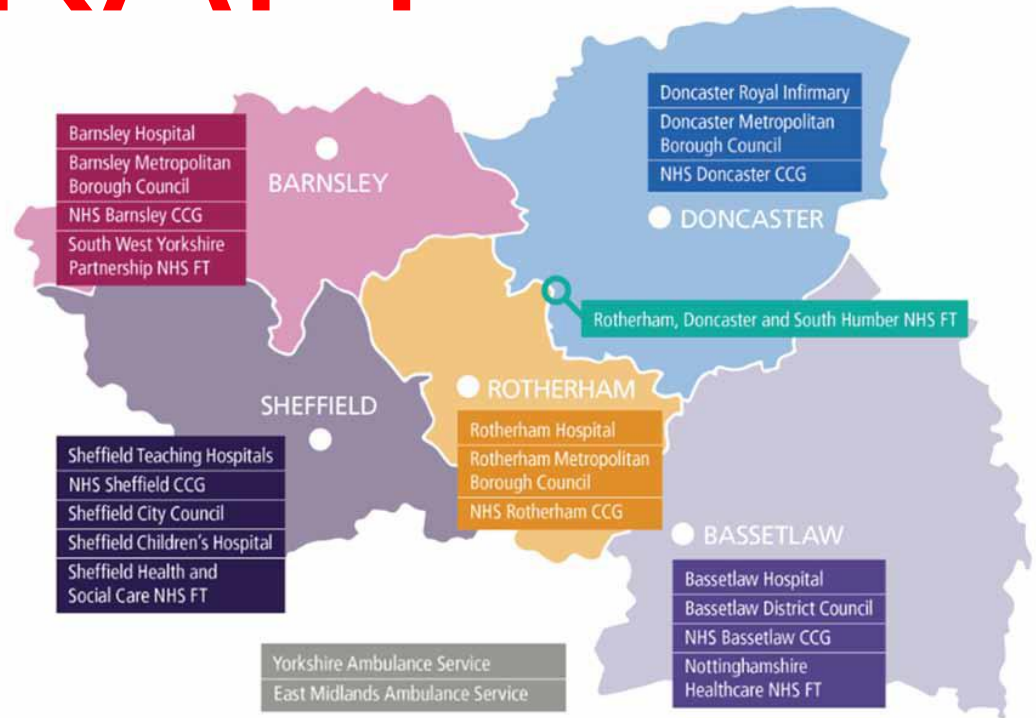


# DRAFT

## South Yorkshire and Bassetlaw Integrated Care System (SYB ICS)

Draft Estates Strategy  
Update  
15 July 2019

(v13 – 11/7/19)



# Disclaimer

The options set out in this document are for discussion purposes. The involved NHS bodies understand and will comply with their statutory obligations when seeking to make decisions over estate owned strategies which impact on the provision of care to patients and the public. The options set out do not represent a mandate from NHS Improvement/NHS England or commitment to any particular course of action on the part of the organisations involved.

In respect of any request for disclosure under the Freedom of Information Act 2000 ("FoIA"): This is a confidential document for discussion purposes and any application for disclosure under the FoIA should be considered in accordance with your disclosure obligations under the Act, including against potential exemptions such as those contained in s.22 (Information intended for future publication), s.36 (Prejudice to effective conduct of public affairs) and s.43 (Commercial Interests). Prior to any disclosure under the FoIA the party which has received the request is invited to discuss the potential impact of releasing such information with NHS Improvement/NHS England and any other relevant parties.

