

**Month 8 Finance Report****Governing Body meeting****F****14 January 2021**

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| <b>Sponsor Director</b>   | Jackie Mills, Director of Finance  |
| <b>Purpose of Paper</b>   |  |
| This report provides information on the financial position at Month 8 (November 2020), together with an assessment of the risks and existing mitigations available to deliver the CCG's control total of an in-year breakeven position for Month 7-12.  |  |
| <b>Key Issues</b>   |  |
| <p>Governing Body approved the original financial plan for 2020/21 at its meeting on 5 March 2020 and has received updates on the different financial regimes in this year due to the COVID pandemic. The CCG's allocation has now been retrospectively adjusted for Month 1-6 spend.</p> <p>Governing Body approved the financial plan for Month 7-12 on 5 November 2020 and this report details the financial position against the approved plan of a break-even position on allocations received. Since the Month 7 report an additional £3m allocation has been received by South Yorkshire &amp; Bassetlaw ICS which the CCG hosts to reduce the system financial gap, this is currently being reported in the CCG position as additional surplus but may transfer to other organisations in the system.</p> <p>Due to this additional allocation, the overall year-to-date (YTD) position shows a surplus of £1m and a forecast surplus of £3m at year end. Whilst we are forecasting achievement of a break-even position for the CCG (excluding the ICS), we continue to manage a number of financial risks which, if not carefully managed, may impact on delivery of the control total.</p> |  |
| <b>Is your report for Approval / Consideration / Noting</b>   |  |
| <b>The Governing Body is asked to consider the financial position as at the end of November and note the risk assessment and existing mitigations to manage the risks to deliver a breakeven position</b>   |  |
| <b>Recommendations / Action Required by Governing Body</b>  |  |
| Governing Body is asked to note the items listed above  |  |

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| <b>Governing Body Assurance Framework</b>   |
| <p><b><i>Which of the CCG's objectives does this paper support?</i></b><br/> Strategic Objective - 4. Improve health care sustainability and affordability. It supports management of the CCG's principal risks 4.1 and 4.7 in the Assurance Framework.</p> |
| <p><b>Are there any Resource Implications (including Financial, Staffing etc)?</b></p> <p>Not specifically</p>  |
| <p><b>Have you carried out an Equality Impact Assessment and is it attached?</b></p> <p><b><i>Please attach if completed. Please explain if not, why not</i></b><br/> Not applicable</p>  |
| <p><b><i>Have you involved patients, carers and the public in the preparation of the report?</i></b></p> <p>Not applicable</p>  |

## Month 8 Finance Report

### Governing Body meeting

14 January 2021

#### 1. Executive Summary

| Key Duties  | Year to date             | Forecast               | Key Issues   |
|---|--------------------------|------------------------|--|
| Deliver a break-even position (CCG's Control Total) against Commissioning Revenue Resource Limit (RRL) + RCA combined | (£1.4m)<br>Under Spend   | (£3.0m)<br>Under Spend | The financial arrangements for 20/21 are different to a normal year, however the CCG is still required to deliver an overall break-even position against the allocations received. (The allocations will include retrospective funding for Hospital Discharge Programme [HDP] costs in M7 to M12). Since Month 7 an additional £3m allocation has been received by SY&B ICS which the CCG hosts to reduce the system financial gap, this is currently being reported in the CCG position as additional surplus but may transfer to other organisations in the system.<br>Whist we are forecasting achievement of a break-even position for the CCG (excl. ICS), we continue to manage a number of financial risks which, if not carefully managed, may impact on delivery of the control total. <b>As a result, the RAG rating of this duty continues to be AMBER.</b> |
| a) Achieve a break-even position against the Programme Allocation   | (£1.4m)<br>Under Spend   | (£3.6m)<br>Under Spend | There are a number of risks and challenges that need to be managed (see section 6). <b>Hence a RAG rating of AMBER indicating the need for additional actions which are being progressed.</b>  |
| b) Remain within Running Cost Allowance (RCA) of original notified allocation £11,153k                                | £0.5m<br>Over Spend      | £0.6m<br>Over Spend    | The original notified allocation for RCA was £11,153k and there is a requirement not to exceed this funding level. The revised Running costs budget is £10,328. This means that despite an over-spend against CCG budgets, the Key Duty requirement continues to be achieved.  |
| Remain within the Cash Limit (i.e. Maximum draw down set by NHS England)  | £6.5m<br>closing balance | Breakeven              | The CCG's maximum draw down for 2020/21 notified in November was £1,039.5m. To remain within this limit, which requires the revenue position to be brought in on plan, cash payments will need to be managed to meet this target.  |

