

Better Care Fund Annual Report**Governing Body meeting****1 July 2021**

Author(s)	Jennie Milner, Deputy Director of Planning and Commissioning
Sponsor Director	Sandie Buchan, Director of Commissioning Development
Purpose of Paper	
<p>The purpose of the paper is to provide the annual update to the Governing body on:</p> <ul style="list-style-type: none"> • Progress on the Better Care Fund programmes against the 2019/20 better care fund plan; • Performance against the agreed Better Care Fund Key Performance Indicators (KPIs); • The financial performance of the Better Care Fund Pooled budget for 2020-21; • Better Care Fund programme budget and high-level plans for 2020/21. 	
Key Issues	
<p>The Better Care Fund (BCF) is a programme spanning both the NHS and Local Government that seeks to join-up health and care services; empowering people to manage their own health and wellbeing and to live independently in their communities for as long as possible.</p> <p>Over the last six years the programme has brought together a substantial integrated care budget, providing the opportunity to establish and deliver a range of transformation initiatives. The Accountable Care Partnership Board provides overall leadership, with representatives that sit on the Board from Sheffield CCG, Sheffield City Council, Primary Care Sheffield, Sheffield Teaching Hospital FT, Sheffield Care Trust FT, Sheffield Children's Trust and Voluntary Action Sheffield.</p> <p>The BCF supports delivery of the ambitions of the Sheffield Joint Health and Wellbeing Strategy, Shaping Sheffield and the NHS Long Term Plan ambitions. Well established programmes have been aligned to the Accountable Care Partnership to ensure system wide ownership and deliver of transformation plans.</p> <p>Building on the partnerships, that have become well established, we will improve outcomes and personal experience. Its aim is to continue to support the delivery of the current Joint Health and Wellbeing Strategy 2019-2024:</p> <ul style="list-style-type: none"> • Starting Well <ul style="list-style-type: none"> ○ Every child achieves a level of development in their early years for the best start in life; ○ Every child is included in their education and can access their local school; ○ Every child and young person has a successful transition to independence. • Living Well <ul style="list-style-type: none"> ○ Everyone has access to a home that supports their health; ○ Everyone has a fulfilling occupation and the resources to support their needs; ○ Everyone can safely walk or cycle in their local area regardless of age or ability. 	

- **Ageing Well**

- Everyone has equitable access to care and support shaped around them;
- Everyone has the level of meaningful social contact that they want;
- Everyone lives the end of their life with dignity in the place of their choice.

With integrated commissioning at the heart of our plans, our focus in 2021/22 will be to deliver the agreed programmes of work aligned with the delivery of our joint commissioning priorities and the Shaping Sheffield plan.

We aim to make better decisions about how we manage the increasing demand, distributing funding across health and social care to deliver care and intervention in ways that achieve the best health and wellbeing outcomes for the people of Sheffield. The establishment of the Joint Commissioning Committee in 2019 between Sheffield City Council and Sheffield Clinical Commissioning Group, as part of the Accountable Care Partnership, is a key enabler of our success.

Is your report for Approval / Consideration / Noting

The purpose of this paper is to provide the Governing Body with an update on:

- Progress on the Better Care Fund programmes against the 2020/2021 plan;
- Performance against the agreed Better Care Fund Key Performance Indicators (KPI's);
- The financial performance of the Better Care Fund Pooled budget for 2020/21;
- Better Care Fund programme budget and high-level plans for 2021/22.

Recommendations / Action Required by Governing Body

The Governing Body is asked to:

1. note the update on the Programme;
2. note the outturn budget for 2020/21;
3. note the development of the joint commissioning plan;
4. note the delayed NHS England (NHSE) guidance and final template for the 2021/22 plan;
5. note the proposed budget and priorities for 2021/22

What assurance does this report provide to the Governing Body in relation to Governing Body Assurance Framework (GBAF) objectives?

Which of the CCG's Objectives does this paper support?