## CONTENTS

1. ICS Vision and Governance Arrangements
2. Estates Strategy Development, Investment Proposals and Prioritisation Framework (including Commercial Strategy development)
3. Primary Care
4. Disposals
5. Efficiencies and Business Risk (including Backlog Maintenance)
6. Delivery of Wave 1-4 projects
7. Links between Estates Strategy and workforce, clinical and digital strategies
8. Addressing feedback and implementation timeline

## APPENDICES

- 1 - Disposals Library
- 2 – Glossary
- 3 - Primary Care Strategies
- 4 – ERIC data (data source)
- 5 – Commercial Strategy development
- 6– Detailed Alternative Sources of Funding
- 7 – Estates Board Terms of Reference
- 8 – Sheffield City Region Final Strategy
- 9 – Location Maps
- 10 – Interim Utilisation Report

## ICS Vision and Governance Arrangements



# 1. Foreword from Sir Andrew Cash, Chief Executive Lead, SYB ICS

*"Over the last three years South Yorkshire and Bassetlaw Integrated Care System (SYB ICS) has evolved from a Sustainability and Transformation Partnership to becoming one of the first and most advanced integrated care systems in England.*

*This interim refresh of the draft ICS Estate Strategy has provided us with the opportunity to further review our emerging priorities, our processes and our approach to the existing estate in a way that reflects the national limitations on capital investment and connects to our clinical service ambition, digital vision and primary care strategy.*

*We have reviewed our prioritisation framework reflecting on best practice and taking a collaborative approach through our mature and well-established ICS Estate Board. We have also taken account of organisational and locality priorities which have been informed by the local knowledge and expertise of local clinicians, estates, finance and management professionals.*

*Although this is not a capital resubmission round, we believe we have strengthened the foundations for future investment opportunities across the system. This in turn will provide a stronger foundation for supporting our ambition to improve the lives and wellbeing for our population and modernise the service for our patients whilst reducing the risk profile across our ICS estate and continuing to deliver efficiency."*

**Sir Andrew Cash, Chief Executive Lead, South Yorkshire and Bassetlaw Integrated Care System**

# 1. Our Vision

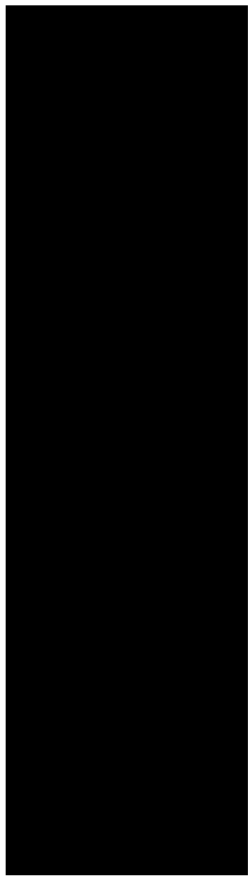
5 local authorities  
5 clinical commissioning groups  
208 GP practices  
835 GPs  
10,000+ voluntary sector organisations  
6 acute hospital and community trusts  
1 associate hospital trusts  
4 care / mental health trusts  
2 ambulance trusts  
£3.9 billion total health and care budget  
1.5 million registered population  
74,000 staff across health and social care  
37,000 non-medical staff  
3,200 medical staff  
Plus neighbouring STPs: Derbyshire, Nottinghamshire, Humber, Coast and Vale and West Yorkshire

## Our ambition is simple:

We want everyone in South Yorkshire and Bassetlaw to have a great start in life, supporting them to stay healthy and live longer.

Our offer SYB is to:

- Reduce inequalities for all and help people live well and stay well for longer
- Join up health and care services so they are responsive to people's needs and accountable
- Invest in and grow primary and community care with general practice at the centre
- Treat care for the whole person, looking after their mental and physical health
- Standardise acute hospital and specialised care – improving access for everyone, reducing inequalities and improving efficiencies
- Simplify urgent and emergency care, making it easier for people to access the right services closer to home
- Develop the right workforce, in the right place with the right skills - for now and in the future
- Use the best technology to keep people well at home, to support them to manage their own care and to connect out people so they care provide joined up care
- Create a financially sustainable health and care system
- Work with our populations to do this.