#### Key:

|       |   |
|-------|---|
| Red   | Significant risk of non-delivery. Additional actions need to be urgently pursued. |
| Amber | Medium risk of non-delivery requires additional management effort.                |
| Green | Low risk of non-delivery – current management effort should deliver success.      |

## 2. Introduction

The Governing Body approved a revised full year budget for 2020/21 at the previous meeting in November. The budget anticipates receipt of additional allocations totalling £10.1m, a number of which are still to be confirmed, as follows:

|   |                  |
|---|------------------|
| <b>Confirmed Revenue Resource Limit - Programme</b>   | 1,030,724        |
| Anticipated Allocations:                              |                  |
| Hospital Discharge Programme                          | 7,182            |
| Independent Sector                                    | 626              |
| Other allocations not yet received                    | 2,346            |
| <b>Anticipated Revenue Resource Limit - Programme</b> | <b>1,040,878</b> |

|  |        |
|--|--------|
| <b>Confirmed Revenue Resource Limit - Running Cost Allowance</b> | 10,328 |
|--|--------|

|   |                  |
|---|------------------|
| <b>Anticipated Revenue Resource Limit - Total</b> | <b>1,051,206</b> |
|---|------------------|

There are a range of risks associated with the assumed allocations, which are explained further in section 6 of this report.

## 3. Summary of the reported position

The year to date position for the period April – November 2020, and the year-end forecast is summarised in Table 2 below (this information is presented in more detail in Appendix A).

| Table 2 : Summary Position at 30 November 2020 | Budget for M1-8 £000's | Actual Variance M1-M8 £000's | Actual Variance M1-M8 % | Budget for Year £000's | Forecast Variance Year End £000's | Forecast Variance Year End % |
|--|------------------------|------------------------------|-------------------------|------------------------|-----------------------------------|------------------------------|
| Acute & Community NHS Services                 | 374,254                | (7)                          | 0.0%                    | 590,255                | (6)                               | 0%                           |
| Other Acute & Community                        | 4,934                  | (44)                         | -0.9%                   | 7,044                  | (42)                              | -1%                          |
| Mental Health                                  | 65,251                 | (73)                         | -0.1%                   | 102,186                | 11                                | 0%                           |
| Other Primary & Community services             | 31,489                 | (88)                         | -0.3%                   | 45,708                 | (143)                             | 0%                           |
| Primary Care Co-Commissioning                  | 53,787                 | 312                          | 0.6%                    | 81,055                 | 427                               | 1%                           |
| Locally Commissioned Primary Care              | 14,363                 | (391)                        | -2.7%                   | 20,928                 | 54                                | 0%                           |
| Continuing Care                                | 41,679                 | 212                          | 0.5%                    | 62,240                 | 470                               | 1%                           |
| Prescribing                                    | 67,917                 | (277)                        | -0.4%                   | 101,655                | (137)                             | 0%                           |
| Collaborative Working                          | 8,357                  | (6)                          | -0.1%                   | 15,679                 | (12)                              | 0%                           |
| Reserves                                       | 1,065                  | (1,065)                      | -100.0%                 | 14,128                 | (4,201)                           | -30%                         |
| <b>TOTAL EXPENDITURE - COMMISSIONING</b>       | <b>663,096</b>         | <b>(1,426)</b>               | <b>-0.2%</b>            | <b>1,040,878</b>       | <b>(3,580)</b>                    | <b>0%</b>                    |
| Running Costs                                  | 6,823                  | 454                          | 6.7%                    | 10,328                 | 580                               | 6%                           |
| <b>TOTAL (UNDER)/OVER SPEND</b>                | <b>669,918</b>         | <b>(972)</b>                 | <b>-0.1%</b>            | <b>1,051,206</b>       | <b>(3,000)</b>                    | <b>0%</b>                    |

