0.4%   | 365,  | 518 368,018 | 2,500   | 0.7%  |
| Sheffield Children's NHS FT         |           |         |         |       |        |       |             |         |       |
| Planned Care - SCH                  |           | 4,303   | 3,794   | (509) | -11.8% | 12,8  | 12,160      | (700)   | -5.4% |
| Urgent Care - SCH                   |           | 3,429   | 3,504   | 75    | 2.2%   | 10,6  | 612 10,813  | 201     | 1.9%  |
| Community Care - SCH                |           | 1,492   | 1,492   | 0     | 0.0%   | 4,4   | 4,477       | 0       | 0.0%  |
| Mental Health Services - SCH        |           | 1,093   | 1,079   | (14)  | -1.3%  | 3,2   | 3,238       | (41)    | -1.3% |
| Other Acute - SCH                   |           | 336     | 370     | 34    | 10.1%  | 1,0   | 1,211       | 152     | 14.4% |
| High Cost Drugs - SCH               |           | 199     | 232     | 33    | 16.6%  |       | 597 815     | 218     | 36.5% |
| Other (incl. Safeguarding)          |           | 119     | 119     | 0     | 0.0%   | :     | 358 358     | -       |       |
|                                     | Sub Total | 10,972  | 10,591  | (381) | -3.5%  | 33,2  | 243 33,073  | (170)   | -0.5% |
| Sheffield Health and Social Care NH | IS FT     |         |         |       |        |       |             |         |       |
| Mental Health Services - SHSC       |           | 23,345  | 23,345  | 0     | 0.0%   | 70,0  | 70,034      | 0       | 0.0%  |
| Learning Disabilities               |           | 1,323   | 1,323   | 0     | 0.0%   | 3,9   | 969 3,969   | 0       | 0.0%  |
| Community Equipment Service         |           | 579     | 579     | 0     | 0.0%   | 1,    | 736 1,736   | 0       | 0.0%  |
|                                     | Sub Total | 25,246  | 25,246  | 0     | 0.0%   | 75,7  | 739 75,739  | 0       | 0.0%  |
|                                     |           | 158,306 | 158,374 | 68    | 0.0%   | 474,4 | 476,830     | 2,330   | 0.5%  |

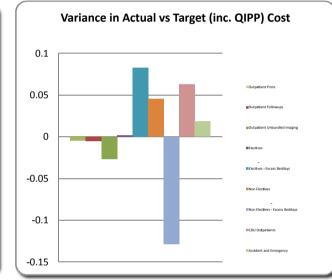
#### Appendix D

## Sheffield CCG Commissioned Activity and Costs - July 2014

MFF Uplift Applied to Contract Monitoring Costings at 2.9422% for PbR Activity Only Includes PbR and Non-Pbr Activity (and CDU (A&E) activity) Includes Financial Adjustments and QIPP

#### Sheffield Teaching Hospitals NHS FT





| Speciality Group               | Year to Date<br>Activity Plan | Year to Date<br>Actual<br>Activity | Variance |       | Year to Date<br>Budget | Actual<br>Expenditure | Varia  | nce    |        |
|--------------------------------|-------------------------------|------------------------------------|----------|-------|------------------------|-----------------------|--------|--------|--------|
|                                |                               |                                    | Activity | %     |                        | £'000s                | £'000s | £'000s | %      |
| Outpatient Firsts              | 43,748                        | 43,178                             | -570     | -1.3% |                        | 6,588                 | 6,560  | - 28   | -0.4%  |
| Outpatient Followups           | 110,005                       | 111,581                            | 1,576    | 1.4%  |                        | 9,861                 | 9,813  | - 48   | -0.5%  |
| Outpatient Unbundled Imaging   |                               |                                    |          |       |                        | 1,372                 | 1,335  | - 37   | -2.7%  |
| Electives                      | 22,196                        | 22,730                             | 534      | 2.4%  |                        | 21,333                | 21,377 | 44     | 0.2%   |
| Electives - Excess Beddays     |                               |                                    |          |       |                        | 278                   | 301    | 23     | 8.3%   |
| Non Electives                  | 17,104                        | 18,077                             | 973      | 5.7%  |                        | 30,674                | 32,063 | 1,389  | 4.5%   |
| Non Electives - Excess Beddays | 5                             |                                    |          |       |                        | 2,786                 | 2,427  | - 359  | -12.9% |
| CDU Outpatients                | 8,695                         | 9,238                              | 543      | 6.2%  |                        | 478                   | 508    | 30     | 6.3%   |
| Accident and Emergency         | 44,765                        | 45,963                             | 1,198    | 2.7%  |                        | 4,519                 | 4,602  | 83     | 1.8%   |
| Total                          | 246,513                       | 250,767                            | 4,254    | 1.7%  |                        | 77,889                | 78,986 | 1,097  | 1.4%   |