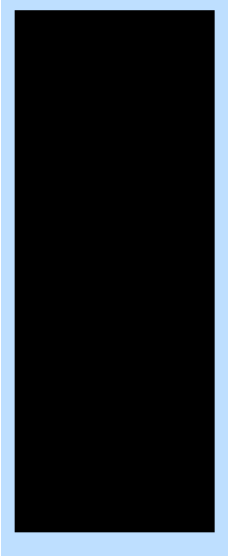
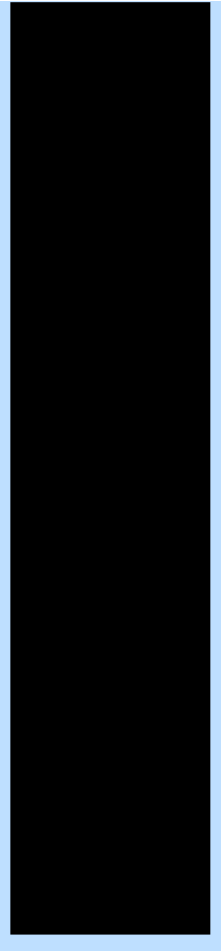
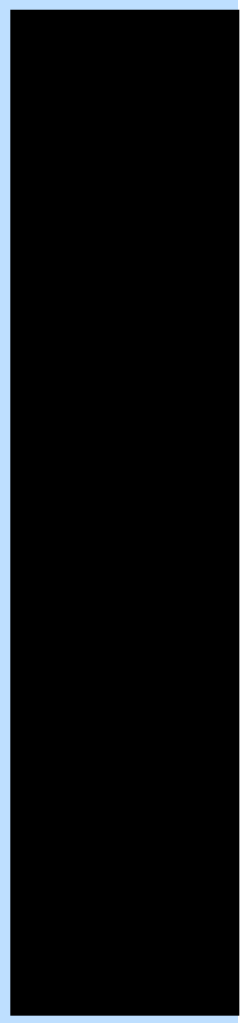