#### 4. Further Information on key budgets

##### Acute and Community NHS Services:

As outlined in latest month's paper, the NHS Block payment arrangements continue throughout the second half of the year with two key changes. The first being that the CCG no longer makes block payments to NHS Providers where the annual value would be under £500k per year (this was £200k in the first half of the year). The second being that top-ups and covid costs which were managed centrally and paid directly to NHS Providers during the first six months have now been allocated to systems, and Sheffield CCG is making the full payment to the three local trusts. (The table below is repeated from last month's paper for information).

| Table 3 : System funding M7 to M12 (included in Appendix A headings) | System Top-Up funding £000 | System COVID funding £000 | System Growth funding £000 | System Growth funding £000 |
|--|----------------------------|---------------------------|----------------------------|----------------------------|
| Sheffield Teaching Hospitals   | 21,705                     | 18,770                    | 2,270                      | 42,745                     |
| Sheffield Children's   | 11,671                     | 2,698                     | 417                        | 14,786                     |
| Sheffield Health & Social Care                                       | 1,923                      | 3,147                     | 248                        | 5,318                      |
|  | <b>35,299</b>              | <b>24,615</b>             | <b>2,935</b>               | <b>62,849</b>              |

**STHFT activity update:** Referrals and activity continue to be lower than pre-COVID levels, the Inpatient waiting list remains high, and there are also issues with the number of 52 week waiters. The position is obviously different across specialties. STHFT are prioritising patients according to the national guidance and are managing patients based on clinical need.

In Diagnostics; Endoscopies have been impacted by the need for additional ward staff and Ultrasounds are making progress, but the catch up is slower than hoped.

Up to the 22 November the Trust was achieving the Phase 3 plan in relation to Outpatients (8% above plan) but for Elective this is 5% below plan; with pressures created by October half term and the second wave of COVID.

**Mental Health:** Mental health spend is roughly in line with budgets. The annual budget includes £4.7m investment in Sheffield Health & Social Care NHSFT and Sheffield Children's NHSFT, in the last 6 months of the year, to enable expansion of services and provision in line with the NHS Long Term Plan, and so demonstrate delivery the Mental Health Investment Standard.

**Primary Care Co-Commissioning and Locally Commissioned Primary Care:** The position at month 8 shows an underspend of £79k; with a forecast overspend of £481k due to:

- Delegated budget has a forecast overspend of £427k which is mainly due to a cost pressure on reimbursements for locum expenditure and also reflecting the reduced budget for the Additional Roles Reimbursement Scheme (ARRS).
- Locally Commissioned Services are forecast to be overspent by £54k which relates to small variances on many of the services within the budget, offset with a small overspend - £131k on the budget for COVID expenditure within primary care.

Additional funding was received in M8 in relation to the Covid Capacity Fund, aimed to support the additional pressures faced by General Practice, both in relation to demand and capacity as a result of responding to the covid pandemic as well as the additional requirements of implementing the Covid vaccination funding. It has been agreed that the majority of this funding will be allocated directly to practices (on the basis of £2.25 per head for those practices signing up to the Covid vaccination enhanced service).

**Continuing Care:** The £0.2m variance to date shown in Table 2 relates to an overspend against planned spend in October and November; there has been an increase in packages costs across package for people with physical and learning disabilities. Based on the expected growth in packages including reviews of people currently receiving a hospital discharge package there is an anticipated overspend of £0.5m by year-end.

The continuing cost of patients who have not been assessed yet but were discharged under HDP arrangements is assumed within the anticipated allocation shown on Appendix A.

**Prescribing:** Data has now been received for April to September; expenditure for October & November is estimated. April to September spend continued at a high level, with 6% increase in average price per item but with a small percentage increase in items prescribed compared to 2019/20 levels. Within the forecast figures is £1.4m QIPP target which at this stage is forecast to be achieved. This is possible if reduced growth in the last couple of months continues. Different scenarios have been calculated and factored into the risk assessment (Section 6). At the start of the COVID pandemic, prescribing spend varied dramatically (which could be replicated in future months) and there is additional risk of limited stock availability and price variation as a result of revised customs arrangements at the end of the EU transition period.

**Integrated Care System:** Since Month 7, an additional £5.4m allocation has been received by SY&B ICS which the CCG. Of this £2.4m is to fund transformation programmes and £3m is to reduce the system financial gap. The latter allocation is currently being reported in the CCG position as additional surplus but may transfer to other organisations in the system. This is shown under the ICS Reserve within Appendix A.

