



Chief Executive Report

Health Executive Group

13<sup>th</sup> July 2021

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<b>Sponsor</b>		
<b>Is your report for Approval / Consideration / Noting</b>		
For noting and discussion		
<b>Links to the ICS Five Year Plan (please tick)</b>		
<b>Developing a population health system</b>	<b>Strengthening our foundations</b>	
<input checked="" type="checkbox"/> Understanding health in SYB including prevention, health inequalities and population health management	<input checked="" type="checkbox"/> Working with patients and the public	
<input checked="" type="checkbox"/> Getting the best start in life	<input checked="" type="checkbox"/> Empowering our workforce	
<input checked="" type="checkbox"/> Better care for major health conditions	<input checked="" type="checkbox"/> Digitally enabling our system	
<input checked="" type="checkbox"/> Reshaping and rethinking how we flex resources	<input checked="" type="checkbox"/> Innovation and improvement	
<b>Building a sustainable health and care system</b>	<b>Broadening and strengthening our partnerships to increase our opportunity</b>	
<input checked="" type="checkbox"/> Delivering a new service model	<input checked="" type="checkbox"/> Partnership with the Sheffield City Region	
<input checked="" type="checkbox"/> Transforming care	<input checked="" type="checkbox"/> Anchor institutions and wider contributions	
<input checked="" type="checkbox"/> Making the best use of resources	<input checked="" type="checkbox"/> Partnership with the voluntary sector	
	<input checked="" type="checkbox"/> Commitment to work together	

**Where has the paper already been discussed?**

**Sub groups reporting to the HEG:**

- Quality Group
- Strategic Workforce Group
- Performance Group
- Finance and Activity Group
- Transformation and Delivery Group

**System governance groups:**

- Joint Committee CCGs
- Acute Federation
- Mental Health Alliance
- Place Partnership

**Are there any resource implications (including Financial, Staffing etc)?**

N/A

**Summary of key issues**

This monthly paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care System provides a summary update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of June 2021.

**Recommendations**

The SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.

## Chief Executive Report

### SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM

#### Health Executive Group

13<sup>th</sup> July 2021

## 1. Purpose

This paper from the South Yorkshire and Bassetlaw (SYB) Integrated Care System (ICS) System Lead provides an update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of June 2021.

## 2. Summary update for activity during June

### 2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position

Like other parts of the country, SYB is seeing a similar rapid increase in rates of Covid. This is linked to the increases in social mobility (back to pre-pandemic levels) and the Delta variant, now dominant throughout England.

Cases of Covid are doubling in SYB on average every seven days which is a strong indication of how quickly infections are rising. The spread is largest among unvaccinated groups with the 20-24s and under 20s attributing to the latest surge in cases.

Fortunately, we are still not seeing any significant concern across our acute trusts in terms of bed occupancy. Levels of occupancy are slowly rising, mostly with unvaccinated individuals but there have not been any Covid-related deaths for seven days.

Public health data is still showing no clear evidence of stacking (passing of the virus between younger to older and more clinically vulnerable members of the same household), but there is a strong consensus among public health teams that cases will continue to rise sharply over the next few weeks with current forecasting analysis anticipating cases will flatten-off during August.

In terms of our vaccination progress, SYB is performing well and targeting new eligible age groups and improving access for greater numbers of our population.

As at 6<sup>th</sup> June, 96% of cohorts 1-4 have had their first dose and 89.9% have had their second dose. For cohorts 5-9 this is 92% for first dose and 87.1% for their second. In cohort 10, the first dose is 85.6% and second dose is 69.4%. For cohorts 11 and 12 (30 to 39-year-olds and 18-24-year-olds), the first dose drops to 68.5% and 24.2% for second dose. This is not surprising given the vaccination offer has only recently been available to cohort 12 and there is a minimum eight-week gap between doses.

Additional locations across SYB, including Montgomery Hall (Rotherham), Priory Campus (Barnsley) and Bramall Lane (Sheffield), have been set up recently along with many others. This has been especially useful in increasing our numbers of 18-20 year-olds vaccination numbers which is encouraging, despite an overall slowing-down in the overall take-up of vaccines.

The 'grab a jab' campaign has enhanced the opportunities for individuals to come forward as this is being offered on a drop-in basis leading up to the planned easing on the 19th July. The SYB

programme is working hard to meet the targets set for each cohort by July 18<sup>th</sup> and every effort to promote the offer is being made in the final two weeks

I would like to acknowledge SYB's Vaccination Steering Group for co-ordinating the fantastic work of primary, community and secondary care colleagues and the incredible support of local authorities and volunteers throughout the vaccination programme.

## **2.2 Regional update**

### 2.2.1 Leaders meeting

The North East and Yorkshire (NEY) Regional ICS Leaders meet weekly with the NHS England and Improvement Regional Director. During June, discussions focused on the ongoing Covid response and vaccination programme, urgent and emergency care and winter resilience, planning and recovery and ICS development (including feedback from the NEY transition oversight group).