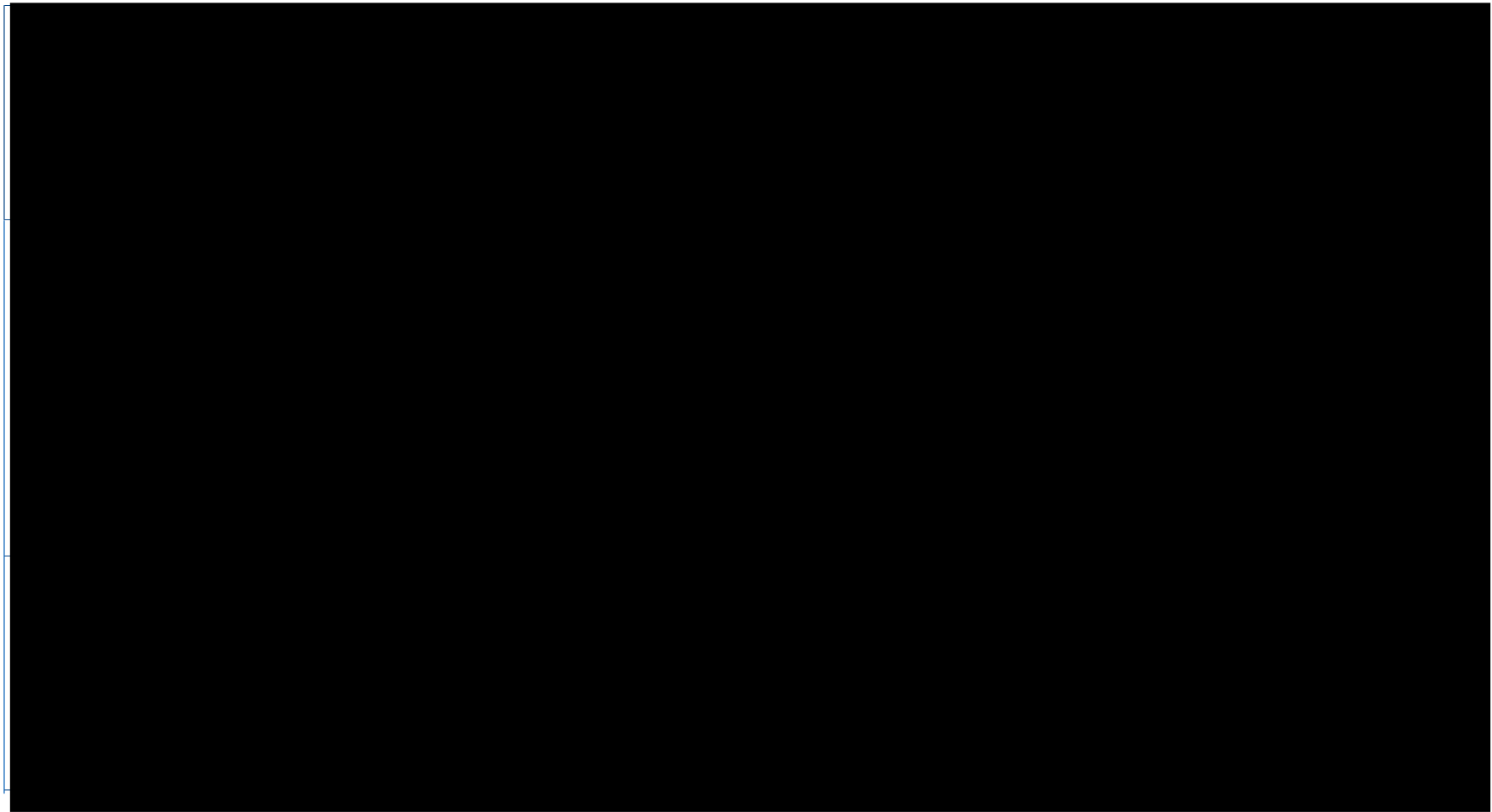
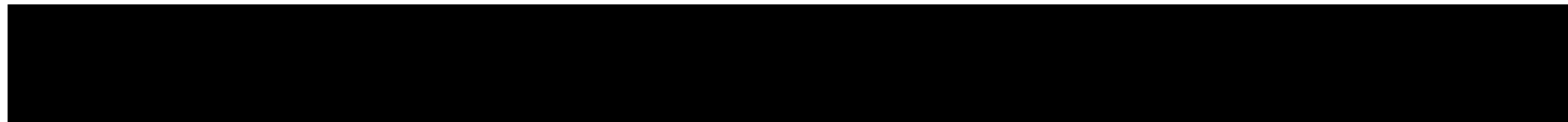