**Running Costs:** The approved budget for running costs for 2020/21 is now £10.3m which compares to the original published allocation of £11.1m. Whilst the forecast spend is higher than the approved budget, as a result of additional costs being identified after the revised financial plan was approved, spending remains within the Running Cost Allowance. The revised budget includes a QIPP target of £800k. It is expected a proportion of the QIPP will be achieved through expenditure controls but it does not look possible at this point to achieve all of the target. The table below shows the breakdown of the position:

| Table 4: Running Costs | Budget for M1-8<br>£000's | Variance M1-M8<br>£000's | Forecast Variance Year-end<br>£000's |
|------------------------|---------------------------|--------------------------|--------------------------------------|
| Pay                    | 6,111                     | (214)                    | (361)                                |
| Non-Pay                | 2,345                     | (68)                     | (169)                                |
| Income                 | (890)                     | (7)                      | 2                                    |
| Running Cost Reserve   | (744)                     | 744                      | 1,107                                |
| <b>Total</b>           | <b>6,823</b>              | <b>454</b>               | <b>580</b>                           |

## 5. QIPP

In summary, at month 8 we are reporting a shortfall of £2m against the forecast position, as summarised in Table 5 below. This represents a forecast delivery of 62% of our QIPP programme. However, given the phasing of the overall QIPP programme there remains a level of risk to delivery of this forecast position.

| <b>Table 5: QIPP Plan by Budget Area</b> | <b>Annual Gross Savings Plan £000</b> | <b>Annual Gross Savings Forecast £000</b> | <b>Annual Gross Savings Forecast variance £000</b> |
|--|---------------------------------------|---|--|
| Medicines Optimisation                   | 1,400                                 | 1,400                                     | 0  |
| Continuing Healthcare                    | 1,200                                 | 1,200                                     | 0  |
| Mental Health                            | 300                                   | 300                                       | 0  |
| Primary care                             | 300                                   | 300                                       | 0  |
| Running Costs                            | 800                                   | 220                                       | (580)  |
| Unidentified                             | 1,487                                 | -   | (1,487)  |
| <b>Total</b>                             | <b>5,487</b>                          | <b>3,420</b>                              | <b>(2,067)</b>                                     |
| <b>% Achievement</b>                     |                                       | <b>62%</b>                                |  |

## 6. Overall Risk Assessment

Whilst we are in the second half of the financial year, the range of risks and potential benefits is still relatively wide. The level of downside risk has reduced in the last month. Our assessment, using the information available to date, identifies a risk range of -£5.3m upside to +£2.0m downside, which reflects a range of issues that could impact on the delivery of the final year end position. Key risks are summarised below.

| <b>Area</b>                | <b>Key Risks</b>   |
|----------------------------|--|
| Assumed Allocations        | Expenditure on hospital discharge programme is anticipated to be funded in full. However, the funding is limited at national level and consequently there is a risk that if the national budget is oversubscribed claims will not be reimbursed in full. The risk of not received funding for Independent sector overspend has been reduced since the month 7 report as further guidance has been received confirming our planning assumption. This will have to go through the same retrospective approval process at NHSEI as HDP. |
| Non NHS Acute/MH/Community | Variability in IFR spend   |
| Primary Care               | Potential slippage on list size changes, pressures on locum spend.   |
| Continuing Care            | Variability of assumptions on run rate for adult CHC, children's CHC and Funded Nursing Care   |
| Prescribing                | Variability of assumptions on cost and item growth, impact of supply shortages and implications of additional customs requirements at the end of the EU transition period.   |
| COVID costs                | Additional spending required in excess of plan, in particular re Hospital Discharge Programme, from both delay in assessing scheme 1 cases and additional discharges re scheme 2.  |
| Running Costs              | Possible slippage on budgets including corporate costs and legal fees.   |
| Reserves                   | Potential slippage on agreed investments   |

This level of financial risk requires careful management and we will continue to prioritise actions to ensure that we have sufficient mitigations to manage the in year position.

