



Chief Executive Report

Health Executive Group

10<sup>th</sup> August 2021

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<b>Sponsor</b>		
<b>Is your report for Approval / Consideration / Noting</b>		
For noting and discussion		
<b>Links to the ICS Five Year Plan (please tick)</b>		
<b>Developing a population health system</b>	<b>Strengthening our foundations</b>	
<input checked="" type="checkbox"/> Understanding health in SYB including prevention, health inequalities and population health management	<input checked="" type="checkbox"/> Working with patients and the public	
<input checked="" type="checkbox"/> Getting the best start in life	<input checked="" type="checkbox"/> Empowering our workforce	
<input checked="" type="checkbox"/> Better care for major health conditions	<input checked="" type="checkbox"/> Digitally enabling our system	
<input checked="" type="checkbox"/> Reshaping and rethinking how we flex resources	<input checked="" type="checkbox"/> Innovation and improvement	
<b>Building a sustainable health and care system</b>	<b>Broadening and strengthening our partnerships to increase our opportunity</b>	
<input checked="" type="checkbox"/> Delivering a new service model	<input checked="" type="checkbox"/> Partnership with the Sheffield City Region	
<input checked="" type="checkbox"/> Transforming care	<input checked="" type="checkbox"/> Anchor institutions and wider contributions	
<input checked="" type="checkbox"/> Making the best use of resources	<input checked="" type="checkbox"/> Partnership with the voluntary sector	
	<input checked="" type="checkbox"/> Commitment to work together	

**Where has the paper already been discussed?**

<b>Sub groups reporting to the HEG:</b>	<b>System governance groups:</b>
<input type="checkbox"/> Quality Group	<input type="checkbox"/> Joint Committee CCGs
<input type="checkbox"/> Strategic Workforce Group	<input type="checkbox"/> Acute Federation
<input type="checkbox"/> Performance Group	<input type="checkbox"/> Mental Health Alliance
<input type="checkbox"/> Finance and Activity Group	<input type="checkbox"/> Place Partnership
<input type="checkbox"/> Transformation and Delivery Group	

**Are there any resource implications (including Financial, Staffing etc)?**

N/A

**Summary of key issues**

This monthly paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care System provides a summary update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of July 2021.

**Recommendations**

The SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.

## Chief Executive Report

### SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM

#### Health Executive Group

10<sup>th</sup> August 2021

#### 1. Purpose

This paper from the South Yorkshire and Bassetlaw (SYB) Integrated Care System (ICS) System Lead provides an update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of July 2021.

#### 2. Summary update for activity during July

##### 2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position

Our overall vaccination numbers remain very high. Over 85.7 per-cent have been vaccinated across cohorts 1-12 of the Joint Committee on Vaccination and Immunisation (JCVI) recommended priority list with 71.6 per-cent having also received second doses. Much of our efforts are now focused on reaching our unvaccinated populations, in which an estimated 173,000 have not yet had their Covid vaccinations, and planning for a possible 'booster' campaign in the autumn.

Rates of Covid across SYB rose dramatically during July rise but are now falling. The region was impacted by Euro 2021, with cases rising towards the end of the tournament as people mixed and while each of our places are seeing a fall in rates, they all remain relatively high.

On average, SYB hospitals have 25/30 per cent occupancy with Covid patients. The number of deaths is rising and are at levels similar to those in September 2020.

Demand for primary care services continues to be high, alongside increases in hospital bed occupancy and rising admissions to accident and emergency (A&E) departments across SYB. There is an increase in respiratory viruses which is adding increased pressures on our system.

At the same time, there has been an increase in staff absences relating to Covid, both in terms of being infected but also from the NHS Test and Trace app. New national guidance was issued in July to support frontline NHS and social care staff to attend work rather than self-isolate (in exceptional circumstances), helping to safely reintroduce staff who are able to effectively demonstrate they are Covid-negative.