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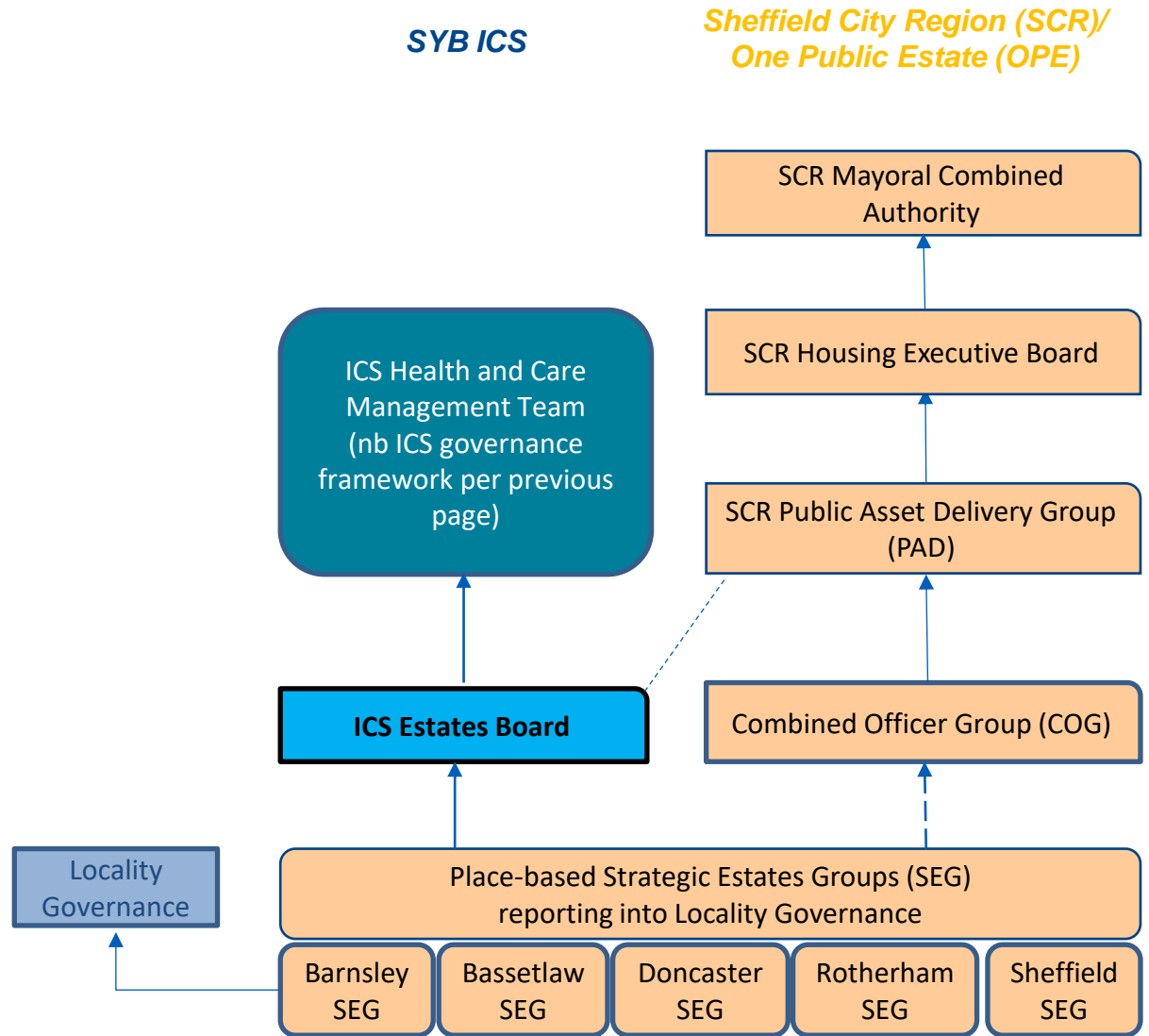


