

South Yorkshire and Bassetlaw Integrated Care System CEO Report

SOUTH YORKSHIRE AND BASSETLAW
INTEGRATED CARE SYSTEM

11 October 2019

Author(s)	Andrew Cash, Chief Executive, South Yorkshire and Bassetlaw Integrated Care System		
Sponsor			
Is your report for Approval / Consideration / Noting			
For noting and discussion			
Links to the STP (please tick)			
<input checked="" type="checkbox"/> Reduce inequalities	<input checked="" type="checkbox"/> Join up health and care	<input checked="" type="checkbox"/> Invest and grow primary and community care	<input checked="" type="checkbox"/> Treat the whole person, mental and physical
<input checked="" type="checkbox"/> Standardise acute hospital care	<input checked="" type="checkbox"/> Simplify urgent and emergency care	<input checked="" type="checkbox"/> Develop our workforce	<input checked="" type="checkbox"/> Use the best technology
<input checked="" type="checkbox"/> Create financial sustainability	<input checked="" type="checkbox"/> Work with patients and the public to do this		
Are there any resource implications (including Financial, Staffing etc)?			
N/A			
Summary of key issues			
This monthly paper from the South Yorkshire and Bassetlaw Chief Executive provides a summary update on the work of the South Yorkshire and Bassetlaw Integrated Care System (SYB ICS) for the month of September 2019.			
Recommendations			
The SYB Collaborative Partnership Board (CPB) and SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.			

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8 October 2019

1. Purpose

This paper from the South Yorkshire and Bassetlaw Integrated Care System Chief Executive provides an update on the work of the South Yorkshire and Bassetlaw Integrated Care System for the month of September 2019.

2. Summary update for activity during September 2019

2.1 Place Reviews: Quarter Two

Building on the learning from our approach to Place Reviews in Quarter One, the Quarter Two Reviews took place during September. Discussions during this round focused on one or two key areas on performance, allowing for a 'deeper dive' on issues that were of particular importance for Places. These included cancer waiting time standards, the referral to treatment time standard, suicide, winter and resilience and urgent and emergency care (including the four hour standard). Transformation discussions focused on extended access in primary care, winter planning, primary care strategy, population health management, and progress on the digital agenda.

2.2 South Yorkshire and Bassetlaw ICS Five Year Strategic Plan

We submitted our draft Five Year Strategic Plan narrative, alongside five year plans for finance, activity and workforce (the 'Strategic Planning Tool') and five year trajectories at ICS level for Long Term Plan (LTP) metric (the 'Strategic Planning LTP Collection template') to NHS England and Improvement on Friday 27th September.

The Plan has been developed with the SYB cross-system LTP Task and Finish Group with Place and Sector representation which has provided oversight and co-ordination throughout the process. The Plan has been informed from each Place via the Accountable Care Partnership directors with SYB ICS Programme Directors and Workstream Leads contributing from a System perspective, reviewing Place submissions, identifying gaps and consolidating or selecting material to create the SYB narrative. An LTP Finance Group has overseen the development and population of the financial model and existing regional teams co-ordinated the workforce aspect of the submission.

In addition to feedback from NHS England and Improvement on the draft Plan on October 7th, we are also meeting with ICS' and STPs from North East and Yorkshire on 2nd October as part of a peer to peer review. We are also sharing the draft Plan with the public, patients, staff and stakeholders for any further comments before our final submission on November 15th.

2.3 ICS Guiding Coalition and the Long Term Plan

Our next Guiding Coalition is scheduled for the morning of Tuesday 8th October at the Keep Moat Stadium in Doncaster where we will share the findings from the final engagement report and our draft refreshed vision in our Five Year Plan. We will pay particular focus to prevention, population health, primary care, workforce, digital and working closely with the voluntary sector. All ongoing feedback will inform the final submission of the Plan on November 15th 2019.

2.4 National and Regional ICS Leaders Update

The North East and Yorkshire STP/ICS Leaders Network met on 2nd October and focused on feedback from the NHS Executive Board meeting, preparing for winter, EU Exit, capital, CCG mergers and ICS development.

