



Chief Executive Report

Health Executive Group

14th December 2021

Author(s)	Andrew Cash	
Sponsor		
Is your report for Approval / Consideration / Noting		
For noting and discussion		
Links to the ICS Five Year Plan (please tick)		
Developing a population health system	Strengthening our foundations	
<input checked="" type="checkbox"/> Understanding health in SYB including prevention, health inequalities and population health management	<input checked="" type="checkbox"/> Working with patients and the public	
<input checked="" type="checkbox"/> Getting the best start in life	<input checked="" type="checkbox"/> Empowering our workforce	
<input checked="" type="checkbox"/> Better care for major health conditions	<input checked="" type="checkbox"/> Digitally enabling our system	
<input checked="" type="checkbox"/> Reshaping and rethinking how we flex resources	<input checked="" type="checkbox"/> Innovation and improvement	
Building a sustainable health and care system	Broadening and strengthening our partnerships to increase our opportunity	
<input checked="" type="checkbox"/> Delivering a new service model	<input checked="" type="checkbox"/> Partnership with the Sheffield City Region	
<input checked="" type="checkbox"/> Transforming care	<input checked="" type="checkbox"/> Anchor institutions and wider contributions	
<input checked="" type="checkbox"/> Making the best use of resources	<input checked="" type="checkbox"/> Partnership with the voluntary sector	
	<input checked="" type="checkbox"/> Commitment to work together	

Where has the paper already been discussed?

Sub groups reporting to the HEG:	System governance groups:
<input type="checkbox"/> Quality Group	<input type="checkbox"/> Joint Committee CCGs
<input type="checkbox"/> Strategic Workforce Group	<input type="checkbox"/> Acute Federation
<input type="checkbox"/> Performance Group	<input type="checkbox"/> Mental Health Alliance
<input type="checkbox"/> Finance and Activity Group	<input type="checkbox"/> Place Partnership
<input type="checkbox"/> Transformation and Delivery Group	

Are there any resource implications (including Financial, Staffing etc)?

N/A

Summary of key issues

This monthly paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care System provides a summary update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of November 2021.

Recommendations

The SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.

Chief Executive Report

SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM

Health Executive Group

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1. Purpose

This paper from the South Yorkshire and Bassetlaw (SYB) Integrated Care System (ICS) System Lead provides an update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of November 2021.

2. Summary update for activity during November

2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position

SYB has between 300-400 cases of Covid across the patch and is faring better than regional counterparts in The Humber, North York/Yorkshire and County Durham.

As reported last week, previous high case rates across under-18s are starting to move in closer range of other age groups. This same downward trend continues across our other, more vulnerable, age groups (particularly the over-60's cohorts), which is due to the excellent uptake of the Covid vaccine boosters so far.

In terms of system pressures, Covid-related hospital bed occupancy is at just over 250 patients; it's a slight drop compared with previous weeks but not necessarily a downward trend and likely to rise again soon given that attendances at SYB's emergency departments are already very high.

We also heard about a new Variant of Concern called Omicron (B.1.1.529) which was identified as a significant threat to public health by the World Health Organisation (WHO) due to its higher transmissibility and larger number of mutations to its spike protein (compared with other strains such as Delta). At the time of writing (6th December) there are no cases of Omicron in SYB but its highly probable that there will be given its detection in the North West and East Midlands.

To counteract this, SYB's Covid Vaccination Programme is undertaking a ramped-up booster programme between now and the end of January 2022 to support the immunization of all over-18's in the region.

2.2 Regional update

2.2.1 Leaders meeting

The North East and Yorkshire (NEY) Regional ICS Leaders meet weekly with the NHS England and Improvement Regional Director. During November, discussions focused on the ongoing Covid response and vaccination programme, urgent and emergency care, winter resilience, planning and recovery and ICS development (including feedback from the NEY transition oversight group).

2.3 National updates

2.3.1 Core20PLUS5 – reducing health inequalities across systems

The [Core20PLUS5](#) is a national NHS England and NHS Improvement (NHE E/I) approach to support the reduction of health inequalities at both national and system level.