# 1. Estates Governance

The ICS Estates Board reports into the ICS Health and Care Management Team and sits within a well-established Sheffield City Region (SCR) Estates framework.

There are 5 established Strategic Estates Groups (SEG) bringing partners together at Place level.

This arrangement provides opportunity to link localities directly to the Estate Strategy.

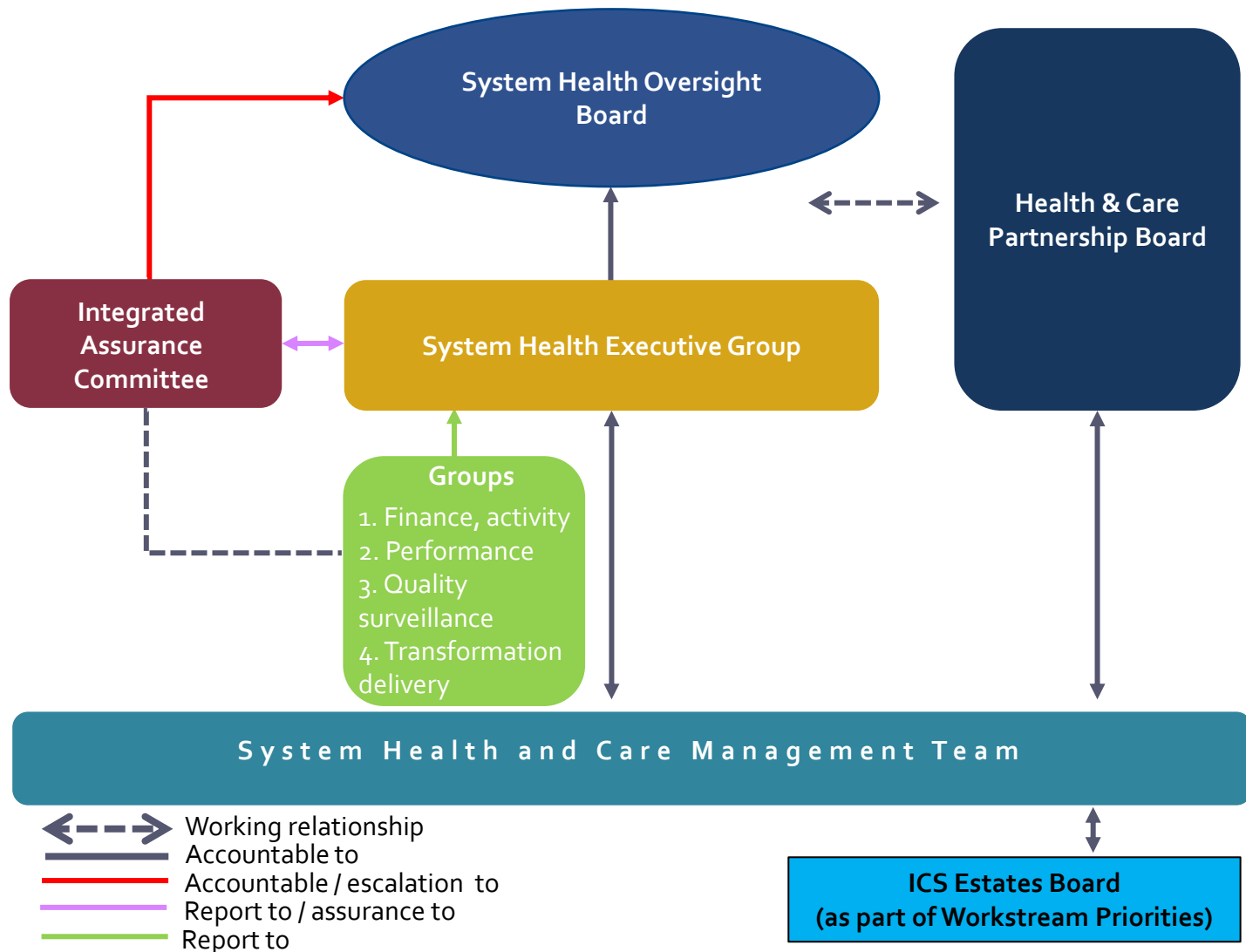


# 1. System Governance

ICS System governance arrangements enable effective decision making and scrutiny across the Health and Care System.

The Strategic Estates planning function forms a core component of the workstream priorities.

The ICS Estates Board is chaired by a system Accountable Officer.





