Working with you to make Sheffield HEALTHIER

NHS Sheffield Clinical Commissioning Group

Resilience Plan 17/18 Submission to NHS England - Outcome

Primary Care Commissioning Committee meeting

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Purpose of Paper

To update the Committee on the Resilience Funding outcome.

Key Issues

- Required resource to support resilience and vulnerability
- Funding outcome is less than that applied for
- Ensuring equity of resource if available
- Identifying 'vulnerability'

Is your report for Approval / Consideration / Noting

Noting.

Recommendations / Action Required by the Primary Care Commissioning Committee

The Primary Care Commissioning Committee is asked to:

1. Note the report and funding outcome

Governing Body Assurance Framework

Which of the CCG's objectives does this paper support?

2. To improve the quality and equality of healthcare in Sheffield
4. To ensure there is a sustainable, affordable healthcare system in Sheffield.

Are there any Resource Implications (including Financial, Staffing etc)?

Significant human and financial resource required to ensure sustainability of Sheffield GP practices. Finance required from NHSE to support the programme of work and local resource required to implement and support changes.

Have you carried out an Equality Impact Assessment and is it attached?
Please attach if completed. Please explain if not, why not The resilience programme support is available to all GP providers.
Have you involved patients, carers and the public in the preparation of the report?
No.

Sheffield CCG Resilience Proposal 17/18 - Outcome

1. Background

The GP Resilience Programme (GPRP) aims to deliver a ***menu of support*** that will help practices to become more sustainable and resilient by securing operational stability; developing more effective ways of working, and working towards future sustainability.

The Sheffield CCG received £150k non-recurrently in 2016/17 from the GPRP, £53.5 K directly to a small number of individual practices identified as 'vulnerable' and an additional £49 K from transformational team underspends from NHS England. This funding was utilised on a significant range of work programmes and funded training packages across the whole of General Practice in Sheffield with specific targeted support where needed.

The GPRP funding can be used to target support at groups of practices including support for local strategic planning, future vision and review of practice business models, help to identify and realise opportunities to working at scale, succession planning, facilitating premises improvements or better use of IM&T. The new guidance states that while funding is available annually, delivering support through the GPRP is recognised as an on-going process.

The Committee is asked to note this update.

2. Sheffield Resilience Programme

In March 2017 All Sheffield practices were asked to complete a resilience questionnaire as part of their Locally Commissioned Service on Neighbourhoods, part 2 supporting resilience and working at scale, 78/82 practices returned their data.

The questionnaire contained three main areas, workforce, finance, and estates with an opportunity to inform the CCG of any key issues and priorities. This data has been used to identify individual practices or groups where there are current or potentially emerging issues. The key themes were brought together to submit a bid to NHSE for Resilience Funding from the 2017/18 funding stream and the proposal was shared at the July 2017 Committee.

A plan totalling £184.5K was submitted to NHSE to support the Sheffield Resilience Programme.

It was noted and agreed at the Committee meeting in July 2017 that in the event that no resilience funding was forthcoming from NHSE via the resilience submission, then the CCG will need to prioritise the use of the Transformation Support funding to deliver the resilience programme.

3. Revised Sheffield Plan 17/18

The Sheffield CCG received the funding outcome from NHSE in September 2017 with a total allocation of £49k.

NHSE agreed to fund the elements below from the plan that was approved by Committee in July 2017:

Diagnostic Area	Agreed Funding	CCG Plan
Support approved for contribution to enable management capacity to provide targeted specialist support to practices.	£10,000	Additional GP Support Manager to provide targeted support around develop a Sheffield coding model, support peer appraisals for practice managers and mentors for ILM level 3 managers/assistant practice manager level
Support approved for the provision of workshops to enable practices to access expertise about merger planning.	£3,000	Workshop expertise planned for 2018 as a follow-up to the 2017 experts workshop event. A how to guide to mergers also under development
Support approved for workshops to enable practices to develop sustainable Primary Care and delivery of the GP Forward View.	£3,000	Practice Manager event planned for February 2018
Support approved for targeted support to practices with workforce challenges.	£11,000	Workforce modelling tool (Wessex) to be rolled out to all GP Practices.
Support approved for targeted support to practices with workforce challenges.	£17,000	Targeted resource (1k) for 17 practices with immediate (next 12 months) workforce issues.
Support approved for practice to receive Organisational Development Support.	£5,000*	MOU currently being worked up
Total	**£49,000**	

*This will go directly to the practice that applied for vulnerable practice funding 2017/18, a further practice has recently applied for funding which has provisionally been agreed also

4. Action for Primary Care Commissioning Committee / Recommendations

The Primary Care Commissioning Committee is asked to:

1. Note the report

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On behalf of: Katrina Cleary, Programme Director Primary Care
13 November 2017