The new scheme aims to accelerate clinical improvements in five crucial areas – maternity, severe mental illness, chronic respiratory disease, early cancer diagnosis and hypertension – and is calling on ICSs to lead the way in progressing with this agenda.

With health inequalities permeating all aspects of health and care recovery, it's recognised that health inequalities tend to affect the most deprived 20 per cent of the national population (identified by the [Index of Deprivation](#)).

The first action was for systems to call on partners to complete a [national survey](#) (closed 19th November) in which SYB supported on several occasions with regional partners.

This specifically includes partnering with the Yorkshire & Humber Academic Health Science Network (Yorkshire & Humber AHSN) to call for regional case studies.

2.3.2 Health and Care Bill – third reading

The Health and Care Bill continues its [passage through Parliament](#) (18th November) having reached the 'Report Stage' and has since passed with a majority (294 to 244) to ensure this will continue to make its way into the House of Lords.

This coincided with policy publication, '[Build Back Better: Our Plan for Health and Social Care](#)' (19th November) which detailed the Governments plans to address the challenges in adult social care.

Alongside the announcement of the £86,000 personal care cap from October 2023 (over a person's lifetime) includes further details about the proposed Health and Social Care Levy; this UK-wide tax increase of 1.25 per cent will be funded through National Insurance contributions (NICs) and will be fully reinvested back into the health and care system.

The NHS Confederation, broadly supportive of the Bill measures, has also been [expressed concern](#) over some aspects of the proposals – particularly the proposed (new) powers for the SoS to become lawfully responsible for local service reconfigurations and the implications these will have on local intelligence/decisions around future workforce demands.

2.3.3 Social care white paper

The 'People at the Heart of Care: adult social care reform' report (published 1st December) sets out the ambitions for the next decade to address financial and geographical imbalances of social care provided across England.

This includes major announcements on new investments, integrating care with other agencies (social housing), digital innovations and staffing, there are areas that have been scrutinised for not addressing the immediate needs across the sector.

There are public responses to the white paper by [NHS Confederation](#) and the [Local Government Association](#).

On a related subject, South Yorkshire became the first region in England to implement the

proposed [salary increase for adult social care workers](#) before Christmas and the official proposed date of April 2022.

2.3.4 New merger announced across NHS digital and training organisations

Health Education England (HEE), NHSX and NHS Digital are to [merge](#) with NHS E/I as part of a new strategy to align recruitment, training and retention functions across the NHS (and social care) under the same umbrella organisation.

These separate organisations are work towards Covid recovery transformation and this new integration is a further development towards system working/a 'one workforce' approach to tackle the enormous challenges that lie ahead across health and care.

2.3.5 NHS Confederations (annual) ICS Conference

The NHS Confederation's [ICS Conference](#) (10th November) provided a number of useful discussion points for system preparations as they prepare for the transition to become NHS statutory bodies.

A consistent theme throughout the event was exploring how ICS' can address the pressing needs of today (reducing waiting lists, supporting our workforce, improving patient-flow) whilst also accelerating with pre-pandemic rapid transformation priorities to reduce health inequalities.

In short, there was broad consensus that the strength of Place-based partnerships was integral in developing systems that responded adeptly to 'local' population health needs.

Amanda Pritchard acknowledged that this has had been an "extraordinarily challenging couple of years for the NHS" before explaining how ICSs have been central in underpinning the considerable benefits of collaborative working at Place-level (referencing PCNs as a key enabler across systems).

Dr Claire Fuller, Senior Responsible Officer (SRO) of the Surrey Heartlands ICS, who will [oversee](#) this specific collaboration between PCNs, ICSs and NHS E/I that will ensure health inequalities are focused-in on local population health needs.

There was strong encouragement for regional systems to continue to innovate, do things differently and share best practice/learning with national partners.

2.3.6 Net zero campaign and regional action plan

The '[Healthier Planet, Healthier People](#)' staff campaign is NHS E/I's response to the climate crisis. The [Conference of the Parties](#) (COP26) highlighted the enormous threat posed by inactivity and this new workforce-focused campaign puts a spotlight on the progress made one year on since the pledge was first made.