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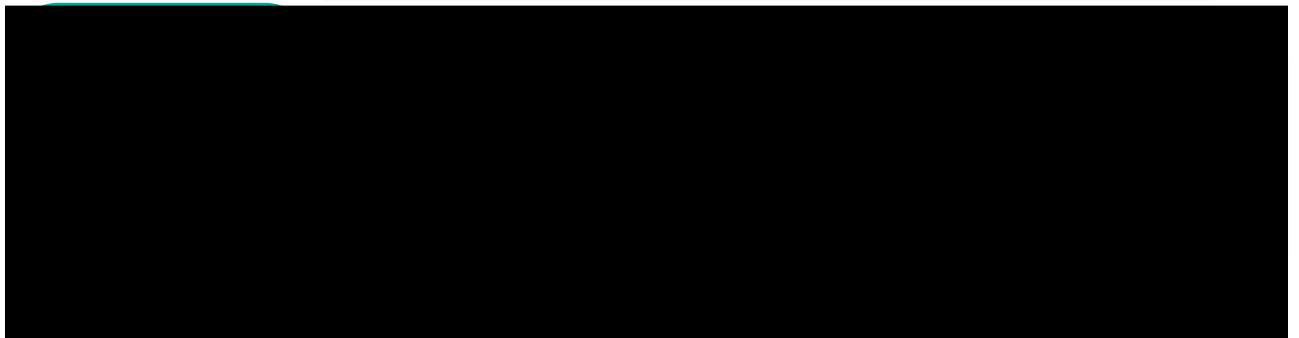
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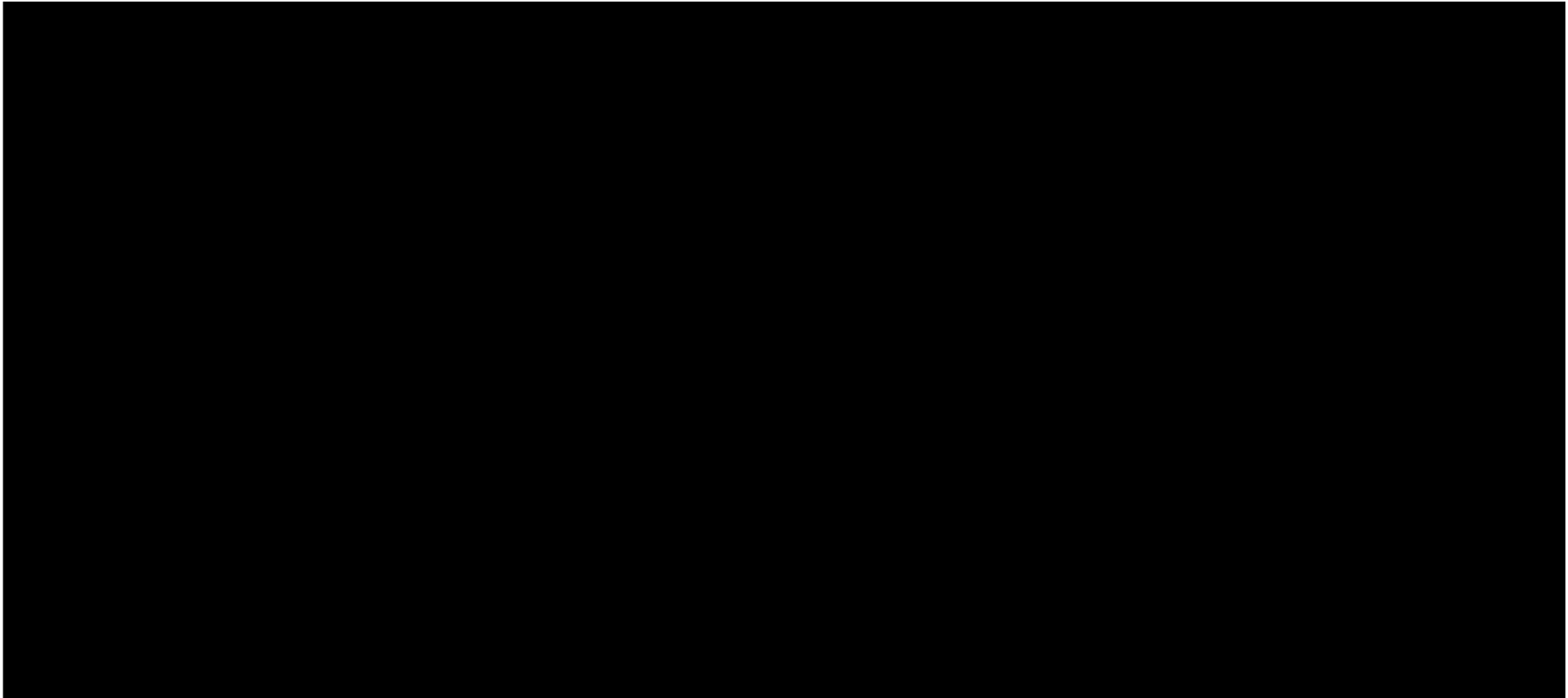