## **2.3 National update**

### 2.3.1 Health and Care Bill

The government has now published a bill setting out how it intends to reform the delivery of health services and promote integration between health and care in England. This is the first major piece of primary legislation on health and care in England since the Health and Social Care Act 2012.

The bill will now make its way through Parliament which includes a second reading in the House of Commons and then to Committee stage (expected in September).

It is structured in six parts:

Part 1: Health service in England: integration, collaboration and other changes

Part 2: Health and adult social care: information

Part 3: Secretary of State's powers to transfer or delegate functions

Part 4: The Health Service Safety Investigations Body

Parts 5 and 6: Miscellaneous and general

The bill is on course to pass into law by April 2022 but is recognised that timescales are tight and there much work to be done to finalise key elements of the bill.

The link to the bill is here: <https://publications.parliament.uk/pa/bills/cbill/58-02/0140/210140.pdf>

### 2.3.2 ICS Design Framework

NHS England and Improvement (NHSE/I) has set out the next steps for the development of integrated care systems (ICS') in the Integrated Care Systems Design Framework, which was published in June.

The document sets out the headlines for NHS leaders and organisations to operate with their partners in ICSs from April 2022. It is intended to help ICSs as they put in place the practical steps to prepare for new functions that are expected to be enabled by legislation in. In SYB, our system leaders had already started to sketch out future ways of working and are now carefully considering the Design Framework within the established design and transition workstreams. As these important areas of work progress, we will be incorporating both the framework and subsequent guidance and resources into the SYB approach.

## **2.4 Embrace Children's Transport Service re-accredited**

Embrace Yorkshire and Humber Infant and Children's Transport Service has been re-accredited in recognition of its life-saving care and commitment towards delivering quality patient care and safety.

The transport service, part of Sheffield Children's NHS Foundation Trust, provides a team of specialist doctors and nurses who travel with their patients by road ambulances, helicopters and planes. It has been re-accredited by the Commission on Accreditation of Medical Transport Systems (CAMTS) Global after being assessed on patient care and safety in the transport environment.

## **2.5 Tailored approaches in primary care to support the support Covid vaccination delivery programme.**

Firefighters from South Yorkshire Fire and Rescue have been supporting Sheffield GP practices with the Covid vaccination delivery programme. A number of fire service volunteers were trained up as vaccinators by St John Ambulance as part of a national effort from fire services across the country to help with the pandemic response.

This approach sits alongside the development of walk-in clinics in locations close to where people live to encourage as much uptake as possible. This includes locations such as the St Charles Borromeo Church in Attercliffe, Sheffield, leisure centres in Thorne, Adwick and the Dearne Valley in Doncaster, the market in Barnsley town centre, the leisure centre in Maltby and Rawmarsh customer services centre in Rotherham and the Kilton Forest Community Centre in Worksop.

## **2.6 Acute Provider Collaborative among the finalists for the Procurement Project of the Year at the Health Service Journal Partnership Awards.**

During the early stages of the coronavirus outbreak a collaboration of nine trusts in South Yorkshire, Bassetlaw and Lincolnshire worked with Crown Commercial Services (CCS) to establish a single supplier contract for the purchase of multidisciplinary temporary healthcare personnel with the prime group being doctor locums.

As a result, more than £1 million pounds was saved, which is around 6 per cent of the total locum doctor spend. A collaborative tender on this scale is rarely seen across the NHS and a result, the Collaborative reached the finals in the Health Service Journal Partnership Awards.

Ongoing work as part of the collaboration is expected to see agency fees for doctors in the area fall which would deliver additional annual savings.

Congratulations to the procurement teams in each of the acute hospital trusts for reaching the final in the Procurement Project category.

## **2.7 Your Covid Recovery campaign**

A localised 'Your Covid Recovery' campaign was launched across SYB in June following engagement with local people who said that they were unsure where to go or who to ask when they had health questions after having Covid.

Uncertainty over issues such as how long should the cough last, when would taste and smell come back, when to re-start exercising, and being unable to source advice and support from family members were issues raised by the members of the public taking part in the insight.

Partners in SYB came together to develop a local social media campaign using channels and connections already in place to raise awareness of the national website, which addresses the issues: <https://www.yourcovidrecovery.nhs.uk/>

## **2.8 SYB ICS Cancer Alliance**

### **2.8.1 Virtual Showcase**

The SYB ICS Cancer Alliance held a virtual showcase event on Friday, 25 June, which displayed the breadth of work taking place to provide high quality, personalised care for anyone affected by cancer in our region. After a challenging year, the event was an opportunity to reflect on the achievements and advancements made by the broad range of people involved in cancer care.

Over 70 people attended the event which heard from the National Director for Cancer, Professor Peter Johnson, Local MP and Mayor of the Sheffield City Region, Dan Jarvis, people directly involved in the work of the Alliance from primary through to secondary care and beyond as well as some key community and voluntary sector partners.