Closer to home, the newly formed [Yorkshire & Humber Climate Commission](#), an independent advisory body with members from the public, private and third sectors (including South Yorkshire Mayor, Dan Jarvis MP), has developed a [50-point action plan](#) to address climate change in the region.

2.3.7 Round-up of national system pressures

A range of new reports have been published which highlight the exceptional system demands faced across health and care systems in England and the UK.

These include:

- [NHS E/I](#) - NHS responds to highest number of 999 calls on record
- [The British Red Cross](#) - people who frequently attend accident and emergency (A&E) services make up less than one per cent of the population - yet account for a significant proportion of all A&E attendances, ambulance journeys and hospital admissions
- [Association of Ambulance Chief Executives](#) (AACE) – delayed hospital handovers: impact assessment of patient harm
- [Royal College of Nursing](#) (RCN) - New analysis confirms RCN warnings that current pressures on the NHS in England are unsustainable
- [NHS Confederation](#) - Under pressure: NHS priorities this winter

2.4 Integrated Care System update

2.4.1 New CEO designate for SYICB appointed

Following an extensive recruitment process, Gavin Boyle has been appointed as the new Chief Executive designate of the South Yorkshire Integrated Care Board (SYICB).

Gavin has over 30 years' experience of working within NHS organisations having held several Board-level posts and more recently has been a Chief Executive Officer (CEO) at Yeovil Hospital, Chesterfield Royal Hospital and will leave University Hospitals of Derby and Burton in January 2022.

This senior appointment is aligned with the Government's Health and Care Bill, which aims to ensure all parts of the country host an Integrated Care System (ICS) by April 2022.

The South Yorkshire and Bassetlaw Integrated Care System (SYB ICS) is working on enacting the local arrangements set out in the Bill to support the formation of a new statutory NHS body – the South Yorkshire Integrated Care Board (SY ICB) – which will come into effect from the 1st April 2022.

The confirmation of senior leaders within these new NHS statutory bodies is a key element of the ICB transition.

2.4.2 System Development Plans

There are new documents relating to the ICB development (6th December); the Board Level Consultation Document, Proposed Job Descriptions for South Yorkshire ICS Executive roles and Equality and Diversity (EDI) Demographics of the South Yorkshire CCGs and ICS PMO Executive Boards and Governing Bodies. These are all available to view on the People's Hub within the Board Consultation folder.

2.4.3 System Lead retirement

As per my message (19th October) to all staff across the Programme Management Office (PMO) and publicly (3rd November), I will retire as System Lead at the end of December 2021.

I will continue to support the new designate Chair, Pearse Butler, and ensure a smooth handover to the newly appointed designate CEO, Gavin Boyle, once in post.

2.5 National award win for SYB

SYB's Primary Care Workforce and Training Hub won 'Preceptorship of the Year - Under 1,500 Nursing Staff' at the Times Workforce Summit and Awards ceremony (17th November).

The Vocational Training Scheme (VTS) was praised by judges as being an "excellent submission" that responded to "workforce need with excellent multi stakeholder engagement across the system... a clear winner".

SYB was also a runner-up within the 'Best International Recruitment Experience' category. This was recognition of a partnership between SYB ICS and the NHS Professionals International (NHSPI), which saw hundreds of international nurses arrive safely in the region during 2020/21 despite the challenges of the pandemic.

2.6 SYB selected to pilot new childhood obesity programme

SYB has been [selected](#) to host a new centre that will provide specialist multidisciplinary wrap-around support for obese children (and their families) to support weight loss.

Sheffield Children's Hospital NHS Foundation Trust will host the new centre as part of a new NHS E/I programme, joining 14 other specialist clinics nationally that will provide intensive support to children that are referred into the programme.

This new comprehensive support package will help to combat a range of illnesses caused by obesity which affects one in five children in the UK and can increase the likelihood of a child developing serious health issues; Type 2 diabetes, liver conditions, early heart disease, breathing difficulties, sleeping problems and mental health issues – all of which can dramatically impact on quality of life.