## 7. COVID Expenditure

Table 6 below shows the breakdown of the £18.0m cumulative month 1 - 8 Covid related expenditure on services/equipment. An £14.2m retrospective allocation has been received to date covering the costs for Months 1 – 6. The expenditure for month 7 and 8 is £3.7m of which £3.1m relates to the Hospital Discharge Programme, this element is funded separately via full re-imbursement and therefore an anticipated budget has been assumed of the same value in the M8 position.

| Table 6: COVID expenditure analysed as per NHS England information | Details Actual spend   | Actual Expenditure M1-8 £000's |
|--|--|--------------------------------|
| Remote management of patients                                      | Primary care support for the hubs  | 469                            |
| Support for stay at home models                                    | Primarily provision of taxi service to transfer vulnerable patients to healthcare settings   | 400                            |
| Hospital Discharge Programme                                       | Hospital Discharge Pool with SCC £8.6m, CHC packages £3.9m, Community beds £1.9m, smaller costs for St Lukes Hospice, food banks, Age UK | 15,011                         |
| Remote working for non-patient activities                          | Technology solutions to support staff working at home - includes £230k for IT for which we are awaiting formal Capital approval          | 380                            |
| National Procurement Areas   | PPE  | 583                            |
| Bank Holidays  | Easter Bank Holiday work - GP Practice staff   | 326                            |
| Internal and external communication costs                          |  | 18                             |
| Care Homes   | Primary care support for care homes  | 217                            |
| Consumables  | Practice claims for Non PPE items  | 315                            |
| Additional capacity (excluding care homes)                         | A number of small grants to support mental health service organisations  | 56                             |
| COVID related Mental Health services                               | A number of schemes to support mental health needs   | 114                            |
| After Care and Support costs                                       | Support from the voluntary sector  | 20                             |
| Backfill for higher sickness absence                               | Locum costs to cover sickness absence  | 71                             |
| Other Covid-19   | GP additional premises reimbursement required due to COVID impact  | 51                             |
| <b>TOTAL</b>   |  | <b>18,031</b>                  |

## 8. Delivery of Cash Position

The CCG was notified of a maximum annual cash drawdown limit of £1,039.5m at month 8. The total cash used to the end of November was £762.6m against a requested cash drawdown of £668.6, prescribing & home oxygen of £65.6m, pensions uplift to providers of £7.8m, other income of £26.8m and a brought forward balance of £0.3m. The cash balance at bank at the end of the month was £6.5m.



## 9. Better Payment Practice Code

The Better Payment Practice Code requires the CCG to pay all valid invoices by the due date or within 30 days of receipt of a valid invoice, whichever is later. A summary of the position for the 12 month period to the end of November is reported in Table 7 below:

| Table 7: Measure of compliance                                 | 12 months to November 2020 (Number) | 12 months to November 2020 (£000's) |
|--|-------------------------------------|-------------------------------------|
| Non-NHS Payables   |                                     |                                     |
| Total Non-NHS Trade invoices paid in the year                  | 17,124                              | 228,839                             |
| Total Non-NHS Trade Invoices paid within target                | 16,907                              | 228,020                             |
| <b>Percentage of Non-NHS Trade invoices paid within target</b> | <b>98.73%</b>                       | <b>99.64%</b>                       |
| NHS Payables   |                                     |                                     |
| Total NHS Trade invoices paid in the year                      | 2,853                               | 783,199                             |
| Total NHS Trade invoices paid within target                    | 2,833                               | 782,229                             |
| <b>Percentage of NHS Trade invoices paid within target</b>     | <b>99.30%</b>                       | <b>99.88%</b>                       |

In addition to the Better Payment Practice Code, the latest Procurement Policy Note guidance states that Suppliers should be paid within 7 days where possible. The finance team continue to ensure that payments are processed as speedily as possible.

Paper prepared by: Chris Cotton, Deputy Director of Finance,  
Diane Mason, Jayne Taylor and Pat Lunness, Senior Finance Managers