- Reduce the impact of health inequalities on peoples' health and wellbeing through working with Sheffield City Council and partners.
- Lead the improvement of quality of care and standards
- Bring care closer to home
- Improve health care sustainability and affordability

Description of Assurances for Governing Body

Principle Risk 4.2: Joint Commissioning arrangements (to encompass existing BCF) do not progress sufficiently to allow the release of savings across the system, to support transfer of funding to ensure sustainable social and community care.

Assurances in place:

Minutes of Joint Committee and Executive Management meetings. Updates monthly to Executive Management Group and Governing Body.

Description of Assurances for Governing Body

- Minutes of the Joint Commissioning Committee and Executive Management Team meetings.

Are there any Resource Implications (including Financial, Staffing etc)?

Yes, there is a focus of clinical and managerial time on priority projects.

Have you carried out an Equality Impact Assessment and is it attached?

Not required. Individual programmes and projects will undertake assessment as part of their implementation process as appropriate.

Have you involved patients, carers and the public in the preparation of the report?

Both the CCG and Local Authority have contributed to the production of this document via the Executive Teams, Work-stream Leads and Executive Management Group.

Working with you to make Sheffield

HEALTHIER



Sheffield

Clinical Commissioning Group

Better Care Fund 2020-21 Annual Report

The Better Care Fund



NHS Sheffield CCG

Governing Body

1 July 2021

Better Care Fund

What is the Better Care Fund?

- The better care fund is a national programme that requires Local Authorities and CCGs to pool defined budgets through a section 75 arrangement to support the integration of care.
- In Sheffield our Better Care Fund goes beyond the minimum contributions and our programmes extend to include many other areas of work that benefit from joint decision making and are commissioned through pooling budgets.



Better Care Fund Plan

The Better Care Fund Narrative Plan, described how Sheffield commissioners work towards a single budget for health and social care.

Ambitions of Better Care Fund

- Ensure service users have a seamless, integrated experience of care, recognising that separate commissioning can be a block to providers establishing integrated services.
- Achieve greater efficiency in the delivery of care by removing duplication in current services.
- Be able to redesign the health and social care system, reducing reliance on hospital and long term care so that we can continue to provide the support people need within a reduced total budget for health and social care.

Next steps

- Building on the 2017-2019 narrative plan, the Joint Commissioning Committee will drive forward the development and delivery of the Joint Commissioning plan.

Joint Commissioning, Better Care Fund and Covid-19

The Joint Commissioning Committee, established in June 2019, committed to ensuring new models of care deliver the outcomes required for the City of Sheffield and support Sheffield City Council (SCC) and Sheffield Clinical Commissioning Group (SCCG) to deliver national requirements including, but not limited to, the better care fund, the NHS Long Term Plan, Social Care Green Paper and Spending Review.

Throughout the Covid-19 pandemic work did continue on the 2020-21 joint commissioning intentions and discussions with regard to the joint commissioning intentions for 2021-22. The rapid health impact assessments reflect the impact Covid-19 has had on the City, which will be considered in the development of future joint commissioning intentions.



What we did in 2020-21

- Worked together to support our statutory, voluntary sector and independent sector providers through the COVID-19 pandemic.
- Sustained our success of low number delays in the transfer of care, supporting the delivery of the discharge guidance, minimising admissions to hospital, ensuring people remained at home 91 days after discharge and minimised the number of people admitted permanently into residential care.
- Worked together to improve our community equipment service, to ensure more people receive equipment they need in a timely manner.
- Established access to early support and intervention from mental health advisors in primary care to enable faster access to support when needed.
- Worked with our mental health and acute hospitals to ensure services work together to enable discharge from hospital to home, is supported by a rapid assessment to determine ongoing care needs.
- Streamlined our assessment and review process to ensure those with ongoing care needs, have their needs met in a timely manner and funded appropriately, with particular regard to ensuring prompt discharge during the covid pandemic.
- Continue to review urgent and emergency care services, to ensure individuals are able to access the right service at the right time in the right place.