2.7 Barnsley's Covid Memorial Project

The [Covid Memorial Project](#) launched in Barnsley (18th November) with the unveiling of a bronze sculpture to commemorate the 900 who have sadly lost their lives during the pandemic. As part of the Project, health and care partners across Barnsley produced a short, poignant [documentary film](#).

The ceremony was covered in mainstream media by BBC News, ITV and Channel 4 alongside local news agencies.

2.8 The NHS Digital Weight Management Programme (NHS DWMP) Launches in SYB

SYB has joined up with NHSE/I to boost the number of patients and staff referred into the new NHS Digital Weight Management Programme.

This dedicated programme provides a 12-week online behavioural and lifestyle online course to individuals living with obesity who also have either diabetes, hypertension, or both.

We have started targeted staff communications to utilise key practitioners across the system – such as Allied Health Professionals (AHP's) to increasing the level of referrals across SYB.

There are national targets and local performance monitoring by North East and Yorkshire and for each region.

SYB is currently falling short on weight management referrals – there's been a 36% decrease since in the volume of Tier 3 referrals compared with pre-Covid numbers.

2.9 Well Rotherham Project - exemplary new physical and social regeneration programme

The [Well Rotherham](#) programme, one of [10 national innovation platforms](#) funded by Public Health England (PHE), produced its first report to summarise the transformative impact that co-production between Place-partners and local communities has had on the town.

The programme delivers a range of socio-economic improvements that are helping to reduce health inequalities in Rotherham (and surrounding areas) but also connect local communities with a range of impressive new entrepreneurial, educational and social engagement prospects - including [a guide to getting active](#).

One of the key findings from the report was identifying influential people in these communities with great ideas - and backing them. Key achievements from the programme include micro-funding £374,000 of grants for community projects, developing a new social space at Waverley and launching a new science and educational annual event via the North Star Science School.

2.10 QUIT stop smoking programme appoints more than 200 NHS 'champions'

More than 200 NHS staff have become '[QUIT Champions](#)' as part of their role to help hospital patients and staff give up smoking.

As part of the line of the non-clinical workforce support for the QUIT Programme, 222 QUIT Champions to encourage hospital patients and staff to give up smoking.

The QUIT Champions support smokers to quit, highlighting the health benefits of stopping and encourage them to take advantage of the support offered by the innovative Programme. Patients are then referred for ongoing support with the Tobacco Treatment Advisors as part of routine care during their time in hospital.

2.11 Children and Young People's Mental Health Strategic Plan (2021)

The NHS Long-Term Plan sets out a commitment to improving children and young people's mental health services and as part of this, South Yorkshire & Bassetlaw ICS is required to publish a Children and Young People's Mental Health Strategic Plan for 2020 – 2023 which is [now available](#)

Transformation will take place locally across partnerships across SYB, in which the ICS will facilitate a joint approach to transformation seeking out feedback on the proposed improvements for all those with a mental health need aged 0 -25.

Areas of focus include access to community mental health services, eating disorder services, crisis services, Mental Health School Teams [MHSTs], young adult 18-25 services and bereavement and suicide prevention services.

Members of the ICS's Children and Young People's Mental Health Steering Group have considered the case for change and agreed a number of priorities. Children and young people supported by Chilypep have also created some [infographics](#) to summarise South Yorkshire & Bassetlaw ICS's Strategic Plan.

3. Finance

As the financial plans have only recently been submitted there is limited financial reporting available for Month 7. NHSE/I has asked that the Month 7 reported financial position is the same as Month 6, which was a favourable variance against plan of £26.6m. The system submitted a balanced plan for the year, which would result in a planned deficit of £26.6m for the second six months.

The forecast for capital remains unchanged, which is break even against plan after allowing for the allowable overspend of £1.5m for the Accelerator schemes.

Andrew Cash

System Lead, South Yorkshire and Bassetlaw Integrated Care System

Date: 8th December 2021