On behalf of Jackie Mills, Director of Finance

December 2020

| NHS Sheffield Clinical Commissioning Group<br>Finance Report 2020/21 - Financial Position for Period Ending 30 November 2020 |                        |                |                                |                |                            |                  |                                |               |
|--|------------------------|----------------|--------------------------------|----------------|----------------------------|------------------|--------------------------------|---------------|
|  | Year to Date: November |                |                                |                | Forecast Out-turn for year |                  |                                |               |
|  | Budget                 | Expenditure    | Variance<br>Over (+) Under (-) |                | Budget                     | Forecast         | Variance<br>Over (+) Under (-) |               |
|  | £'000                  | £'000          | £'000                          | %              | £'000                      | £'000            | £'000                          | %             |
| <b>PROGRAMME COSTS BY PROVIDER/ SERVICE</b>  |                        |                |                                |                |                            |                  |                                |               |
| <b>Confirmed Revenue Resource Limit</b>  | 659,041                | 659,041        | 0                              | 0.0%           | 1,030,724                  | 1,030,724        | 0                              | 0.0%          |
| <b>Anticipated Allocations</b>   |                        |                |                                |                |                            |                  |                                |               |
| Hospital Discharge Programme   | 3,259                  | 3,259          | 0                              |                | 7,182                      | 7,182            | 0                              |               |
| Independent Sector   | 14                     | 14             | 0                              |                | 626                        | 626              | 0                              |               |
| Other allocations not yet received   | 782                    | 782            | 0                              |                | 2,346                      | 2,346            | 0                              |               |
| <b>Revised Budget</b>  | 663,096                | 663,096        | 0                              |                | 1,040,878                  | 1,040,878        | 0                              |               |
| <b>EXPENDITURE</b>   |                        |                |                                |                |                            |                  |                                |               |
| Sheffield Teaching Hospitals   | 313,191                | 313,191        | (0)                            | 0.0%           | 491,140                    | 491,140          | 0                              | 0.0%          |
| Sheffield Children's Hospital  | 32,458                 | 32,458         | (0)                            | 0.0%           | 56,460                     | 56,460           | 0                              | 0.0%          |
| Yorkshire Ambulance Service  | 19,219                 | 19,212         | (7)                            | 0.0%           | 28,845                     | 28,839           | (6)                            | 0.0%          |
| Other NHS Trusts   | 9,386                  | 9,386          | 0                              | 0.0%           | 13,811                     | 13,811           | (0)                            | 0.0%          |
| <b>Acute &amp; Community NHS Services</b>  | <b>374,254</b>         | <b>374,248</b> | <b>(7)</b>                     | <b>0.0%</b>    | <b>590,255</b>             | <b>590,249</b>   | <b>(6)</b>                     | <b>0.0%</b>   |
| ISTC & Extended Choice   | 740                    | 740            | 0                              | 0.0%           | 1,868                      | 1,868            | 0                              | 0.0%          |
| Ambulance Services   | 1,059                  | 1,045          | (14)                           | -1.3%          | 1,553                      | 1,527            | (26)                           | -1.7%         |
| Non Contract Activity  | 694                    | 694            | 1                              | 0.1%           | 919                        | 943              | 24                             | 2.6%          |
| Other Community  | 2,049                  | 2,049          | (0)                            |                | 2,115                      | 2,116            | 1                              |               |
| Individual Funding Requests  | 393                    | 362            | (31)                           | -7.8%          | 590                        | 548              | (41)                           | -7.0%         |
| <b>Other Acute &amp; Community</b>   | <b>4,934</b>           | <b>4,890</b>   | <b>(44)</b>                    | <b>-0.9%</b>   | <b>7,044</b>               | <b>7,002</b>     | <b>(42)</b>                    | <b>-0.6%</b>  |
| Sheffield Health & Social Care   | 59,904                 | 59,904         | (0)                            | 0.0%           | 94,986                     | 94,986           | (0)                            | 0.0%          |