Summary of 2020/21 BCF Plan

- 2020/21 was an unusual year as the funding regime in the NHS was changed to help the system deliver the response to the Covid-19 pandemic.
- Many performance targets were stood down to allow for the pandemic response.
- The S75 mechanism was used as a way of ensuring cross system working and best use of the resources to maximise outcome from any Covid-19 support funding.
- The finance minimum NHS contribution to community services and social care was retained as requirement and for Sheffield this equated to £43 million of the total Better Care Fund of £408 million.
- The BCF planning submission was a light touch requirement with a more detailed yearend outcome submission returned in May 2021.
- The submission was approved by Dr Terry Hudson, CCG Governing Body Chair, on behalf the H&WB Board.

2020/21 Outturn

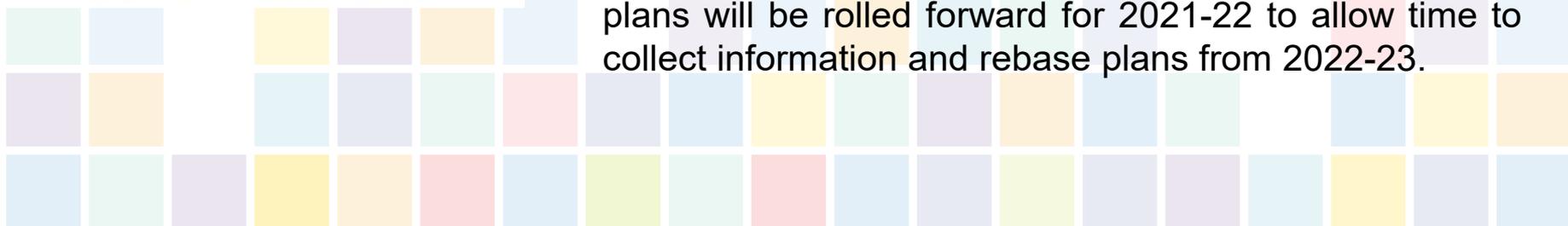
Outturn position for Sheffield Better Care Fund 2020/21 by Theme	Annual Budget	Actuals	Variance
	£000	£000	£000
People Keeping Well	8,156	7,918	(238)
Active Support & Recovery	53,772	53,772	(0)
Community Equipment and Independent Living	5,485	5,314	(171)
On-Going Care	147,971	165,866	17,895
Expenditure on Adult Inpatient Medical Emergency Admissions	69,569	69,569	(0)
Mental Health	118,797	122,248	3,452
Sub total Revenue Costs	403,749	424,687	20,937
Capital Expenditure - DFG	5,503	4,104	(1,398)
Total Costs	409,252	428,791	19,539

The overspending areas relate to high cost packages in place during the Covid-19 Pandemic. Work is now underway to resize the support as services are restarted/reinstated. Central funding has offset the cost pressure at a Corporate Level.

The underspends in prevention areas (PKW and DFG) were driven by the complexities of social distancing limiting access to people and properties.