At the national STP/ICS Leaders Development event on 25th September, which was led by Amanda Pritchard, Chief Operating Officer at NHS England and Improvement, discussions included the Long Term Plan planning process, stakeholder feedback on the ICS maturity matrix, Ipsos MORI research on engaging with communities (South Yorkshire and Bassetlaw's work within the Hospital Services Review features as a positive case study) and an operating model for workforce.

2.5 Yorkshire Cancer Research support for the QUIT business case

I am pleased to share with you the good news that Yorkshire Cancer Research (YCR) Board has confirmed its support for the QUIT business case. This is a substantial investment into one of our flagship prevention work programmes, and will enable us to implement a step change across Acute and Mental Health Trusts in our work to reduce tobacco addiction.

We will now begin negotiations with YCR around the contract content, along with agreeing branding and communications arrangements, final evaluation plans and other associated requirements. This news is therefore embargoed for the time being, and I will let you know when we are in a position to make a public announcement.

2.6 National Award for South Yorkshire and Bassetlaw Healthwatches

I am delighted to let you know that the engagement work that the local Healthwatches in South Yorkshire and Bassetlaw carried out on the NHS Long Term Plan won the Healthwatch England Outstanding Achievement Award. Healthwatch Doncaster, which led the SYB approach, picked up the award on behalf of the five Healthwatches at their Annual Conference earlier this month. This is fantastic news and a great reflection of the excellent partnership working that we have in place.

2.6 Improving Outcomes for people with Respiratory Conditions

Respiratory conditions contribute significantly to inequalities in health outcomes; and non-elective admissions for respiratory conditions are the highest of any single clinical programme and have risen every year for the last seven years. There are many opportunities to improve the treatment of respiratory conditions which will impact on these outcomes and the STP/ICS leaders in the North agreed to prioritise the respiratory clinical programme to support work across the region and the requirements to improve respiratory care in the NHS Long Term Plan, specifically to:

- Detect and diagnose respiratory problems earlier;
- Provide structured education and self-management for people with newly diagnosed respiratory conditions;
- Receive and use the right medication;
- Expand access to pulmonary rehabilitation services;
- Improve the response to patients with pneumonia.

As the lead for the programme on behalf of the North STP and ICS leaders group I established a North respiratory task group across 7 ICSs, which launched in May with an event to share good practice and expertise attended by over 170 people. Since May the task group has developed a range of excellent interventions and innovative service models that could be delivered at scale across the North of England to improve care and outcomes.

The SYB ICS contribution to this work includes our Tobacco Dependency QUIT programme; developing a new approach to pulmonary rehabilitation in primary and community care that is better tailored to individuals needs and interests to improve take up and completion of the course; developing spirometry hubs across PCNs sharing skills and expertise to diagnose respiratory conditions and trialling Cognitive Behavioural Therapy (CBT) to support people to better manage their breathlessness.

2.7 Digital Hub

South Yorkshire and Bassetlaw Integrated Care System is a partner in the development of a new national cancer data hub. The hub is being created thanks to a successful multi-agency bid with Yorkshire and Humberside awarded part of a £4.5million pledge by the government to set up the hub.

DATA-CAN – The Health Data Research UK Hub for Cancer – will work with patients across the UK to bring their clinical data together and use this data to help develop improved cancer treatments, give patients faster access to clinical trials, and understand how we can improve NHS cancer services. The Hub will be supported by patients, charities, clinicians, academic and industry-based researchers and innovators, and will involve cancer hospitals across the UK.

DATA-CAN aims to transform the ability of researchers to use high-quality cancer data, while ensuring all data is held securely and patients can decide how their data might be used. It is one of seven Health Data Research Hubs being set up across the UK to speed up research for new medicines and treatments, support quicker diagnoses and potentially save lives.

The Health Data Research Hubs are part of a four-year £37million investment from the Government Industrial Strategy Challenge Fund (ISCF), led by UK Research and Innovation, to create a UK-wide system for the safe and responsible use of health-related data on a large scale. Partners working with South Yorkshire and Bassetlaw Integrated Care System include West Yorkshire and Harrogate ICS, Humber, Coast and Vale STP, University College London Partners, Queen's University Belfast also representing partners in Wales, Genomics England and IQVIA.

2.7 Performance Scorecard

The attached scorecards show our collective position at September 2019 (using predominantly August 2019 data) as compared with other areas in the North of England and also with the other nine advanced ICSs in the country.