| Other Mental Health  | 3,106                  | 3,109          | 4                              | 0.1%           | 3,698                      | 3,706            | 8                              | 0.2%          |
| Sheffield Local Authority (MH)   | 955                    | 962            | 6                              | 0.7%           | 1,429                      | 1,440            | 11                             | 0.8%          |
| Voluntary Sector (MH)  | 1,187                  | 1,203          | 16                             | 1.3%           | 1,776                      | 1,868            | 92                             | 5.2%          |
| Individual Funding Requests (MH)   | 99                     | 0              | (99)                           | -100.0%        | 298                        | 199              | (99)                           | -33.3%        |
| <b>Mental Health</b>   | <b>65,251</b>          | <b>65,178</b>  | <b>(73)</b>                    | <b>-0.1%</b>   | <b>102,186</b>             | <b>102,198</b>   | <b>11</b>                      | <b>0.0%</b>   |
| Sheffield Local Authority  | 25,807                 | 25,897         | 90                             | 0.3%           | 37,324                     | 37,253           | (70)                           | -0.2%         |
| St Lukes Hospice   | 2,263                  | 2,285          | 22                             | 1.0%           | 3,370                      | 3,458            | 88                             | 2.6%          |
| Voluntary Sector   | 459                    | 403            | (56)                           | -12.2%         | 675                        | 616              | (60)                           | -8.8%         |
| Other Commissioning  | 2,613                  | 2,514          | (99)                           | -3.8%          | 3,828                      | 3,782            | (46)                           | -1.2%         |
| Development Nurses (Directly Employed)   | 346                    | 302            | (45)                           | -12.9%         | 511                        | 455              | (56)                           | -10.9%        |
| <b>Other Primary &amp; Community services</b>  | <b>31,489</b>          | <b>31,401</b>  | <b>(88)</b>                    | <b>-0.3%</b>   | <b>45,708</b>              | <b>45,564</b>    | <b>(143)</b>                   | <b>-0.3%</b>  |
| Core Contract  | 35,844                 | 35,828         | (17)                           | 0.0%           | 53,776                     | 53,751           | (25)                           | 0.0%          |
| Premises   | 7,132                  | 7,111          | (21)                           | -0.3%          | 10,718                     | 10,635           | (83)                           | -0.8%         |
| QoF  | 5,192                  | 5,192          | 0                              | 0.0%           | 7,788                      | 7,788            | 0                              | 0.0%          |
| Enhanced Services  | 4,331                  | 4,599          | 268                            | 6.2%           | 6,943                      | 7,399            | 456                            | 6.6%          |
| Primary Care Other Services  | 1,287                  | 1,369          | 82                             | 6.4%           | 1,829                      | 1,907            | 79                             | 4.3%          |
| <b>Primary Care Co-Commissioning</b>   | <b>53,787</b>          | <b>54,099</b>  | <b>312</b>                     | <b>0.6%</b>    | <b>81,055</b>              | <b>81,481</b>    | <b>427</b>                     | <b>0.5%</b>   |
| Locally Commissioned Services  | 13,258                 | 12,962         | (296)                          | -2.2%          | 19,161                     | 19,227           | 66                             | 0.3%          |
| GP IT  | 1,105                  | 1,010          | (95)                           | -8.6%          | 1,767                      | 1,756            | (12)                           | -0.7%         |
| <b>Locally Commissioned Primary Care</b>   | <b>14,363</b>          | <b>13,972</b>  | <b>(391)</b>                   | <b>-2.7%</b>   | <b>20,928</b>              | <b>20,982</b>    | <b>54</b>                      | <b>0.3%</b>   |
| Adults Continuing Care   | 33,818                 | 34,141         | 323                            | 1.0%           | 50,262                     | 50,747           | 485                            | 1.0%          |
| Children's Continuing Care   | 2,154                  | 2,236          | 82                             | 3.8%           | 3,379                      | 3,492            | 113                            | 3.3%          |
| Continuing Healthcare Assessments  | 1,680                  | 1,615          | (65)                           | -3.9%          | 2,579                      | 2,492            | (87)                           | -3.4%         |
| Funded Nursing Care  | 4,027                  | 3,899          | (128)                          | -3.2%          | 6,020                      | 5,979            | (41)                           | -0.7%         |
| <b>Continuing Care</b>   | <b>41,679</b>          | <b>41,891</b>  | <b>212</b>                     | <b>0.5%</b>    | <b>62,240</b>              | <b>62,710</b>    | <b>470</b>                     | <b>0.8%</b>   |
| Prescribing  | 66,558                 | 66,390         | (169)                          | -0.3%          | 99,630                     | 99,630           | (0)                            | 0.0%          |