### **2.8.2 Do it For Yourself (DIFY) lung cancer awareness campaign launched**

The pandemic has unfortunately impacted on the number of people coming forward with lung cancer symptoms. In partnership with MSD, the Alliance has launched a lung cancer awareness campaign to encourage people to make an appointment with their GP if they have had a cough or have been breathless for three weeks or more.

The campaign features targeted advertising in Barnsley and Rotherham on buses, at bus stops, at local amenities, on pharmacy bags and on local radio.

## **2.9 QUIT launches across SYB**

The QUIT Programme, which has the potential to save up to 2,000 lives and 4,000 hospital readmissions a year, has launched across South Yorkshire and Bassetlaw.

As partners are aware, the groundbreaking stop smoking programme is being delivered by SYB ICS in partnership with Yorkshire Cancer Research, five local authorities and local Stop Smoking Services.

Based on evidence from successful smaller schemes in Ottawa and in Greater Manchester, QUIT is the largest project of its kind in the world and will transform the way smoking is tackled by the NHS in the region. Rather than seeing smoking as a lifestyle choice, hospital staff across the eight NHS Trusts in South Yorkshire and Bassetlaw now recognise it as tobacco addiction – a medical condition they have a responsibility to treat as part of patients' routine hospital care.

Every hospital patient in the region over the age of 12 years who smokes will now have access to nicotine replacement treatments (NRT) and specialist stop smoking support during their hospital stay from 45, trained Tobacco Treatment Advisers funded by Yorkshire Cancer Research.

Community-based stop smoking services will play a key role, ensuring medication and support is continued after patients leave hospital to give them the best chance of beating their tobacco addiction.

### **2.10 Queen's Birthday Honours**

Nurse Adele Hague, team leader for Sheffield Children's 0-19 team, was awarded a British Empire Medal (BEM) in the Queen's Birthday Honours for her dedicated work in the community and for her work setting up a testing service and vaccination clinics at Sheffield Children's during the Covid pandemic.

Adele has worked at Sheffield Children's for six years. Her normal role supports the coordination of healthcare for children and young people across the city. She is a key part of the 0-19 service, which helps ensure children are on track with their development and supports parents with the challenges of parenthood, including helping them to learn new skills.

In March 2020, Adele volunteered to help with the Covid response. Adele trained as a Covid tester, oversaw the admin team who running the testing service, organised the logistics of the testing service and personally swabbed more than 2,000 people. Later in the year Adele was also instrumental in launching the Covid vaccination clinics, being part of the team and personally vaccinating hundreds of colleagues at Sheffield Children's.

Dr Thushan de Silva, Honorary Consultant Physician in Infectious Diseases at Sheffield Teaching Hospitals NHS Foundation Trust and Senior Clinical Lecturer at the University of Sheffield was appointed a Member of the Order of the British Empire (MBE).

Since the start of the pandemic in the UK, Dr de Silva spearheaded the University's research into SARS-CoV-2. He leads the Sheffield Covid-19 Genomics group, which was formed in March 2020 as part of the national Covid-19 Genomics UK (COG-UK) Consortium to track the spread and evolution of the virus.

Much of Dr de Silva's work has been done in collaboration with the South Yorkshire Department of Infection and Tropical Medicine at Sheffield Teaching Hospitals NHS Foundation Trust, where he is an Honorary NHS Consultant. He cared for some of the UK's first Covid-19 patients and has continued to do so throughout the pandemic.

The annual Birthday Honours recognise individuals in society who have committed themselves to serving and helping Britain. They often honour individual achievements such as making a difference to a community, or in a field of work which changes or improves lives.

### **2.11 Rainbow garden opens at Doncaster Royal Infirmary**

A remembrance 'Rainbow Garden' in memory of all those who have lost their lives to Covid opened at Doncaster Royal Infirmary in June. It was made possible following donations of more than £50,000 from residents and businesses.

In June 2020, colleagues at Doncaster and Bassetlaw Teaching Hospitals (DBTH) started to fundraise with an ambition to create two spaces in honour of those affected by Covid, in particular colleagues, Kevin Smith, Dr Medhat Atalla and Lorraine Butterfield, who sadly passed away from the illness last year.

## **3. Finance**

As at month two (May) the system has a surplus of £17.8m which is £14.2m favourable to plan. Financial plans at Month 2 exclude Elective Recovery Funding (ERF) and accelerator funding of £49m and £8.5m respectively. No margin has been assumed on ERF funding. This will be reflected in the Month 3 reporting. The ICS budgets including Cancer have a small underspend at month 2 (£3k). £9.8m has been spent on capital in the first 2 months which is £0.7m greater than plan. The ICS are still awaiting to hear what the financial framework for the second half of the year will look like.

**Andrew Cash**  
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**Date: 7<sup>th</sup> July 2021**