##### 2.2 Regional update

###### 2.2.1 Leaders meeting

The North East and Yorkshire (NEY) Regional ICS Leaders meet weekly with the NHS England and Improvement Regional Director. During July, discussions focused on the ongoing Covid response and vaccination programme, urgent and emergency care and winter resilience, planning and recovery and ICS development (including feedback from the NEY transition oversight group).

## **2.3 National update**

### **2.3.1 New Chief Executive Officer (CEO) of NHS England.**

Amanda Pritchard has been appointed as the new Chief Executive Officer of NHS England. Amanda is the first woman in the health service's history to hold the post, which she took up on Sunday August 1, replacing Sir Simon Stevens.

As NHS chief executive, she will be responsible for an annual budget of more than £130 billion while ensuring that everyone in the country receives high quality care. She takes up the role after serving as the NHS' Chief Operating Officer (COO) for two years.

Her appointment follows an open and competitive recruitment process by the Board of NHS England and NHS Improvement.

### **2.3.2 NHS staff awarded The George Cross**

More than 1.1 million NHS staff were awarded The George Cross by Her Majesty The Queen to mark the NHS' 73rd anniversary.

The award serves as a poignant reminder of the courage, resilience and sacrifices made since the beginning of the Covid Pandemic to protect our most vulnerable communities. The award also acknowledges colleagues who sadly lost their lives to Covid and receive this award posthumously.

## **2.4 Integrated Care System update**

### **2.4.1 System Development Plans**

All 42 ICSs across England have developed System Development Plans setting out how they will establish statutory ICSs.

SYB discussed its draft plan at the July Health Executive Group meeting and subsequently shared the plan with NHS England. The focus is now on the key steps which will need to be taken to establish the new organisation ready for April 1<sup>st</sup> 2022 and the required work to transition people and functions. This work is being overseen by the ICS Development Steering Group, established at the beginning of this year by partners and CCGs respectively. Further national guidance is expected to support local systems.

### **2.4.2 Boundary decision**

Earlier this year, Ministers asked NHS England to set out options for boundary alignment in integrated care systems in specific geographies where upper-tier local authorities currently work across more than one ICS footprint. The working principle was that coterminous boundaries deliver clear benefits in integration between local authorities and NHS organisations.

Following an assessment of the impact of changes for Bassetlaw, the Secretary of State announced (July 22) that the district of Bassetlaw would align with the Nottingham and Nottinghamshire Integrated Care System. The change will take effect from 1st April 2022.

Until then, Bassetlaw remains a part of South Yorkshire and Bassetlaw Integrated Care System (SYB ICS). As the transition towards and development of statutory ICS bodies progresses, Bassetlaw CCG and its staff will increasingly work with Nottingham and Nottinghamshire ICS to design the future.

In the meantime, the change and transition work that is taking place in SYB will continue to include Bassetlaw CCG and its staff will continue to be supported by SYB.

### 2.4.3 National designate appointments

- Appointment of Independent Chair/Chair Designate

Pearse Butler has been appointed the South Yorkshire and Bassetlaw Integrated Care System Independent Chair and Chair Designate of the future organisation, the South Yorkshire Integrated Care Board (SY ICB). The announcement is part of the transformation of the ICS to become a statutory body by April 2022.

Following a recruitment process, Pearse, who recently moved to the area and was previously chair at Blackpool Teaching Hospitals NHS Foundation Trust, has been approved by the Secretary of State. He joins the ICS on 1<sup>st</sup> September 2021

He is very keen to join the SY ICS and continuing the great work of the ICS and I am sure partners will join me in welcoming Pearse into the SY Partnership and we look forward to working with him.

- Appointment of Chief Executive designates

The appointments process for the chief executive appointments are due to begin in mid-August and expected to conclude by end October.

## 2.5 Yorkshire & Humber Academic Health Science Network – Impact Report 2021

The Yorkshire & Humber Academic Health Science Network (Yorkshire & Humber AHSN) has celebrate a successful year for health innovation across the region.