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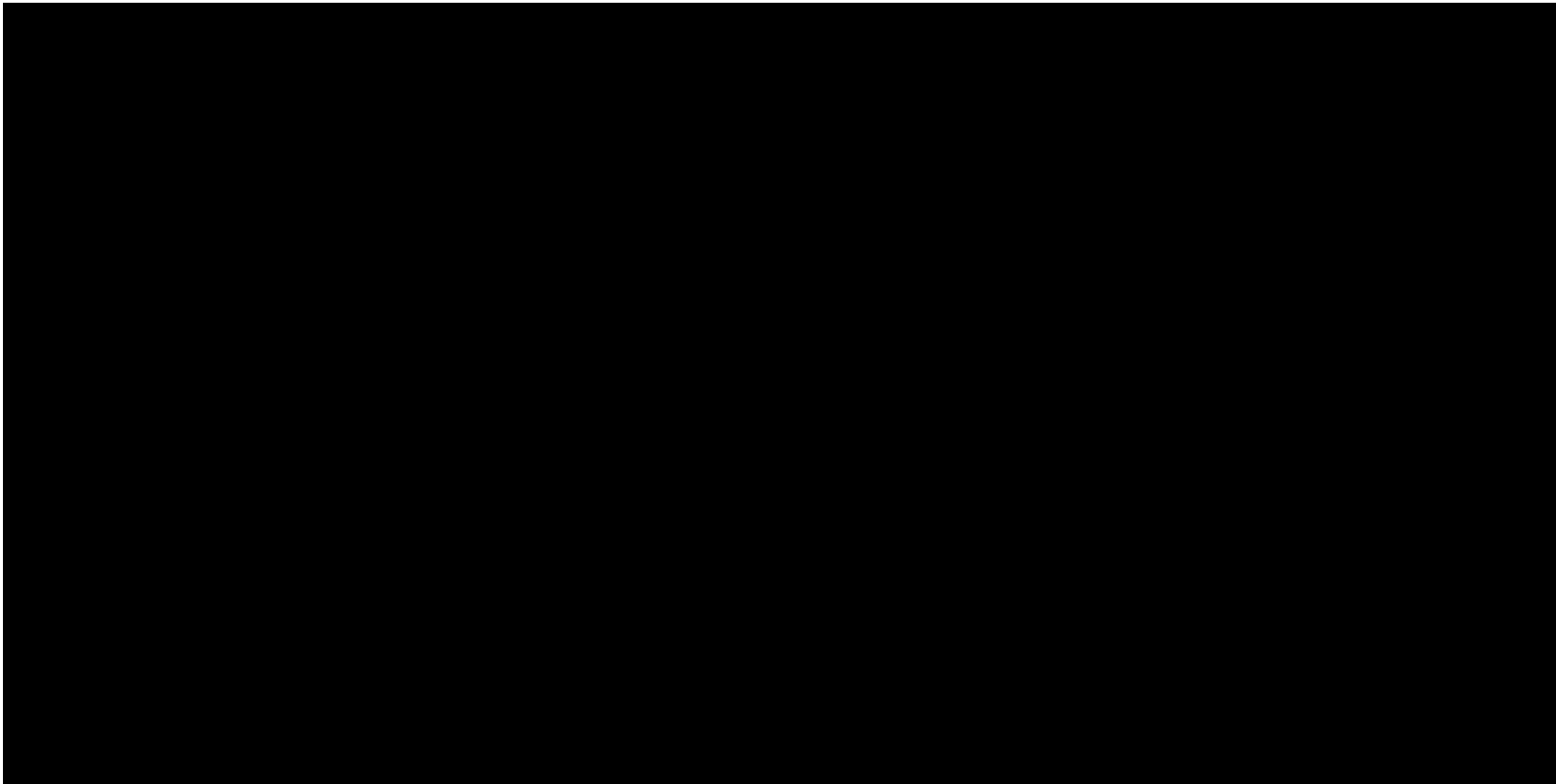
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