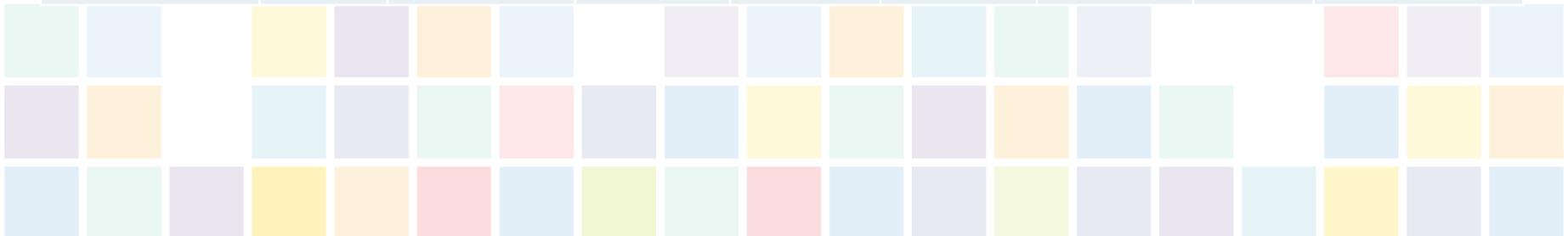
2021/22 Planning

- NHS funding is being allocated in six month instalments (H1 and H2), with H2 funding not yet known.
- Better Care Fund Planning guidance is expected July 2021 – delayed from March.
- Expectation that the NHS minimum contribution will be the 2020-21 value with a 5.3% uplift and the SCC allocations (DFG and IBCF) will remain the same as 2020-21.
- Updates from the National BCF Team suggest that local plans will be rolled forward for 2021-22 to allow time to collect information and rebase plans from 2022-23.



Performance Measures

Year	Readmissions of 90 days		Non elective admissions		Delayed Transfers of Care		Residential Admissions	
	Plan	Actual	Plan	Actual	Plan	Actual	Plan	Actual
2020/21	Plan	Actual	Plan	Actual	Plan	Actual	Plan	Actual
Quarter 1	80%	82%			45	21	768	745
Quarter 2	80%	79%			45	27	768	692
Quarter 3	80%	81%			45	47	768	641
Quarter 4	80%	76%			45	55	768	586
Yearly avg	80%	79.5%			45	40	768	666



Making a difference

Non-Elective Admissions

No data available.

DTOC

Throughout 2020/21 the amendments to the discharge legislation resulted in the measure for delays changing from delayed transfers of care to criteria to reside.

National reporting was not required however local reporting demonstrated we maintained our low delayed transfer of care levels to below our target.

Residential Admissions

Throughout 2020/21 more people were supported to remain in their own homes, reducing the number of people permanently admitted into residential care ensuring Sheffield was below target every quarter.

Reablement Measure

More people were discharged from hospital back to their own home, adding additional pressure to services that support people to remain at home. During the peaks of the pandemic in quarter 1 and quarter 4, as a result of more staff isolating and higher numbers of people at home, more people were readmitted to hospital within 90 days of discharge than the target. This was fractionally more and demonstrates the success of well run services designed to manage in normal conditions, coping well under significant pressure

Sheffield Commissioning Plan 2021/22

Health and Care Services that deliver what you need

VISION

Working with you to make Sheffield Healthier
&
Helping you to stay Independent, Safe & Well

- Reducing and tackling Inequalities across Sheffield
- Better health and wellbeing whilst leading the Improvement of quality of care
- Strong health and care economy
- Thriving communities
- Care closer to home
- A caring employer

OBJECTIVES

PRIORITIES



Communities



Voluntary
Sector



Ongoing Care



Children &
Families



Mental Health &
Learning Disability



Frailty

Will include:

Personalised Care; Quicker diagnosis; Reduced waiting times; Improved access to Primary Care; Reduced demand on services – those who need treatment will get it; Resilient Communities with more services delivered in the community and closer to home; Improved mental health crisis care; Community children services.

OUTCOMES

Joint Priorities

- We will continue to respond to the COVID-19 pandemic.
- We will reduce health and social care inequalities across Sheffield.
- We will focus on improving access to and availability of health and care services.
- We will ensure all children across Sheffield have the best possible start in life.
- We will improve the support and treatment for your mental health and wellbeing.
- We will make sure if you need health and social care support then this is personalised to your needs.



Working in partnership with health, care and community organisations

- We will work with voluntary and community organisations to ensure health and care services meet your expectations.
- We will work with your GP and hospitals to ensure your feedback shapes services.
- We will ensure the service you receive is high quality, safe and meets your needs.
- We will monitor whether the services are delivering what is needed and work with others to change them if they are not.
- We will listen to health and social care providers to make sure they have what they need to deliver their services.

Working in partnership with Sheffield People

- We will listen and engage with you and your community to understand your specific needs and work with you to co-produce the redesign of services.
- We will put funding and support into your voluntary, community and faith services to help with your health and social care needs.
- We would like your help in reviewing whether services are right and what people need.
- We would like to hear your views on any proposed changes to services to make sure any changes that are made have been informed by your views.