Their newly published Impact Report (2020 – 2021), showcases some of the developments initiated across SYB during the Covid pandemic including the Agile Workforce Project and Fit Fans. These projects were led by SYB's Innovation Hub which has also helped to secure research and innovation bids worth £240k for our region.

We have also worked closely with the AHSN to deliver our Digital Care Homes project and supporting our Clinical Commissioning Groups (CCGs) to adopt pulse oximeter devices to enable high-risk Covid patients to accurately monitor and manage their symptoms at home.

## 2.6 Tackling obesity report – The King's Fund

The 'Tackling Obesity' report by The King's Fund sets out a clear agenda for change to support health and care systems to take greater preventative action in reducing harm from excess weight gain.

SYB is featured as a case study in the report (page 25) highlighting our multifaceted approach to tackle obesity; our collaborative work with local authority partners, our improved referral pathways into weight management services and our work to encourage greater physical activity among staff through green initiatives/wellbeing programmes.

## 2.7 Sheffield Olympic Legacy Park sustainable vision

Sheffield Olympic Legacy Park set out its vision to create a lasting environmental legacy for Sheffield in July.

Project Lead Richard Caborn outlined plans for the next stage of investment and development at the world's only Olympic legacy park outside a host city during a recent visit (July 22<sup>nd</sup>) with Councillor Douglas Johnson, Sheffield City Council's Executive Member for Climate Change and Environment, and other councillors.

The environment is one of the four legacy themes of the Park which is reflected in the second phase of development which includes plans for improvements to public transport and cycling links to the unique site as well as opening up access to Sheffield and Tinsley Canal. Through the four themes of sport, community, environment and economy, the Park is uniquely delivering a long-lasting legacy from the London 2012 Olympic and Paralympic Games that was at the heart of the UK's bid.

SYB ICS is part of a region-wide partnership (Legacy Park Ltd) which also comprises Sheffield City Council, Sheffield Teaching Hospitals NHS Foundation Trust, Sheffield Hallam University, Sheffield City Trust, Sheffield Children's NHS Foundation Trust, and Yorkshire & Humber Academic Health Sciences Network and Darnall Well Being.

## **2.8 Sheffield Hallam University pledges 'civic' action**

As part of a new Civic University Agreement launched in July, Sheffield Hallam University (SHU) has pledged to provide more opportunities to become an apprentice, double the annual intake of students studying to become healthcare professionals (by 2025) and to develop their newly opened Early Years Community Research Centre (EYCRC).

South Yorkshire Mayor, Dan Jarvis MP has also allocated £100,000 funding to help expand the successful GROW school mentoring programme, founded in the summer of 2020 with the Northern Powerhouse Partnership, to help regional schools address the disproportionate impact of Covid on young people and their education

The agreement is fully supported by SYB ICS, local authorities, other educational providers, the South Yorkshire Combined Authority and the Local Enterprise Partnership.

## **3. Finance**

At month 3 the system has a surplus of £19.8m which is £16.4m favourable to plan. The forecast is a £2.7m surplus which compares to a break even plan. The Elective Recovery Fund threshold has been raised from 85% to 95% in the second quarter in the year. This will impact on planned income by circa £22m. An exercise will be undertaken as part of month 4 reporting to assess the impact of this on the forecast position.

Capital spend at month 3 is £17.7m which is £1.5m higher than plan. Forecast spend is £121.4m which is £12.6m greater than plan. Further work will be required to mitigate against the forecast deficit which is due to the temporary work in relation to the critical incident in the Women & Children's block at Doncaster Royal Infirmary.

Further bids are being sought for the next phase of hospital developments to bring the total to forty. Expressions of interest are sought by 9 September with final decisions expected in Spring 2022.

**Andrew Cash**

**System Lead, South Yorkshire and Bassetlaw Integrated Care System**

**Date: 4<sup>th</sup> August 2021**