



Chief Executive Report

Health Executive Group

9<sup>th</sup> November 2021

<b>Author(s)</b>	Andrew Cash	
<b>Sponsor</b>		
<b>Is your report for Approval / Consideration / Noting</b>		
For noting and discussion		
<b>Links to the ICS Five Year Plan (please tick)</b>		
<b>Developing a population health system</b>	<b>Strengthening our foundations</b>	
<input checked="" type="checkbox"/> Understanding health in SYB including prevention, health inequalities and population health management	<input checked="" type="checkbox"/> Working with patients and the public	
<input checked="" type="checkbox"/> Getting the best start in life	<input checked="" type="checkbox"/> Empowering our workforce	
<input checked="" type="checkbox"/> Better care for major health conditions	<input checked="" type="checkbox"/> Digitally enabling our system	
<input checked="" type="checkbox"/> Reshaping and rethinking how we flex resources	<input checked="" type="checkbox"/> Innovation and improvement	
<b>Building a sustainable health and care system</b>	<b>Broadening and strengthening our partnerships to increase our opportunity</b>	
<input checked="" type="checkbox"/> Delivering a new service model	<input checked="" type="checkbox"/> Partnership with the Sheffield City Region	
<input checked="" type="checkbox"/> Transforming care	<input checked="" type="checkbox"/> Anchor institutions and wider contributions	
<input checked="" type="checkbox"/> Making the best use of resources	<input checked="" type="checkbox"/> Partnership with the voluntary sector	
	<input checked="" type="checkbox"/> Commitment to work together	

**Where has the paper already been discussed?**

**Sub groups reporting to the HEG:**

Quality Group

Strategic Workforce Group

Performance Group

Finance and Activity Group

Transformation and Delivery Group

**System governance groups:**

Joint Committee CCGs

Acute Federation

Mental Health Alliance

Place Partnership

**Are there any resource implications (including Financial, Staffing etc)?**

N/A

**Summary of key issues**

This monthly paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care System provides a summary update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of October 2021.

**Recommendations**

The SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.

## **Chief Executive Report**

### **SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM**

#### **Health Executive Group**

**9<sup>th</sup> November 2021**

## **1. Purpose**

This paper from the South Yorkshire and Bassetlaw (SYB) Integrated Care System (ICS) System Lead provides an update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of October 2021.

## **2. Summary update for activity during October**

### **2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position**

After a slight reduction in new Covid cases over recent weeks there are now signs of small increases detected across SYB. This coincides with the end of the Half-Term Holiday as children return to schools and colleges combined with the resumption of regular Covid testing.

The majority of Covid cases remain across younger age groups (under 18s) but there are signs that cases in the over 70s are flattening and declining in some areas. There is a rise within the 50-69 year-old age group which could translate into more hospitalisations.

Regionally, SYB remains in the middle of the pack across the wider region - South West, North East, South East, East of England all showing higher cases – and within Yorkshire and The Humber with County Durham, North Yorkshire/York and Cumbria are all showing higher rates.

Public health teams continue to provide robust support to prevent large-scale outbreaks which are typically confined and isolated to smaller group settings. It is highly likely that Covid cases will continue to rise as we head into the Winter and contingency plans are being developed with our health and care partners to manage system pressures, promote public health messaging and support the Covid vaccination and booster campaign.

SYB's Covid Vaccination Programme continues to provide oversight for the regional roll-out of both the boosters and the primary vaccination offer, including third doses for eligible groups. The focus remains on protecting care homes, the health and care workforce and supporting the School Age Immunisation Service (SAIS) with the 12-15 year-old single vaccination offer. The SYB programme is progressing well against the deadlines for these priority areas.

## **2.2 Regional update**

### **2.2.1 Leaders meeting**

The North East and Yorkshire (NEY) Regional ICS Leaders meet weekly with the NHS England and Improvement Regional Director. During October, discussions focused on emergency care and winter resilience, planning and recovery, health inequalities and ICS development and the ongoing response to Covid..

## **2.3 National update**

### **2.3.1 Comprehensive Spending Review**

The Comprehensive Spending Review (Autumn Budget 2021) outlined a range of new investments that will support SYB's health and care system to improve waiting lists, reduce health inequalities and invigorate SY's transport infrastructure.

Our health and care system will receive a share of £5.9 billion of new funding which is being allocated to support the NHS' COVID-19 (Covid) recovery. With the main aim of reducing waiting lists and speeding up diagnostics, the Spending Review committed towards the purchasing of new hospital beds, equipment, estate developments, improving digital technology/connectivity and the launch of new community-based diagnostic 'hubs' (as recently reported for The Glass Works in Barnsley and the Montagu Hospital site in Mexborough).

The Spending Review also announced a range of investments that will provide a boost towards levelling-up across SYB; a planned increase of 6.6 per cent on the National Living Wage (up to £9.50 an hour), a Covid recovery fund of £2 billion pounds for schools/colleges and £640m annual funding to be allocated to address rough sleeping and homelessness. Regionally, £570 million will also be made available to fast-track transport infrastructure projects including active and green travel schemes in South Yorkshire.

### **2.3.2 Winter preparedness funding**

SYB health and care partners have been allocated £8 million pounds of dedicated new funding to directly address winter preparedness plans.