We have seen an improvement in the 31 day Cancer standard and many of the standards have seen improved performance, but they are unfortunately still below the standards. Performance remains below the line on the other NHS Constitutional Standards except Improving Access to Psychological Therapies (IAPT) recovery and Early Intervention in Psychosis (EIP). Referral to Treatment (RTT), A&E and Cancer waiting times continue to be areas of system-wide focus where we are looking at collectively improving performance.

At month 5 all organisations are on plan and are forecasting to achieve plan; although there remain some risks to full year delivery.

2.8 NHS Long Term Plan Legislative Proposals

The NHS Long Term Plan included suggested changes to the law to help implement the Plan. In Spring, NHS staff, partner organisations and interested members of the public were invited to give their views on the proposals. [The NHS has now published its response](#) to the views it received during engagement and set out its recommendations to Government and Parliament for an NHS Bill. This Bill could help deliver improved patient care by removing barriers and promoting collaboration between NHS organisations and their partners.

Andrew Cash
Chief Executive, South Yorkshire and Bassetlaw Integrated Care System

Date 3 October 2019

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How are we doing? An overview

Key performance report: September 2019 (using predominantly July/August data)



	A&E (95%) August data	RTT (92%) July data	Diagnostics 6 weeks July data	2ww (93%) July data	2ww breast (93%) July data	31 day (96%) July data	62 day (85%) July data	EIP (50%) June data	IAPT Access 4.75% Q4 June data	IAPT Recovery (50%) June data
South Yorkshire and Bassetlaw	88.0	91.3	0.4	92.0	83.7	97.3	79.9	80.0	4.7	53.3
Greater Manchester	●	●	●	●	●	●	●	●	●	●
Bucks, Oxfordshire and Berkshire West	●	●	●	●	●	●	●	●	●	●
Frimley Health	●	●	●	●	●	●	●	●	●	●
Dorset	●	●	●	●	●	●	●	●	●	●
Nottinghamshire	●	●	●	●	●	●	●	●	●	●
Blackpool & Fyde - Lancashire and S.Cumbria	●	●	●	●	●	●	●	●	●	●
Milton Keynes, Bedfordshire & Luton	●	●	●	●	●	●	●	●	●	●
Gloucestershire	●	●	●	●	●	●	●	●	●	●

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South Yorkshire and Bassetlaw	88.0	91.3	0.4	92.0	83.7	97.3	79.7	80.0	4.7	53.3
Greater Manchester	●	●	●	●	●	●	●	●	●	●
Cheshire and Merseyside	●	●	●	●	●	●	●	●	●	●
Cumbria and North East	●	●	●	●	●	●	●	●	●	●
Humber, Coast and Vale	●	●	●	●	●	●	●	●	●	●
Lancashire and South Cumbria	●	●	●	●	●	●	●	●	●	●
West Yorkshire	●	●	●	●	●	●	●	●	●	●

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How are we doing? An overview

Key performance report: September 2019 (using predominantly June/July data)



Place*	A&E (95%) August 2019 data	RTT (92%) July 2019 data	Diagnostics 6 weeks July 2019 data	2ww (93%) July 2019 data	2ww breast (93%) July 2019 data	31 day (96%) July 2019 data	62 day (85%) July 2019 data	EIP (50%) July 2019 data	IAPT Access 4.75% Q4) June 2019 data	IAPT Recovery (50%)
Barnsley CCG	Red	Green	Green	Red	Red	Green	Red	Green	Red	Green
Barnsley Hospital	Red	Green	Green	Red	Red	Green	Green			
Bassetlaw CCG	Red	Red	Red	White	White	Red	Red	Green	Green	Green
Doncaster CCG	Red	Red	Green	White	White	Green	Red	Green	Red	Green
DBH	Red	Red	Green	White	White	Green	Red			
Rotherham CCG	White	Green	Green	Red	Red	Green	Red	Green	Red	Green
Rotherham Hospital	White	Green	Green	Red	Red	Green	Red			
Sheffield CCG	Red	Green	Green	Green	Green	Red	Green	Green	Green	Green
Sheffield Children's	Green	Green	Green	Green	White	Green	White			
STH	Red	Green	Green	Green	Green	Green	Red			

*Data based on CCG and Acute Trust performance



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