| Medicines Optimisation   | 1,359                  | 1,250          | (109)                          | -8.0%          | 2,025                      | 1,888            | (137)                          | -6.7%         |
| <b>Prescribing</b>   | <b>67,917</b>          | <b>67,640</b>  | <b>(277)</b>                   | <b>-0.4%</b>   | <b>101,655</b>             | <b>101,518</b>   | <b>(137)</b>                   | <b>-0.1%</b>  |
| Accountable Care Partnership   | 212                    | 237            | 25                             | 11.7%          | 320                        | 370              | 50                             | 15.5%         |
| Better Care Fund   | 125                    | 94             | (31)                           | -24.5%         | 203                        | 141              | (62)                           | -30.5%        |
| Integrated Care System   | 7,963                  | 7,963          | 0                              | 0.0%           | 15,070                     | 15,070           | 0                              | 0.0%          |
| Other Collaborative Working  | 57                     | 57             | 0                              | 0.0%           | 86                         | 86               | 0                              | 0.0%          |
| <b>Collaborative Working</b>   | <b>8,357</b>           | <b>8,351</b>   | <b>(6)</b>                     | <b>-0.1%</b>   | <b>15,679</b>              | <b>15,667</b>    | <b>(12)</b>                    | <b>-0.1%</b>  |
| <b>Sub total Programme before reserves</b>   | <b>662,031</b>         | <b>661,669</b> | <b>(361)</b>                   | <b>-0.1%</b>   | <b>1,026,750</b>           | <b>1,027,371</b> | <b>622</b>                     | <b>0.1%</b>   |
| <b>Reserves</b>  |                        |                |                                |                |                            |                  |                                |               |
| Commissioning reserves   | 0                      | 0              | (0)                            | -100.0%        | 3,018                      | 1,882            | (1,136)                        | -37.6%        |
| COVID Retrospective Funding  | 65                     | 0              | (65)                           | -100.0%        | 65                         | 0                | (65)                           | -100.0%       |
| ICS Reserve  | 1,000                  | 0              | (1,000)                        | -100.0%        | 11,045                     | 8,045            | (3,000)                        | -27.2%        |
| <b>Reserves</b>  | <b>1,065</b>           | <b>0</b>       | <b>(1,065)</b>                 | <b>-100.0%</b> | <b>14,128</b>              | <b>9,927</b>     | <b>(4,201)</b>                 | <b>-29.7%</b> |
| <b>TOTAL EXPENDITURE - COMMISSIONING</b>   | <b>663,096</b>         | <b>661,669</b> | <b>(1,426)</b>                 | <b>-0.2%</b>   | <b>1,040,878</b>           | <b>1,037,298</b> | <b>(3,580)</b>                 | <b>-0.3%</b>  |
| <b>(UNDER)/OVER SPEND - COMMISSIONING</b>  | <b>0</b>               | <b>(1,426)</b> | <b>(1,426)</b>                 |                | <b>0</b>                   | <b>(3,580)</b>   | <b>(3,580)</b>                 |               |
| <b>RUNNING COSTS ALLOWANCE</b>   | 6,823                  | 6,823          | 0                              | 0%             | 10,328                     | 10,328           | 0                              | 0%            |
| Accountable Officer (incl Deputy Accountable Officer)  | 1,756                  | 1,783          | 28                             | 1.6%           | 2,637                      | 2,683            | 46                             | 1.8%          |
| Commissioning Development  | 1,289                  | 1,195          | (94)                           | -7.3%          | 1,966                      | 1,843            | (122)                          | -6.2%         |
| Medical Directorate  | 358                    | 303            | (55)                           | -15.4%         | 538                        | 482              | (56)                           | -10.4%        |
| Corporate Services   | 2,007                  | 1,981          | (26)                           | -1.3%          | 3,035                      | 3,058            | 23                             | 0.8%          |
| Finance & Corporate Services   | 1,283                  | 1,336          | 53                             | 4.1%           | 1,960                      | 1,831            | (129)                          | -6.6%         |
| Nursing & Quality  | 875                    | 679            | (195)                          | -22.3%         | 1,300                      | 1,009            | (291)                          | -22.4%        |
| Running Cost Reserve   | (744)                  | 0              | 744                            | -100.0%        | (1,107)                    | 0                | 1,107                          | -100.0%       |
| <b>Running Costs Expenditure</b>   | <b>6,823</b>           | <b>7,277</b>   | <b>454</b>                     | <b>7%</b>      | <b>10,328</b>              | <b>10,908</b>    | <b>580</b>                     | <b>5.6%</b>   |
| <b>(UNDER)/OVER SPEND - Running Costs</b>  | <b>0</b>               | <b>454</b>     | <b>454</b>                     |                | <b>0</b>                   | <b>580</b>       | <b>580</b>                     |               |
| <b>TOTAL (UNDER)/OVER SPEND</b>  | <b>0</b>               | <b>(972)</b>   | <b>(972)</b>                   | <b>0%</b>      | <b>0</b>                   | <b>(3,000)</b>   | <b>(3,000)</b>                 | <b>0.0%</b>   |