The NHS continues to experience significant levels of pressure. The continued impact of managing Covid, plus the recovery of services and return to usual activity levels has led to a challenging summer; especially in the context of constrained capacity due to Covid related infection prevention and control (IPC) and workforce issues.

As partners move into the winter months with more unknowns than usual, we need to plan to manage capacity to respond to demand that may be fuelled by further waves of Covid and/or severe outbreaks of respiratory and other illness. Resilience over winter can only be achieved through taking a system led approach and through detailed scenario planning, at both system and Place, we are developing robust strategies to alleviate system pressures.

Partners are continuing to work collaboratively on the consistent and coordinated deployment of public health messaging, led through South Yorkshire's Local Resilience Forum (LRF) - which includes the NHS, local authorities, public health teams and police, fire and rescue services.

Thanks are extended to all colleagues in the health and care system for their ongoing hard work and dedication through this very busy time

## **2.4 Integrated Care System update**

There have been a number of developments relating to our transitional journey into becoming the South Yorkshire Integrated Care Board (SYICB) by April 2022.

At the end of September, colleagues across our four Clinical Commissioning Groups (CCGs) in Barnsley, Doncaster, Rotherham and Sheffield alongside our current ICS-based teams, were given letters that provided greater clarity over future employment statuses.

We shortly hope to have appointed SY's future designate Chief Executive Officer (CEO) for the SYICB. The designate Chair, Pearse Butler, has been overseeing the selection process alongside a system-representative panel, including colleagues from Healthwatch, Local Authorities and the

NHS.

We have been working on the refreshed System Development Plan and working with our regional NHS team in the North East and Yorkshire (NEY) to develop a '4+1' process to review our systems' Readiness to Operate Statement (ROS) assessments; this is a structured framework that requires evidence of SYB's ability to start working as an ICB. The checklist criteria include the appointment of leadership roles, financial planning requirements and information governance processes, to name a few. The expectation is that the ROS outputs will be agreed with the regional team and shared with the National Director of System Transformation in November.

A wide-range of published guidance about the development of national integrated care systems continues to be uploaded to the NHS Futures website. Most recently, partners have been discussing our transition and development journey and starting to put a structure around the future board/core requirements as we move closer towards the national deadline in April 2022.

This has included engaging with partners on two key aspects of the ICB Constitution - its composition and how partners will be nominated. This work is being led by SYB's designate leaders, Pearse Butler, Independent Chair and Chair Designate of the future SY ICB organisation. It is hoped that the Chief Executive Officer (CEO), which is now in the latter stages of the interview process, will join the ICB development work shortly.

South Yorkshire's four clinical commissioning groups (CCGs) in Barnsley, Doncaster, Rotherham and Sheffield, will present the final proposals for the future board make up and process for appointment to it at the Joint Committee of Clinical Commissioning Groups (JCCCG).

## **2.5 Launch of Digital North Accelerator Programme**

A new digital accelerator programme, co-developed by four regional Academic Health Science Networks (AHSN's), has been launched with the aim to support national health challenges exacerbated by the pandemic.

Yorkshire & Humber AHSN, Health Innovation Manchester, Innovation Agency (AHSN for the North West Coast) and AHSN North East and North Cumbria are leading the new programme, enabling the most successful regional solutions to be guided towards national adoption through the Innovation Exchange programme.

The 2021 "Restore, Reset and Recover" programme will deliver digital innovations which meet the recovery priorities of our NHS partners as they respond to the continuing impact of Covid.

## **2.6 Children's Hospital Charity**

Outstanding fundraising efforts by colleagues at The Children's Hospital Charity's has raised more than £750,000 from the Bears of Sheffield auction. This successfully completes their three-year appeal to transform the Cancer and Leukaemia ward at Sheffield Children's Hospital NHS Foundation Trust.

## **2.7 Partner organisation appointments**

Dr Graeme Tosh has been appointed as the new Executive Medical Director of the Rotherham Doncaster and South Humber NHS Foundation Trust (RDaSH) and will replace the current Medical Director, Dr Nav Ahluwalia, in spring next year.

Tracey Wrench, the Executive Director of Nursing and Allied Health Professionals and Deputy Chief Executive, has also announced her retirement and will leave RDaSH on March 22 next year.

## **2.8 British Medical Association recognition for SYB health equality and prevention schemes**

The British Medical Association (BMA) has referenced a number of SYB's health equality and prevention schemes as exemplary case studies in its most recent toolkit for clinicians; the QUIT Programme (treating tobacco addiction) with Yorkshire Cancer Research, The SOAR community regeneration project (chronic pain support group, North Sheffield) and Page Hall Medical Centre's translated public health videos (into different languages).

## **3. Finance**

The revenue surplus at Month 6 (H1 – first half of the year) is £26.6m which is an increase of £4.1m on the forecast surplus reported at Month 5 of £22.5m. This surplus relates to Providers only. CCGs have reported a break even position at Month 6. Capital spend reported at Month 6 is £28.4m which is £1.9m under spend against plan at Month 6.

Plans are currently being agreed for the second half of 2021/22 now that the system envelope has been announced. Submission of the system plan is due on 16th November.

**Andrew Cash**  
**System Lead, South Yorkshire and Bassetlaw Integrated Care System**

**Date: 4<sup>th</sup> November 2021**